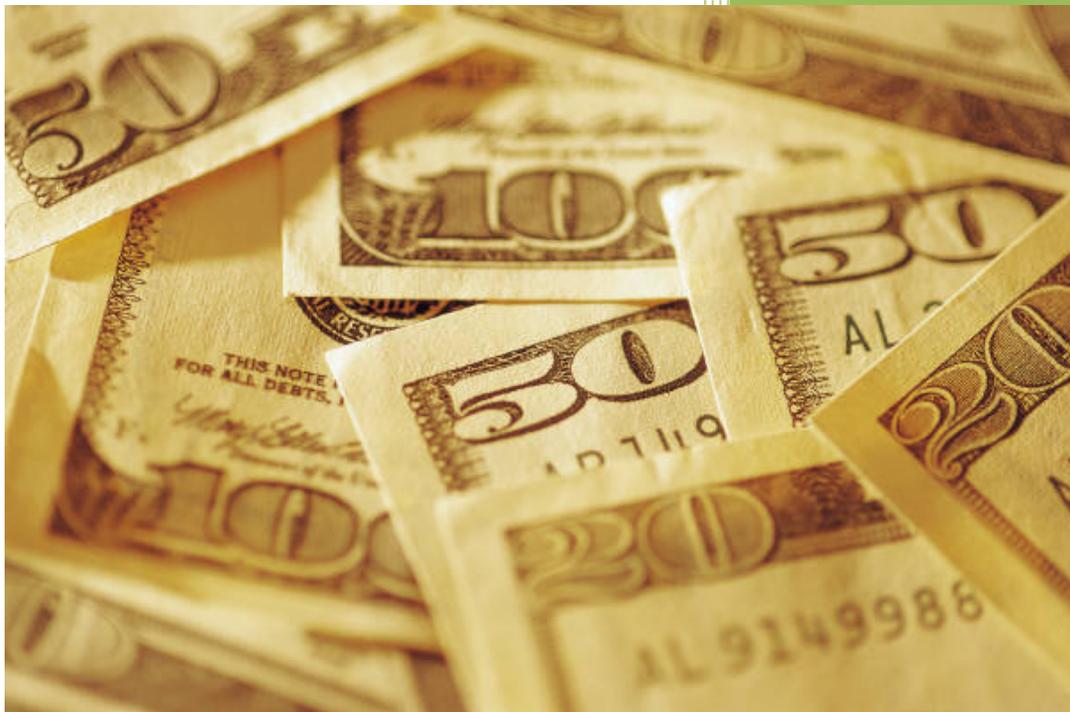


# 2011- 2012

## CITY OF ROWLETT



## PROPOSED BUDGET



**CITY OF ROWLETT**  
**ANNUAL OPERATING BUDGET**

**FISCAL YEAR**  
**OCTOBER 1, 2011 - SEPTEMBER 30, 2012**

**CITY COUNCIL**

Todd W. Gottel, Mayor

Doug Phillips, Mayor Pro-Tem

Chris Kilgore, Deputy Mayor Pro-Tem

Donna Davis, Councilmember

Ron Miller, Councilmember

Michael Gallops, Councilmember

Carl Pankratz, Councilmember

**CITY STAFF**

Lynda Humble, City Manager

Brian Funderburk, Assistant City Manager

Susie Quinn, City Secretary

George Harris, Fire Chief

Matt Walling, Police Chief

Shante Jordan, Human Resources

Ann Honza, Finance

Jermel Stevenson, Parks

Kathy Freiheit, Library

Jim Proce, Public Works



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*Rowlett*  
T E X A S



**TO:** Honorable Mayor and Councilmembers  
**FROM:** Lynda K. Humble, City Manager  
**DATE:** August 2, 2011  
**SUBJECT:** Presentation of the FY2012 Operating Budget and FY2013 Planning Budget – The First, Second & Third Years of a Five-Year “Sustainability” Financial Plan

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This budget for Fiscal Year 2012 (“FY2012”) reflects the third (3<sup>rd</sup>) budget that I have presented to you as City Manager. In reviewing all three (3) budgets, there has been a consistent theme regarding the economic challenges we are facing today. In all three budgets I have indicated that we are facing declining revenue sources, high unemployment, and limited liquidity in the lending market. This year, we are anticipating the economic realities and debate surrounding raising or not raising the nation’s debt ceiling and the possibility of seeing the nation’s credit rating downgraded from AAA to AA. Each of the three years, economists have made predictions regarding the speed with which we will see changes.

Last year, economists suggested that there is a “new normal” and our current economic challenges are here to stay for the next five (5) to ten (10) years. Because this economic prediction seems the most reasonable and likely, it became obvious to staff last year that it was no longer prudent to make decisions in one-year increments hoping next year gets better. Therefore, we approached the budgeting process from a much different and more strategic perspective. Staff constructed a rolling five-year financial model that allows us to see how the decisions we make today will impact our future. We have found that given the continued economic uncertainty of the national, state, and local economies that the first 24 months are the most useful. Years 3 – 5 are not particularly helpful because Rowlett’s property tax valuations, our primary source of revenue, continue to decline annually. Until there is stability in this source of revenue, future years are too uncertain to offer any real meaningful strategic information.

While there is economic uncertainty, Rowlett continues to have a bright future given the opening of President George Bush Turnpike Eastern Extension (PGBT) scheduled for December 2012. DART light rail service is scheduled to open in December 2013, bringing the end of the DART Blue Line to Rowlett. As we celebrate the opening of both, Rowlett citizens should be extremely proud of this community’s long-term vision. It is hard to believe that Rowlett has waited 44 years for PGBT and 28 years for DART. Both offer transportation opportunities that currently do not exist in Rowlett and will serve to provide a gateway into Rowlett for the travelling public. The planning decisions made now will set the stage for development choices made in the future. Because we recognized the importance of these planning decisions in previous years, *Realize Rowlett 2020* was implemented in FY2011 as a “community vision” update to the City’s comprehensive plan. *Realize Rowlett 2020* involved significant community input that included an economic component to ensure the plan recognized the market realities and created a

community vision based on realistic expectations. City Council is expected to adopt the *Realize Rowlett 2020 plan* in September 2011.

Last year, we began to view the budget in the context of a five (5) year “sustainable” financial strategy. We recognized that planning for our future will require a “balancing act,” with no clear answer as to the right choices. Given that the City of Rowlett’s list of “needs” already exceeds available revenues, this “balancing act” presents additional challenges from the budget perspective due to the requirements of providing for current citizens while simultaneously funding opportunities for future development to grow and diversify the tax base. We also recognized that strategic planning that prepares for the future must occur from a land-use perspective as well as a financial perspective, as noted above.

As noted in last year’s budget memo, staff is constantly focused on what does the “new normal” mean for the City of Rowlett? This concept is particularly challenging for Rowlett because we are in the top tier of tax rates in Dallas County. We also have a high debt structure and are also above the median average of this category when compared to 23 other Metroplex cities. Rowlett’s water rates also continue to be among the highest when compared to other Metroplex cities. Because we are in the top tier of these comparisons, we appreciate the “price sensitivity” that exists for our citizens and work diligently on a daily basis to provide a high level of accountability to our citizens so they receive great value in programs and services in return for their tax dollars.

As a part of this high level of accountability to our citizens, we began last year providing information that addresses the following questions in order to better address long-term sustainability in our financial strategy.

- Where does the City’s money come from?
- Where does the City spend its money?
- What does sustainability mean to the City of Rowlett?
- How is the City of Rowlett going to achieve sustainability?
- What are the challenges facing the City in the next five (5) years to provide sustainability?
- What is the plan to address these challenges?

While the City still has a long way to go to achieve optimal sustainability, which will be discussed more on page xiii of this memorandum, I am very pleased with our progress to achieve affordable sustainability and create a 24 month plan of stability for FY2012 and FY2013.

Before I address the questions listed above, it is important to note that the budget preparation process for FY2012 and FY2013 began almost immediately following the adoption of the FY2011 budget in September 2010. Given our financial modeling, we knew that we would have to bridge the projected budgetary shortfall we believed would occur in FY2012, primarily due to an expected continued decline in property tax values. (Note: the projected decline of an additional 1½% has proven to be very accurate.) Therefore, we began to make strategic decisions such as departmental reorganizations, operational budget reductions and a reduction in force (RIF) as early as February 2011. We recognized the need to further leverage our remaining resources and examine the functions provided by each position throughout the City to determine the highest and best use of that resource given existing and projected work

demands. As a result, I instructed staff to conduct a budget exercise to identify possible reductions for FY2012. In this exercise, staff was directed to:

- Conduct a line-item budget review based on a three (3) year history. During this process departmental staff reviewed actual expenses for the fiscal years ending 2008, 2009 and 2010 against the expected expenses for fiscal year 2011. It was emphasized at that time that all non-personnel line-items were to be evaluated before any reductions were made to current personnel; and
- Conduct an independent analysis of their organization in terms of operational efficiency, program execution, resource allocation (including staffing), and overall delivery of essential city services.

As a result of this exercise, staff identified more than \$667,000 in reductions. In accordance to City policy, eliminated positions were identified based on the functional needs of the department and the City. The need for specific positions, services, programs and the needs of the department to deliver services were key factors in the evaluation. After consideration, it was determined that four budgeted positions would be eliminated effective September 30, 2011 and the affected individuals were notified in early March. It was very important to me, as City Manager, that affected employees would have as much time as possible to seek other employment in these challenging economic times. In addition, a vacant position was also eliminated. The departments affected by these changes include the following:

- Citizen Action Center
- Communications
- Finance
- Public Works
- Building Inspections

Since February, there have been some adjustments made to the above reference plan. Further explanation of these changes can be found on page xxxii of this memorandum.

I also want to note that cost reducing measures began in the City of Rowlett in 2007. As a result, Rowlett employees have certainly been doing their part since that time to ensure that our citizens continue to receive great value for their tax dollars. Most cities have recently started reducing their budgets over the past two (2) to three (3) years as a result of the declining economy. The FY2012 proposed budget will represent the fifth (5<sup>th</sup>) straight year that employees have been making sacrifices in an effort to do more with less. Examples of these sacrifices include:

- **No Cost of Living Adjustments since October 2008.** In October 2008, as a part of FY2009 Budget, non-public safety employees received a 3% across the board salary adjustment (COLA). Employees, topped out in their range, received their adjustment as a lump sum payment. In April 2009, adjustments were made to the police/fire tenure pay plans, which did not affect all police/fire personnel.

While the economic times have changed the expectation of annual raises, there are still numerous cities in the Metroplex providing raises for their employees. In the FY2011 budget, the Cities of Addison, Allen, Frisco, Lewisville, and Richardson,

which are included in Rowlett's 23 Metroplex comparison cities, gave some form of raise. In FY2010, these cities, along with the Cities of Coppell, DeSoto, and Mesquite gave a raise, except for Richardson.

Every year the City of Rowlett does not provide a raise to their employees, the City continues to drop in its ability to be competitive with other Metroplex cities in retaining and recruiting quality, competent employees.

- **Employees' share of healthcare costs continues to rise without raises.** In this environment of no annual raises, the employee's portion of healthcare has risen between 25% - 40% depending upon plan choices since 2008. During this same period of time, other daily essentials such as gasoline and food have risen with no cost of living offset. Therefore, our employees are doing more with less in their personal lives, just as they are in their work lives.
- **With the planned reductions in FY2012, employees have experienced their third (3<sup>rd</sup>) reduction-in-force (RIF) since 2007.** The continued instability of job loss from year to year has taken a toll on the morale of the organization.
- **There are 41.5 fewer employees in the FY2012 budget than in 2007 providing better quality service than in the recent past.** After four (4) years of "doing more with less", this is no longer just a saying to subscribe to, but has become a way of life for the City's employees. The last City of Rowlett adopted budget that has equivalent employment numbers was FY2003.
- **Training has been reduced to minimum levels to meet certifications or accreditations.** These reductions include nothing to promote professional growth or re-engineering the organization for the future. While this may be acceptable on a short-term basis, it is questionable from a sustainability perspective, if the City of Rowlett wants to have any competitive edge in years to come as it embraces its future through the development from PGBT and DART Light Rail.
- **There is an untold psychological toll on employees due to the continuous uncertainty and inability to create a sense of normalcy from one year to the next.** There is no way to quantify the psychological toll on the organization as we move into the fifth (5<sup>th</sup>) straight year of reductions. However, the impact can be heard in the personal stories of each and every employee from a personal perspective as well as the professional choices that have been made in order to reduce organizational costs, find a different way of doing something, or simply make do with antiquated equipment just to ensure their job gets done. In spite of these challenges, the organization is blessed to have employees that see public service as a calling and have a strong need to make a difference everyday in the lives of those they serve.
- **There has been a significant negative impact on employee morale.** Five (5) straight years of reductions has taken a significant toll on City staff. Many are committed to the City and organization, but need to regain some semblance of normalcy from year to year that does not exist when cuts are made annually. If this pattern continues, many employees will look at other employment opportunities, even though the "grass may not be greener on the other side," just to create a sense of stability from one year to the next.

The FY2013 planning budget represents the last budget that can absorb further personnel reductions without reducing City services. More discussion regarding FY2013 planning budget can be found on page xi of this document.

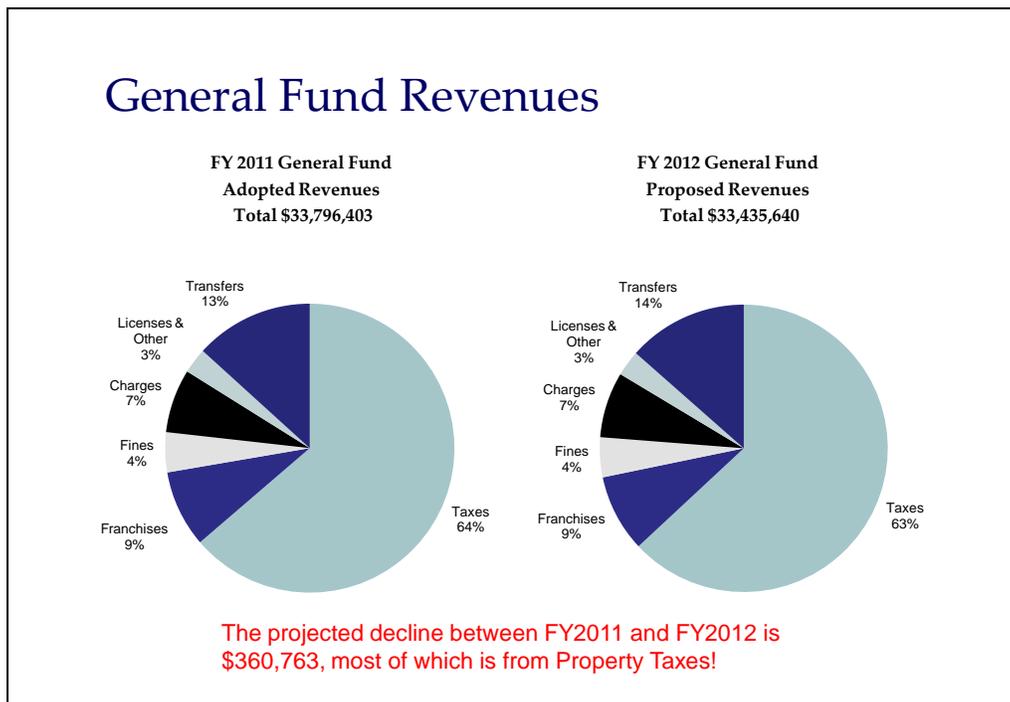
I wish there was adequate room in this memorandum to list the many examples where staff has developed additional capacity or carved out operational efficiencies providing the ability to reallocate precious dollars where needed. **I cannot say enough about the sacrifices that our employees have endured to make the City of Rowlett financially stable in these tough economic times. The City of Rowlett is very blessed to have our dedicated employees, who do a great job day in and day out, in providing a consistently high level of value to our citizens.** I also greatly appreciate the conservative, fiscally responsible approach taken by you, our elected leaders. Your time and energy used to ensure that the City of Rowlett remains a healthy, vibrant community is one of the reasons our residents choose to live in Rowlett.

**WHERE DOES THE CITY’S MONEY COME FROM?**

In order to make long-term strategic decisions about how the City of Rowlett must approach the “new normal”, it is important to understand where the City’s money comes from. This information will help better explain what impact the national economy is having locally and what changes must occur for our revenue stream to improve.

As you can see from Chart 1 below, the City of Rowlett’s predominate source of revenue is taxes. The 63% of revenue generated from taxes is made up of property tax, sales tax, and mixed beverage tax, with property tax representing 72% of this amount.

**CHART 1**



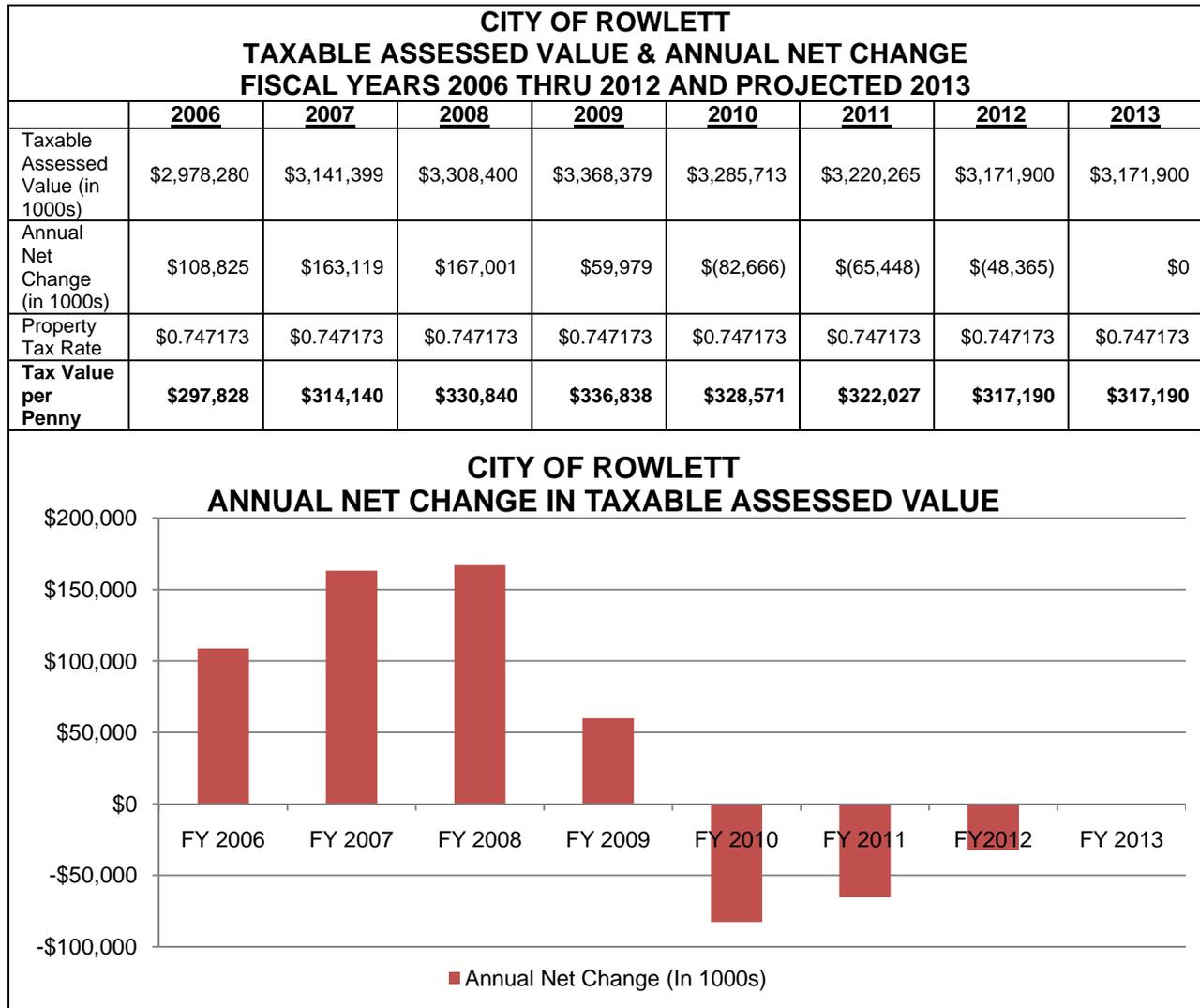
Currently, the City assesses just under \$0.75 per \$100 of valuation (\$0.7472). Chart 2 below shows a further breakdown of how the taxes are allocated. The City of Rowlett allocates 1% of its 2% sales tax to pay for participation in DART. To generate the same sales tax revenue through property tax, it takes \$0.18 per \$100 in value. In addition, the City of Rowlett offers a number of exemptions on property tax valuations, which are subtracted from the amount of taxes that Rowlett is eligible to collect but have elected not to collect. Those exemptions equal \$0.10 per \$100 in value. **Therefore, \$0.28 of the \$0.75 cents per \$100 in value collected is used to offset Rowlett’s portion of allocated sales tax and property tax revenues that are used for other purposes**, specifically the Senior Tax Freeze, Regular Homestead Exemption, Over 65 & Disabled Exemption and DART Property Tax Equivalent.

**CHART 2**

<b>City of Rowlett Breakdown of Property Tax Rate Fiscal Years 2006-2011</b>						
	<b>FY2006</b>	<b>FY2007</b>	<b>FY2008</b>	<b>FY2009</b>	<b>FY2010</b>	<b>FY2011</b>
<b>Debt Service</b>	\$0.25	\$0.27	\$0.28	\$0.25	\$0.25	\$0.26
<b>Base Operations</b>	\$0.21	\$0.21	\$0.21	\$0.26	\$0.21	\$0.21
<b>DART Property Tax equivalent</b>	\$0.25	\$0.20	\$0.18	\$0.17	\$0.19	\$0.18
<b>Senior Tax Freeze Tax rate equivalent</b>	\$0.00	\$0.03	\$0.04	\$0.03	\$0.05	\$0.05
<b>Regular Homestead Exemption Tax rate equivalent</b>	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01
<b>Over 65 &amp; Disabled Exemption Tax rate equivalent</b>	\$0.03	\$0.03	\$0.03	\$0.03	\$0.04	\$0.04
<b>Total</b>	\$0.75	\$0.75	\$0.75	\$0.75	\$0.75	\$0.75
<b>Revenue Value of DART and Tax Exemptions</b>	\$8,525,869	\$8,363,785	\$8,420,386	\$8,044,622	\$9,124,168	\$8,756,131
<b>* All categories shaded in yellow make up the Operations &amp; Maintenance “O&amp;M” portion of the tax rate, which is reflected in the General Fund portion of the budget.</b>						

Now that the heavy dependence on property tax collections is clear, one can truly appreciate the impact that the loss of \$196.4 million in property valuations is having on the City of Rowlett (see Chart 3). This \$196.4 million loss in property valuations represents the third consecutive year of reduced property tax valuations. In FY2010, there was a 2.5% reduction, totaling \$82.7 million in lost property tax values. In FY2011, there was a 2.0% reduction, totaling \$65.4 million. In FY2012, there will be yet another 1.5% reduction, which totals an additional \$48.3 million in lost tax valuations. Staff is currently anticipating that tax values will now finally begin to stabilize since the appraisal districts generally cycle through all residential properties every three years. However, there are weaknesses in the national and local economies that may still play a role in the future, not to mention the current federal debt on the national debt ceiling.

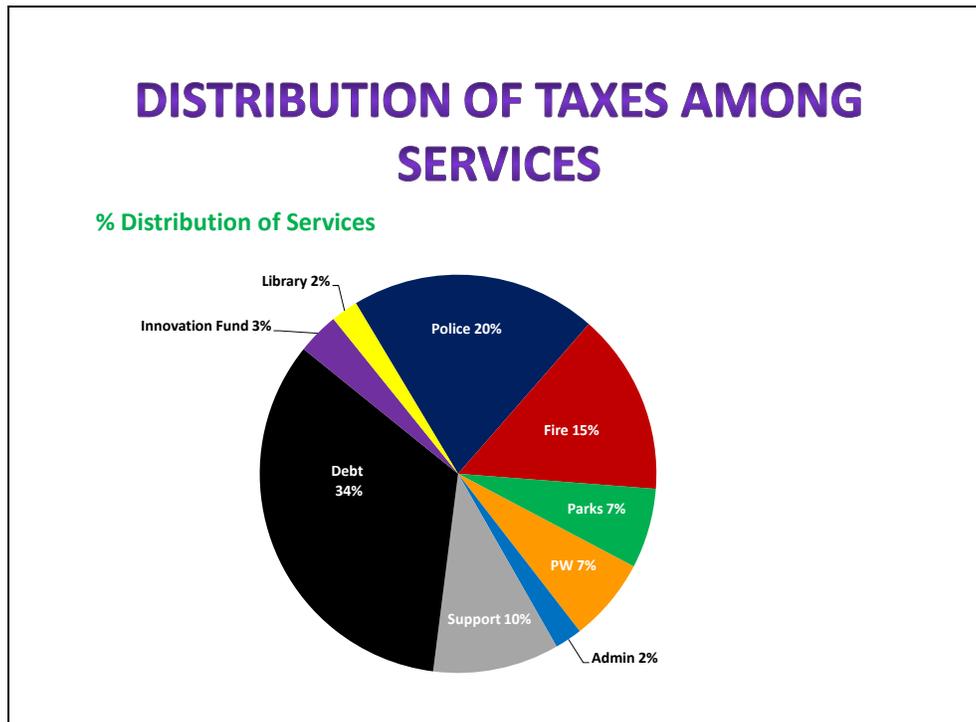
### CHART 3



### **WHERE DOES THE CITY SPEND ITS MONEY?**

The City of Rowlett is a service organization whose only “product” is providing service to its citizens. As illustrated in Chart 4, approximately 66% of the \$.07472 per \$100 assessed value tax rate is allocated to operations and maintenance (O&M). O&M is the portion of the tax rate that goes into the General Fund to fund the general operations of the City. As shown below, the largest operational allocations go to Police at 20% and Fire at 15%. Support, which is allocated 10%, includes Finance, Municipal Court, Informational Technology, Fleet, Building Maintenance, etc. Administration, which is allocated 2%, includes City Council, City Manager’s Office, and City Secretary’s Office. The remaining 34% of the tax rate is allocated to debt payments for all general obligation debt and certificates of obligations debt issued on behalf of the City, which are paid through an interest and sinking fund (I&S).

## CHART 4



During FY2011, staff developed a campaign, “*Rowlett. My Community. My Money. My Choice.*” to engage residents of Rowlett in an effort to accomplish two (2) things. First, staff recognized the need to educate residents about where the City spends its money, specifically about citizens’ tax dollars and the current level of efficient programs and services provided. Second, staff sought input on a myriad of programs and functions provided by the City and asked questions about how our citizens felt about their community and the value received for their hard earned tax dollars. In summary, the ultimate goal of “*Rowlett. My Community. My Money. My Choice.*” was to educate citizens on the value of the programs and services they receive for their tax dollar but to also receive input on possible service reductions and to gauge citizens’ willingness to raise the tax rate to save those services.

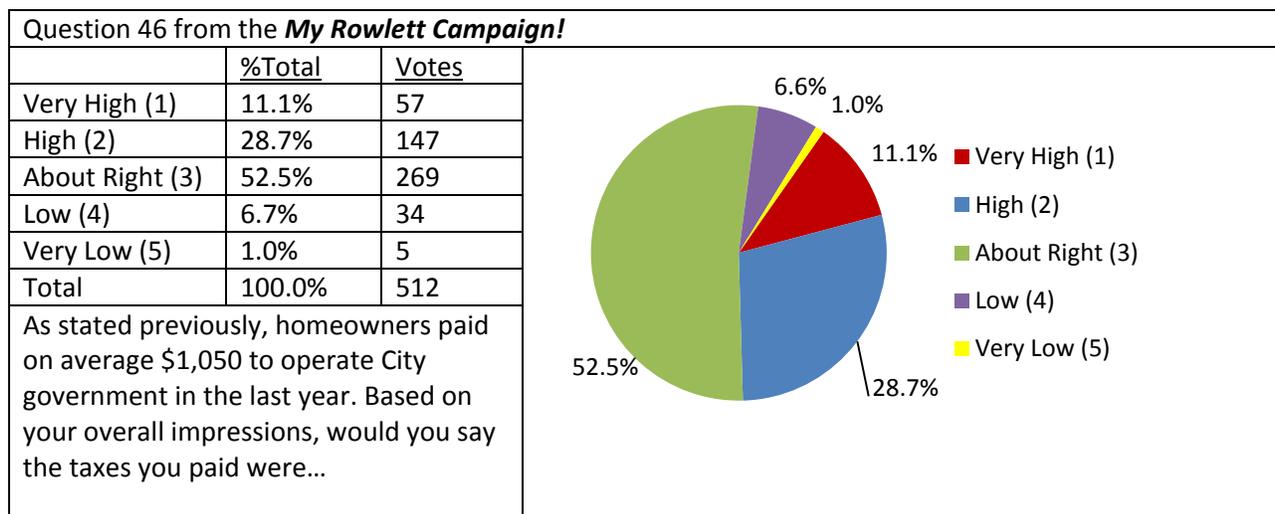


This campaign was conducted over a two and a half month period. Over 25 public meetings were held all across the City, meeting with HOAs, civic groups, business leaders, and groups of interested citizens. Each program took approximately an hour and twenty minutes. In addition,

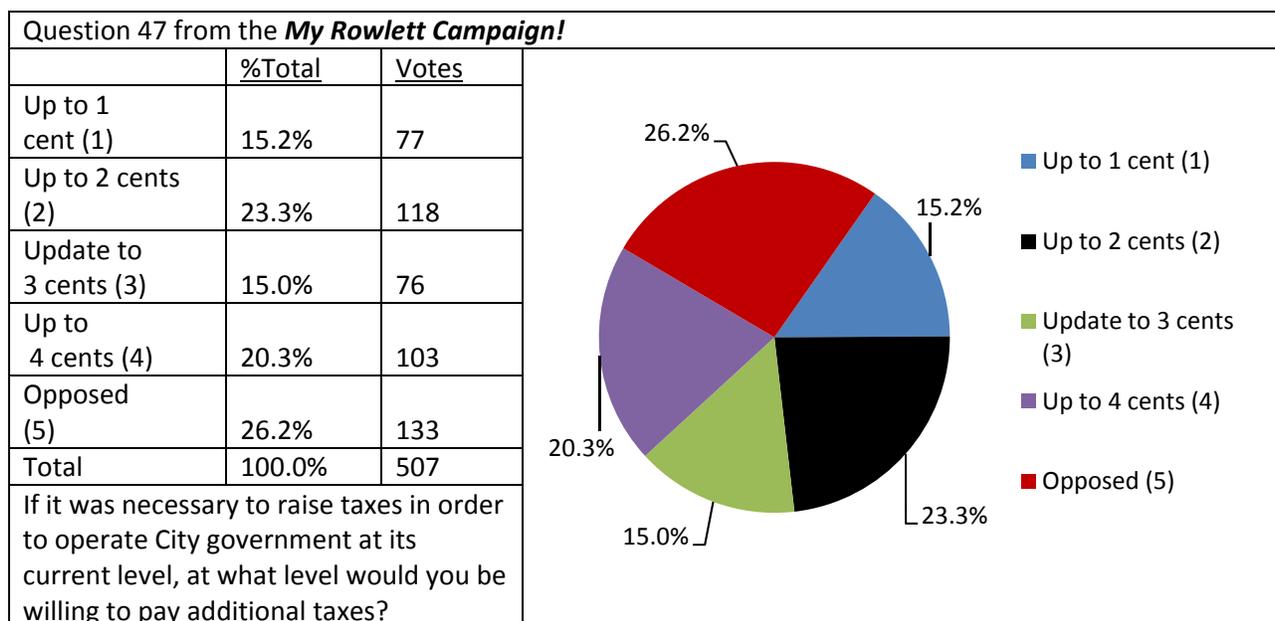
citizens were provided the opportunity to take the survey online. Each household was given the ability to take the survey up to two times per utility account, but accommodations were also made to include citizens without a water account.

In all, approximately 500-520 respondents participated either in-person or on-line. (Note: not everyone answered every question.) There were some interesting statistics generated from these survey results. As shown in Chart 5 below, 60% of our residents indicated that the taxes that they paid were Low to About Right. Only 11% felt they were Very High. Even more surprising, nearly 74% of our citizens were willing to increase taxes 1-4 cents to continue operating the City at its current level, as shown in Chart 6 below.

**CHART 5**



**CHART 6**



There were several components of the educational portion of the “Rowlett. My Community. My Money. My Choice.” Campaign that were utilized to educate citizens about their tax dollars. First, the City of Rowlett has had the same tax rate for seven (7) consecutive years. Contrary to popular opinion, Rowlett does not have the highest tax rate in Dallas County. In 2011, the City ranked 7<sup>th</sup> in Dallas County in total tax rate, as shown in Chart 7 below.

**CHART 7**

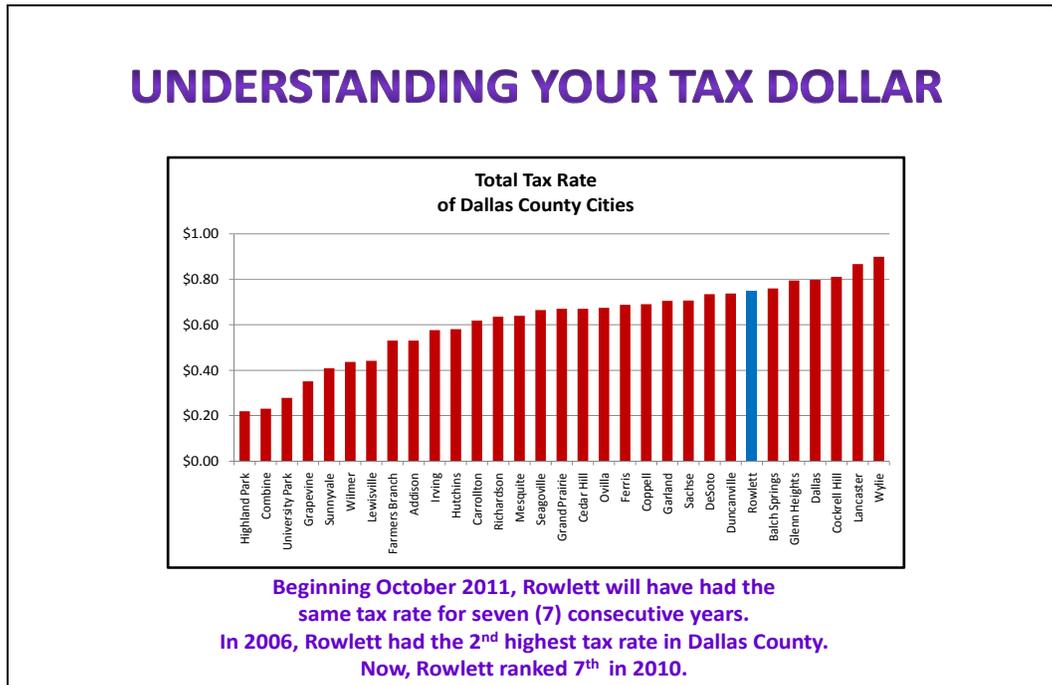


Chart 8 shows the impact of multiple years of declining property tax valuations. The average taxable home value has decreased by \$9,183 since 2007, resulting in citizens paying on average \$69 less in taxes per year for essentially the same services.

**CHART 8**

### DECLINING AVERAGE TAXABLE VALUES

Impact of Declining Rowlett Tax Valuations (Source: Dallas County Appraisal District)					
	2007	2008	2009	2010	2011
Average Taxable Home Value	\$149,231	\$148,783	\$143,507	\$140,502	\$140,048
City Paid Taxes	\$1,115	\$1,112	\$1,073	\$1,050	<b>\$1,046</b>

Rowlett Residents are paying an average of \$69 less per year in taxes today than 4 years ago.

**CHART 9**

### HOW YOUR TAX DOLLARS ARE DISTRIBUTED BY TAXING ENTITIES

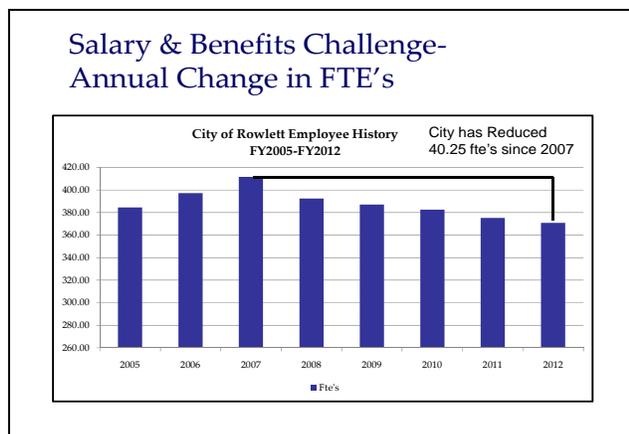
Taxing Entity	2010-2011 Tax Rate	Percent of Total Tax Bill
Garland ISD	\$1.2500	47.8%
City of Rowlett	<b>\$0.7471</b>	<b>28.5%</b>
Parkland Hospital	\$0.2740	10.5%
Dallas County	\$0.2531	9.6%
Dallas County Community College	\$0.0949	3.6%

The City's tax rate comprises only a small portion (28.5%) of your total property tax bill. Other taxing entities make up the majority of the tax bill each year.

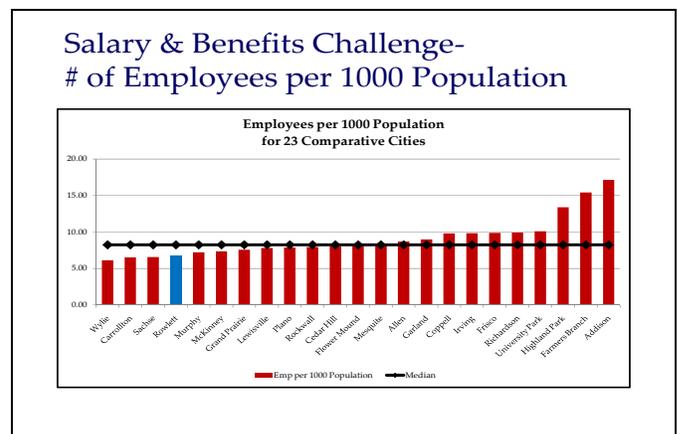
Many citizens believe that all of the taxes paid to the Dallas County Tax Assessor at the end of each year are paid to the City of Rowlett. As shown in Chart 9 above, the City of Rowlett actually receives a small portion of the taxes paid, totaling 28.5%, based on the average taxable home value. The largest recipient of the taxes paid is Garland Independent School District, receiving nearly half of the total (47.8%).

Another important component of educating our citizens was to explain the efficiency in which programs and services are delivered daily that adds to the value of their tax dollars. As shown in Chart 10 below, the City of Rowlett has reduced the number of full-time employees by over 40 since 2007. This is equivalent to the same number of employees on the City of Rowlett's payroll in 2003. When you compare Rowlett's employees per 1000 population, we are 4<sup>th</sup> from the bottom per capita, making the City of Rowlett very efficient in providing the high level of value in programs and services to our citizens on a daily basis.

**CHART 10**



**CHART 11**



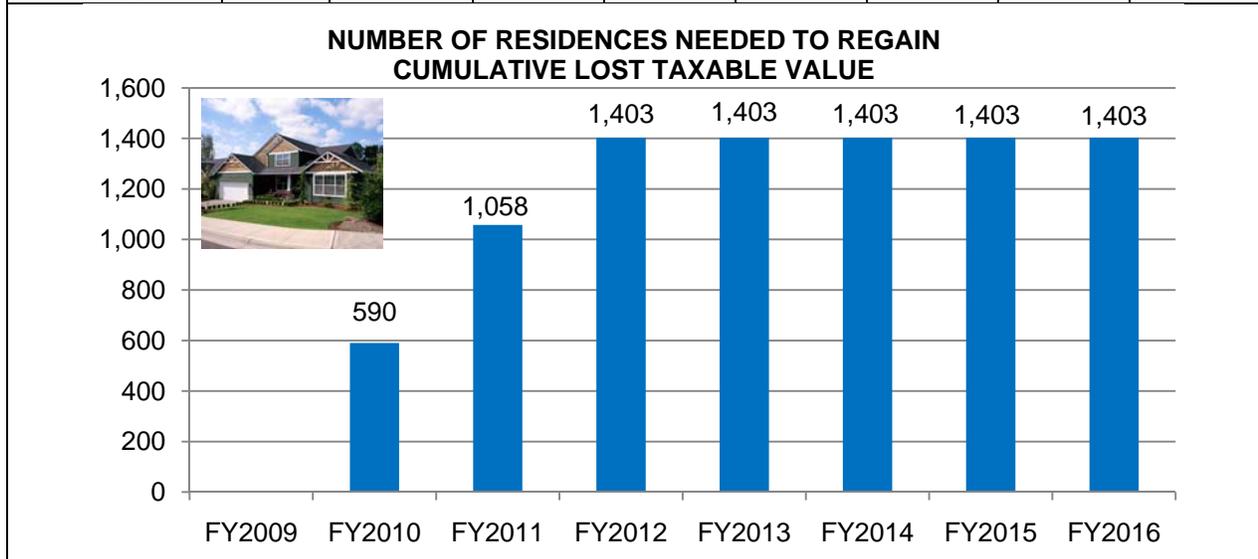
**HOW WILL AN IMPROVING ECONOMY IMPACT THE CITY OF ROWLETT?**

Job creation is the number one factor that will impact the national economy. Unfortunately, the national unemployment rate remains high at 9.2% as of June 2011, with only 18,000 non-farm jobs added for the month. There are currently 14.1 million people unemployed, 6.3 million of those individuals have now been unemployed for more than 27 weeks, accounting for 44% of the total unemployed population. A sobering statistic that suggests the “new normal” is indeed a correct prediction with a longer time span than just five years for recovery. The current labor market continues to negatively impact consumer confidence and the housing market's ability to rebound. While the State of Texas' and Metroplex's economies are in much better shape than the national economy, these national trends do impact the credit markets and access to capital, regardless of their locations.

So, how will an improving economy impact the City of Rowlett? Over the past two years as previously shown in Chart 3, the City of Rowlett has experienced a \$196.4 million decline in property tax valuation, which totals a loss in revenue of \$1.5 million. It is anticipated that the City will not experience future declines in its property tax values in FY2013 and beyond. **However, to put this into context, the City of Rowlett's economy would have to grow by 1,403 new houses in FY2012 to recoup lost revenue for the past two years, assuming the average taxable value of \$140,048 per home as established by Dallas Central Appraisal District.** See Chart 12.

## CHART 12

<b>Projected Number of Residences Needed to Regain Cumulative Lost Taxable Value</b>								
Description	Fiscal Year							
	2009	2010	2011	2012	2013	2014	2015	2016
<b>CUMULATIVE LOST TAX VALUATION (1,000s)</b>	n/a	\$82,666	\$148,114	\$196,479	\$196,479	\$196,479	\$196,479	\$196,479
<b>2011 average DCAD Residential Taxable Value</b>	n/a	\$140,048	\$140,048	\$140,048	\$140,048	\$140,048	\$140,048	\$140,048
<b>No. of New Residences Needed to Regain Lost Value</b>	n/a	590	1,058	1,403	1,403	1,403	1,403	1,403



Based on permits issued for new construction in 2011, we can begin to anticipate what increases in new construction will need to be for FY2012 to offset the loss in valuations. Construction built during 2011 will be valued by the Dallas Central Appraisal District in January 2012 and assessed in October 2012 as revenue for the City of Rowlett in its FY2013 budget. **Permits issued for new construction as of June, 2011, totaled \$15.0 million, which equates to \$112,067 in new revenue for the City of Rowlett for its FY2013 budget.** This is significantly less than what is required to offset the loss in revenue over the past several years.

While there has been some interest on the part of the development community to begin to develop new home subdivisions and additional commercial projects, there has been nothing approved that suggests there will be significant new construction added in FY2012 to impact the FY2013 budget. Therefore, our current economic situation is not likely to change for the next three (3) to four (4) years.

The City of Rowlett is fortunate to have PGBT under construction and scheduled for completion in 2011 and DART Light Rail scheduled for completion at the end of FY2012. Both provide

economic development opportunities that should begin to positively impact the City's ability to generate new property valuations to restore lost revenue due to the existing \$196.4 million decline in property tax valuations.

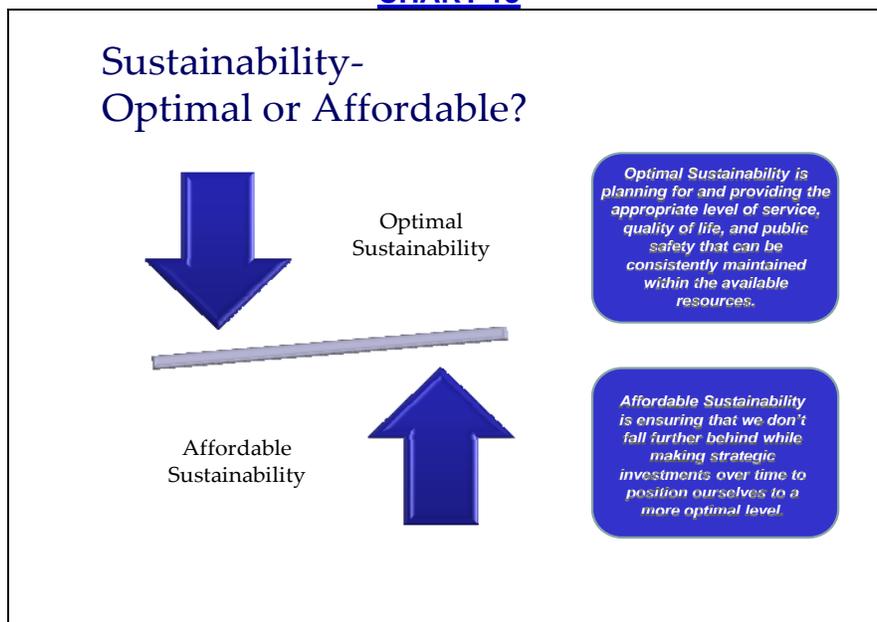
## HOW IS THE CITY OF ROWLETT GOING TO ACHIEVE SUSTAINABILITY?

Because the City's revenues are shrinking and expenditures continue to rise, it is important for the City to find the appropriate balance between services offered and the City's ability to pay for those services in order to achieve sustainability. Not only does Rowlett need the appropriate level of employees to provide these services, but our employees must have the right tools, such as equipment and technology, to provide those services. In order to achieve sustainability in future years, this could mean service reductions to Rowlett citizens, additional reduction in force, and changes to benefits offered to employees. Decisions made today impact tomorrow's ability to pay and must be made with the definition of sustainability in mind.

As recognized last year, because this economic condition is likely to last for at least the next five years, it is no longer prudent to make decisions in one-year increments hoping next year gets better. Therefore, we must continue implementation of a multi-year plan that addresses the City's current and future needs and the ability to fund those decisions currently and in the future. **Simply put, we have to evaluate all changes the organization makes, for whatever reason, and assume that these changes are permanent.**

Last year, staff developed a definition of sustainability. Simply translated, our definition of sustainability is providing services that we can maintain and afford - this year, next year, and the year after. What staff has come to understand is this definition represents optimal sustainability, as shown in Chart 13, which the City simply cannot afford at this time. Although staff recognizes the importance of striving for optimal sustainability, we must achieve affordable sustainability to ensure the City does not fall further behind in operational and maintenance needs. This is critical to continue providing the consistent level of services that our citizens have come to expect. As future revenues improve, so will our commitment toward optimal sustainability.

**CHART 13**



As previously noted, staff identified \$667,000 in reductions in expenditures in February 2011 in preparation of the FY2012 budget. Of the \$667,000 in reductions made, approximately \$361,000 went toward offsetting the loss in property tax revenue due to the 1½% decline in property valuations. The remaining portion of these reductions was reallocated to achieve a more affordable level of sustainability throughout the organization. More details regarding the reallocation of the remaining \$306,000 will be providing in the next section of this memorandum.

### **WHAT ARE THE CHALLENGES FACING US AS A CITY IN THE NEXT FIVE YEARS TO PROVIDE SUSTAINABILITY AND WHAT IS THE PLAN TO ADDRESS THESE CHALLENGES?**

As a part of our Five (5) Year Financial Strategy to achieve sustainability last year, staff identified five (5) critical guiding principles in working toward sustainability. It is important to state these principles again this year because all are important cornerstones in achieving a successful multi-year plan.

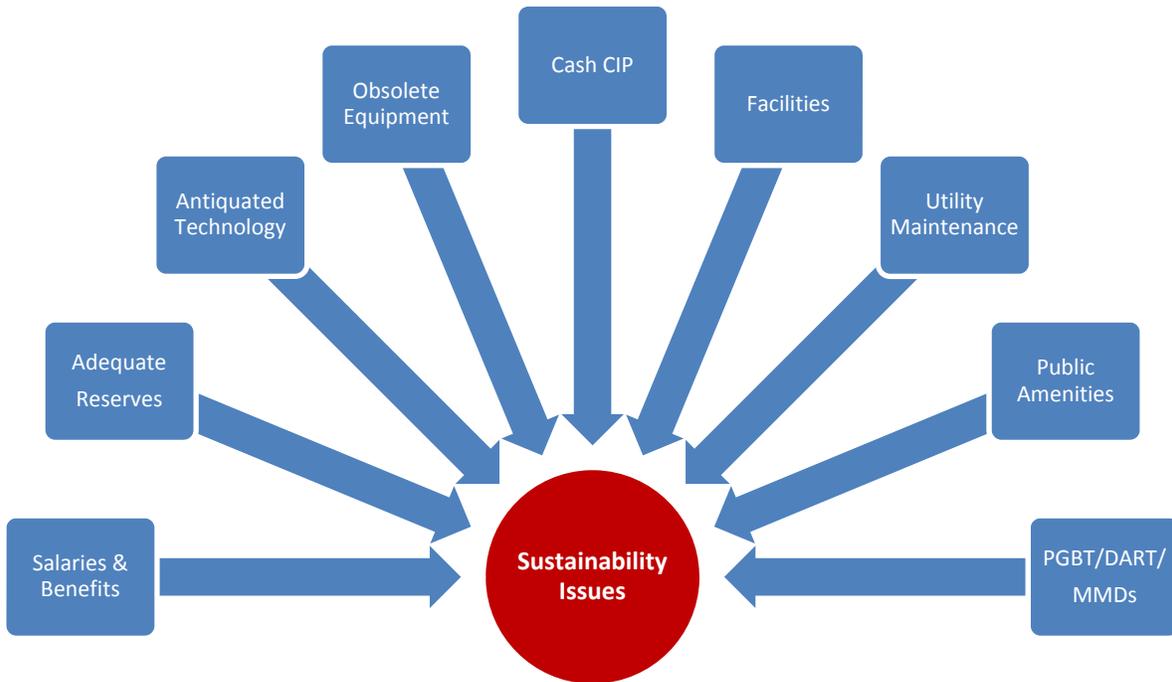
1. Develop a core motivated workforce that is excited about providing the “right” programs and services to our citizens. The City of Rowlett is a service organization. We make nothing and have nothing to sell other than our service. Our employees are critical to providing a high level of service. It is said that there is a direct correlation between how employees are valued and how they treat their customers.
2. Evaluate annually services offered to ensure best value. Often cities begin offering programs and/or services and never stop to evaluate what is the real benefit of this program to determine whether or not the programs represent the best value of available programming dollars. Therefore, we will continue to conduct cost versus benefit analysis on our programs asking the following questions:
  - Do these programs/services really provide a benefit to our citizens which can be clearly defined?  
If yes, does the time and resources allocated to these programs/services benefit an appropriate number of our citizens based on the amount of investment?  
If not, we will quit providing this program or service.
  - Are we the appropriate venue to provide these programs/services?  
If not, is managed competition, outsourcing, or regionalism a better approach?
3. Utilize technology effectively to work smarter not harder.
4. Maintain appropriate financial reserves and continue fiscal discipline to manage the peaks and mitigate the valleys of economic change.
5. Look Forward. Provide Now. Endure.

These guiding principles have already shown to be important as I outline below the strides the organization has made in achieving a level of affordable sustainability.

Last year, staff gave considerable effort to identify a number of challenges facing us as an organization and/or community, as noted in Chart 14 below. Many of these challenges, as noted last year, can be managed within a multi-year plan through implementation on an

incremental basis. Each challenge is identified below, along with the progress we have made in FY2011 or will make in FY2012 and FY2013.

**CHART 14**



**Salary & Benefits**

**CHART 15**

Salary  
and  
Benefits  
Challenge

- *To balance the continuation of services offered to our citizens while providing competitive pay and benefits to the employees that must provide those services.*
- *This balance will ensure that we continue to embrace our philosophy of being a "citizen centered organization" with a workforce of employees motivated to provide exceptional customer service.*

**CHART 16**

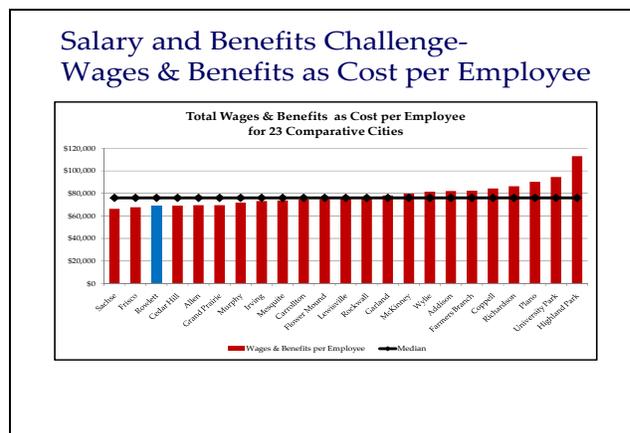


Chart 15 outlines the Salary & Benefits challenge identified by staff last year. I believe the single biggest challenge facing the City of Rowlett is our ability to be competitive regarding salary and benefits with other Metroplex cities. As you can see from Chart 16 above, the City of Rowlett is in the lowest tier when compared to 23 Metroplex cities for wages and benefits as a cost per employee. As previously noted, our employees have not had a cost of living

adjustment since FY2008. Many cities during this same time period have given salary adjustments.

As City Manager, I appreciate that giving salary increases are not possible as long as property values continue to decline. However, it remains my number one priority to address the City's pay plans once property tax valuations become flat and/or begin to grow. In order for the City of Rowlett to be competitive regionally for economic development, we must be able to provide excellent programs and services at a great value to our citizens and businesses. This will require us to be able to retain the quality employees we currently have and attract quality employees in the future.

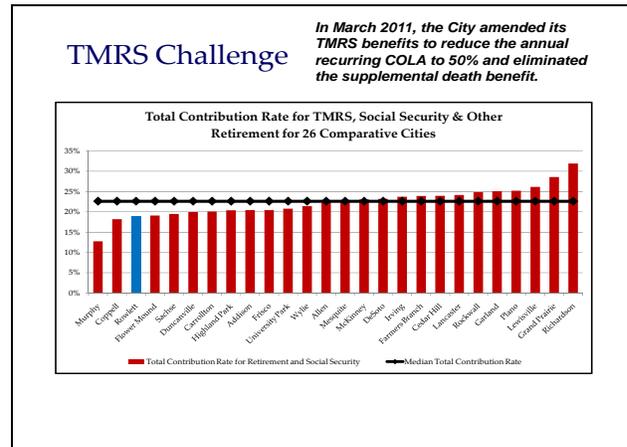
### Texas Municipal Retirement System (TMRS)

Chart 17 outlines the TMRS challenge identified by staff last year. Survey comparisons show that the City of Rowlett's contribution rate for TMRS and other pension related expenses are in the lowest tier when compared to 26 other Metroplex cities, as shown in Chart 18.

**CHART 17**



**CHART 18**



The City Council and employees recently concluded an exhaustive four month process to discuss, debate, and receive information on a myriad of issues related to employee benefits, including the Texas Municipal Retirement System ("TMRS"). The City Council recognized that it had a fiduciary responsibility to examine these benefits as the City was in an 8-year phase-in period that would have ultimately increased the annual budget another \$700,000 annually in just five years. As a part of this process, Council asked for employees' input regarding their benefits. After having numerous meetings with employees to educate them on their retirement benefits and seek their input, the City Council formally adopted a reduction in the annual cost of living adjustment from 70% to 50% and eliminated the supplemental death benefit for both employees and retirees with a 7-0 vote on March 15, 2011. **The decision to amend the plan effective January 1, 2012 will result in a decrease in FY2012 and will eliminate the remaining phase-in periods, thus saving the City in excess of \$500,000 annually at the previously projected phase-in rate.** From that perspective, the City Council made a difficult, fiscally responsible decision to reduce that impact on future budgets, while still working to ensure the City of Rowlett remains competitive regarding its benefits.

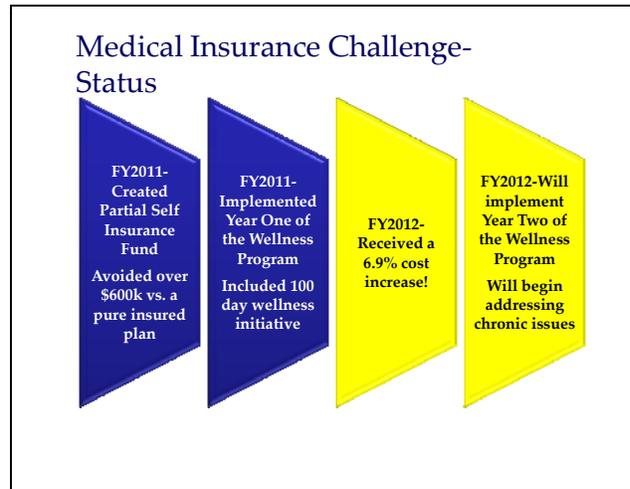
## Medical Insurance

Chart 19 outlines the medical insurance challenge identified by staff last year. In FY2010, staff developed a five year benefits strategy to begin to address the rising costs of employee healthcare from a long-term perspective. FY2011 represents the first year of implementation, which included the creation of a partially self-funded insurance plan; the creation of a wellness program; the creation of a culture of health through education and biometric screenings; and communication and pro-active management of plan performance issues. Results of the organization's progress are shown in Chart 20 below.

**CHART 19**



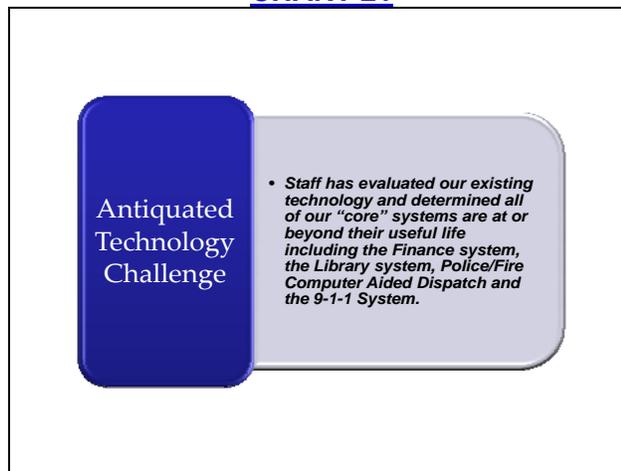
**CHART 20**



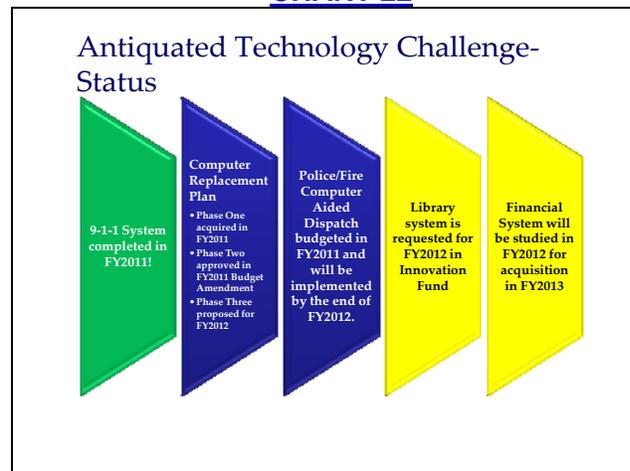
## Antiquated Technology

Chart 21 outlines the antiquated technology challenge identified by staff last year. Utilizing funding in the Innovation and Bridge Fund and additional funding from the use of the FY2010 surplus, the City began making significant improvements in its replacement of critical software in FY2011. Not only is this important from an obsolescence perspective, but it will enable us to stay current with technology that our citizens expect to receive as a part of their customer service experience. Results of the organization's progress are shown in Chart 22 below.

**CHART 21**



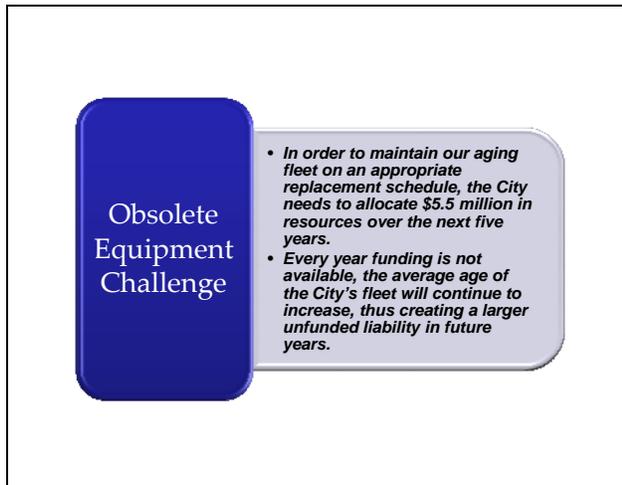
**CHART 22**



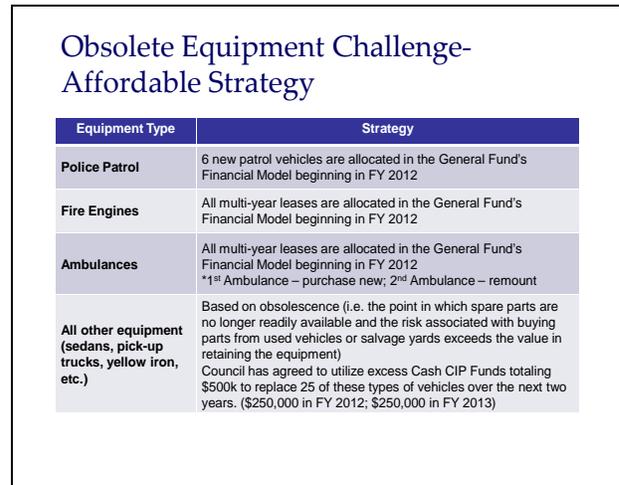
## Obsolete Equipment

Chart 23 outlines the obsolete equipment challenge identified by staff last year. Beginning in FY2012, there are six (6) police cars budgeted annually along with the lease payments for all fire trucks and ambulances. Council agreed in February 2011 to spend \$250,000 annually in FY2012 and FY2013 from the Cash CIP Fund Balance, using one-time funding, to replace the most significant obsolete equipment in the fleet. There is approximately \$2.8 million needed in additional funding for replacement costs of non public safety equipment over the next five (5) years. Results of the organization's progress are shown in Chart 24 below.

**CHART 23**



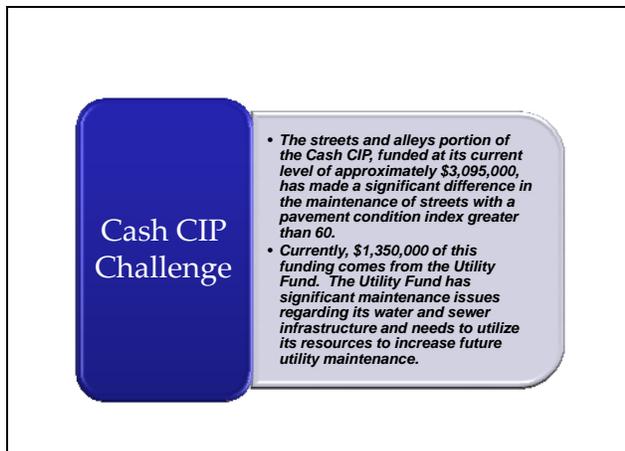
**CHART 24**



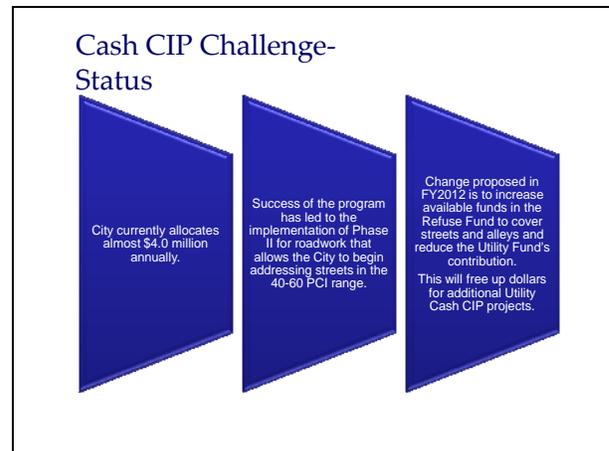
## Cash CIP

Chart 25 outlines the Cash CIP challenge identified by staff last year. Beginning in FY2012, \$250,000 will be transferred annually from the Refuse Fund for alley replacements, thus allowing \$250,000 from the Utility Fund to be used for utility maintenance. Results of the organization's progress are shown in Chart 26 below.

**CHART 25**



**CHART 26**



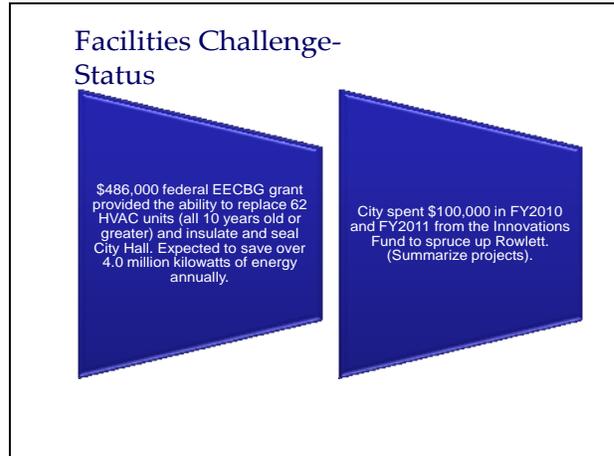
## Facilities

Chart 27 outlines the Facilities challenge identified by staff last year. The Innovations Fund has been helpful in addressing a number of facility concerns by utilizing one-time revenues. Results of the organization's progress are shown in Chart 28 below.

**CHART 27**



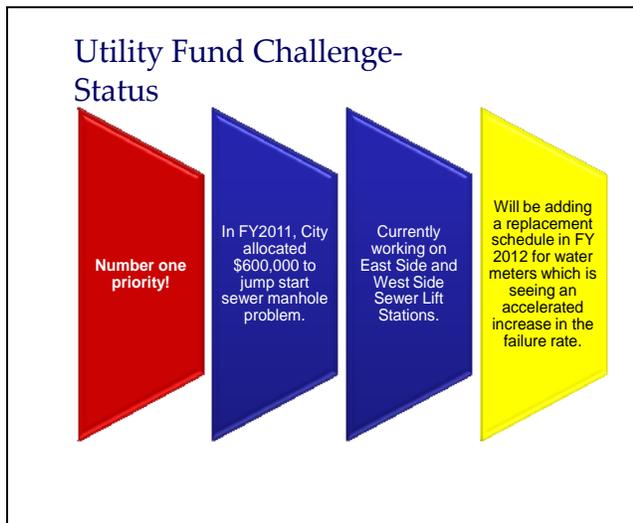
**CHART 28**



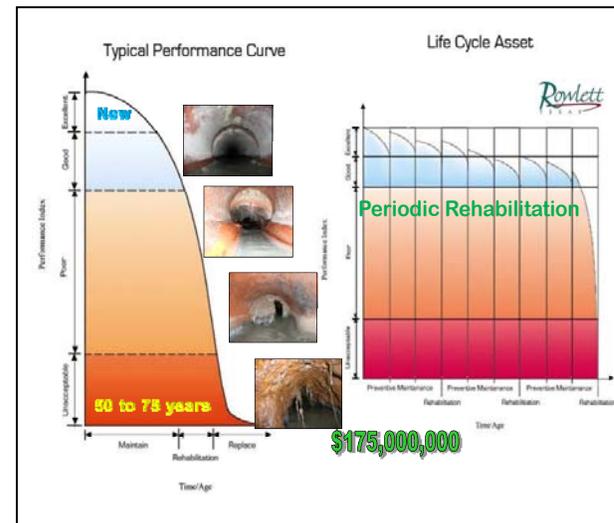
## Utility Fund

Chart 29 outlines the Utility Fund challenge identified by staff last year. The General Fund needs to wean the Utility Fund's contribution to the Cash CIP for street and alley improvements over time which has been the current practice for the past several years. A more appropriate use of the Utility Fund's contribution would be to fund its own maintenance needs. However, given the current economic conditions, the General Fund is not in a position to begin reducing this allocation until after FY2013. Chart 30 shows the importance of funding an appropriate level of maintenance. The longer maintenance is deferred, the more expensive it becomes.

**CHART 29**



**CHART 30**



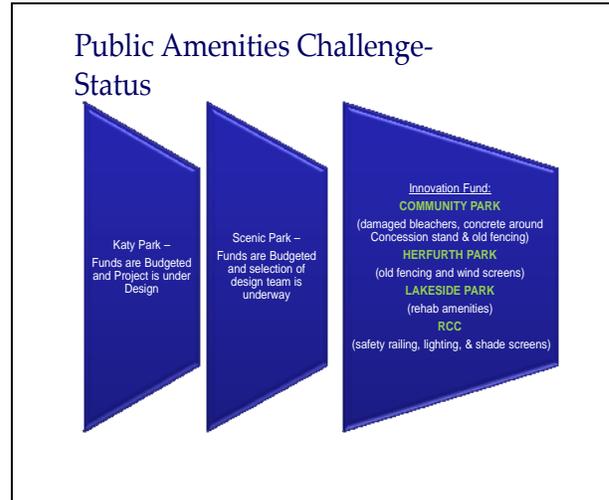
## Public Amenities

Chart 31 outlines the Facilities challenge identified by staff last year. The Innovations Fund has been helpful in addressing a number of public amenities concerns by utilizing one-time revenues. Results of the organization's progress are shown in Chart 32 below.

**CHART 31**



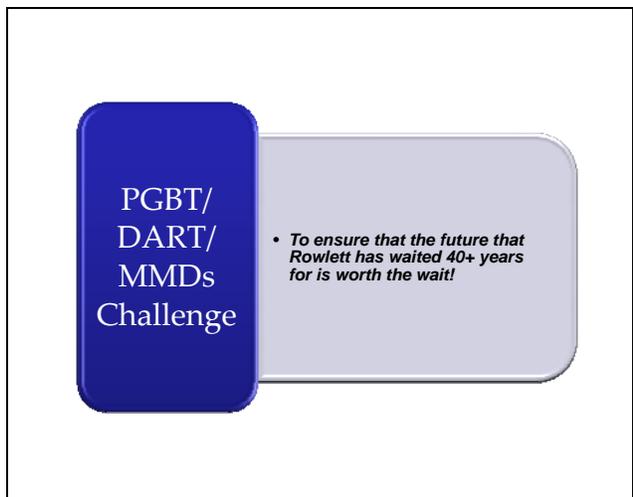
**CHART 32**



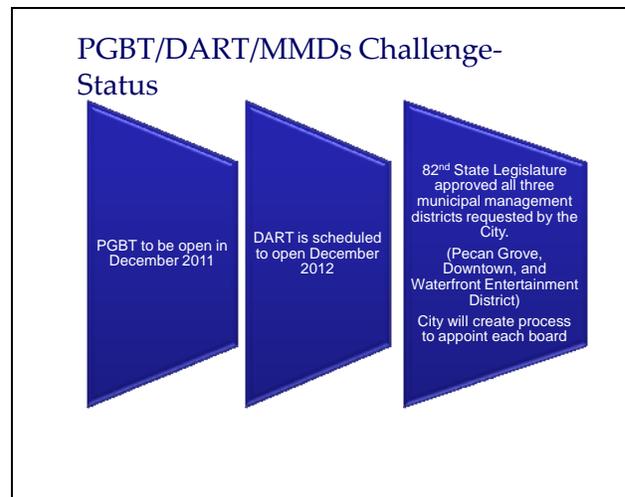
## PGBT/DART/MMDs Challenge

Chart 33 outlines the challenges identified by staff this year related to Rowlett's development opportunities. Results of the organization's progress are shown in Chart 34 below.

**CHART 33**



**CHART 34**



## **FIVE (5) YEAR FINANCIAL MODEL**

### **Planning for the Future**

The City of Rowlett's significant dependence on residential property taxes as its primary source of revenue requires us to make long-term decisions regarding how limited resources are allocated in future years. The housing market is not likely to rebound quickly so offsetting lost revenue from reduced property tax valuations of \$196.4 million will take years. Knowing that our current situation is our future situation for at least the next three years, financial decisions must be made with sustainability in mind as noted throughout this memorandum. Any change must be viewed as permanent. To this point, this memorandum has identified where the City's money comes from; how the City spends its money; and defined the need for sustainability and the associated challenges to provide the necessary framework to understand future challenges regarding revenues and expenditures included in the five (5) year financial model.

As previously noted, this five year financial planning model allows us to see how the decisions we make today will impact our future. In most cases the model won't change the decisions we make today, but will allow us to see their future impact. Identifying these impacts today provides opportunities for strategic planning rather than encountering "unintended consequences" of today's decisions in the future. A chart summary of the five (5) year model can be found under the Financial Model Addendum tab in the proposed budget.

Assumptions must be made in any financial model projecting what future conditions will most likely be. Assumptions will be refined on a regular basis to ensure the most accurate forecast is given based on current relevant data. Notable assumptions in this financial model include:

- Maintains the target ending reserve exceeding 15% in FY2012 dropping to the minimum 13% in FY2013 and after;
- Uses surplus above 13% reserve requirement in FY2013 to balance budget and provide consistent service levels for the entire budget year;
- Assumes an additional decline of 1.5% in taxable assessed value in FY2012 and remaining flat in FY2013 through FY2016;
- Assumes sales tax will remain flat in FY2012 and FY2013, compared to FY2011, and grow approximately 2.0% per year thereafter;
- Eliminates 5.25 FTE's in FY2012 with savings continuing through FY2016;
- Provides no employee raises FY2012 through FY2016;
- Retirement benefit costs are reduced in FY2012 and FY2013 and remain flat thereafter;
- Increases employee health benefit costs 7% in FY2012 and thereafter;
- Continues existing cost containment measures keep supplies and purchased services at or below inflation, approximately 2% - 3%;
- Beginning in FY2012, the operating budget has 6 police cars and leases for 4 fire trucks and 3 ambulances built in every year; and
- Beginning in FY2012 & FY2013, the lease payments for key technology initially paid by the Innovations Fund is built in every year.

**CHART 35**

<b>SUMMARY OF FIVE YEAR FINANCIAL MODEL FOR THE GENERAL FUND</b>						
	<b>FY2011</b>	<b>FY2012</b>	<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>
Beg Reserve	\$6,530,427	\$5,375,891	\$5,376,774	\$4,916,779	\$4,330,032	\$4,298,293
Total Resources	33,793,677	33,435,640	33,564,380	33,844,347	34,131,887	34,427,316
Total Uses	34,948,213	33,434,758	34,024,375	34,431,093	34,163,626	34,402,469
End Reserve	\$5,375,891	\$5,376,774	\$4,916,779	\$4,330,032	\$4,298,293	\$4,323,141
% Surplus	16.6%	16.7%	15.0%	13.0%	13.0%	13.0%
Future adjustments that may be necessary to meet reserve requirement if revenues do not increase.				n/a	\$675,000	\$875,000
Equivalent tax rate (in cents per \$100 taxable assessed value)				n/a	2.1	2.7
Why are Fiscal Years 2014-2016 shaded?						
The City of Rowlett has a lot of moving pieces in evaluating the future. The national economy certainly is at the top of the list; however, the impact PGBT and DART will have on Rowlett is still undetermined and the timing with which new developments will be added will take time to mature and understand.						

**From a sustainability perspective, it is important to underscore that with the exception of 6 police cars each year and the leases for the fire trucks and ambulances totaling \$2.6 million, the proposed five (5) year model, as noted in Chart 35 above, does not include \$2.8 million needed for replacement costs for non public safety equipment over the next five (5) years nor any additional funding required for maintenance of facilities, parks, or medians. Furthermore, there are no employee raises projected in the model. Raises are problematic when there is nearly a 1 to 1 correlation between the amount of salary and benefits paid and amount received from annual property taxes when those taxes are flat and/or decreasing.**

In preparing the budget for FY2011, staff developed a strategy to permanently increase the minimum required reserve in the General Fund from 10% to 13% and maintain a budgetary “target” of 15% thru FY2012. There were a number of factors compelling those changes but even through extraordinary times, the General Fund has proven relatively resilient given the stability of its sales tax base and high number of residential properties.

For FY2012, the City has an opportunity to push off further adjustments in services to FY2014. Staff anticipates an ending reserve in FY2011 that will exceed 16.6%, nearly \$1.2 million above and beyond the 13% minimum requirement. As a result, while FY2012 is balanced, staff recommends a strategy to hold those reserves at the current time and use them in FY2013, if necessary, to provide an important “bridge” to FY2014.

FY2014 is important for several reasons. First, PGBT and DART light rail will both be completed by the beginning of FY2014 (October 1, 2013). Traffic patterns and volumes are expected to change in response to new transportation opportunities. In addition, economic development opportunities will also change due to the addition of three new municipal management districts located in strategic parts of the city. Finally, the City will run out of the capital construction bonds issued in 2004-2007 making November, 2013 a key date for a possible general bond election. Therefore, if we can use surplus operating funds to bridge this critical juncture, the City will have an opportunity to place its future squarely in the hands of its citizens without prematurely reducing services or making other short-term decisions.

Chart 36 below visually illustrates the strategy to hold the surplus dollars derived from FY2011 until needed in FY2013.

**CHART 36**

17%	62	\$5.78	Available for one-time purposes	Hold Reserves to "Bridge" FY2013 Gap			
16%	58	\$5.44					
15%	55	\$5.10	2-yr Target @ 15%				
14%	51	\$4.76					
13%	47	\$4.42	New Min Policy @ 13%				
12%	44	\$4.08					
11%	40	\$3.74					
10%	36	\$3.40	FY2010 Policy @ 10%				
9%	33	\$3.06					
8%	29	\$2.72					
7%	25	\$2.38					
6%	22	\$2.04					
5%	18	\$1.70					
4%	15	\$1.36					
3%	11	\$1.02					
2%	7	\$0.68					
1%	4	\$0.34					
<b>Percent</b>	<b>Days</b>	<b>Millions*</b>	<b>FY2011</b>	<b>FY2012</b>	<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>
*Based on FY2011 projected expenditures.							

Because we have developed this five (5) year financial model, we have time to plan, which is the most critical resource needed, to make the difficult, yet necessary decisions regarding our future. We will be able to balance future needs with smart reductions and economic development that will occur with PGBT opening at the end of 2011 and DART Light Rail at the end of 2012. We will continue to evaluate every vacancy to determine the best use of available resources. Employees will be encouraged to continue to evaluate annually services offered to ensure best value and utilize technology effectively to work smarter not harder. In addition, we can involve citizens through education and participation in developing strategies to make the right decisions regarding what services are offered based on what the City can afford to provide.

## **FY2012 BUDGET OVERVIEW**

As previously noted, FY2012 represents the second year of implementation of a Five (5) Year Sustainability Financial Plan. All decisions regarding revenue projections follow the same fiscally conservative approach that was utilized in the development of the FY2011 budget. Expenditures were evaluated based from the perspective of organizational sustainability.

For the **seventh** consecutive year, the property tax rate will be unchanged at \$0.747173 per \$100 assessed valuation. Accommodating a flat tax rate was a significant challenge given a projected 1.5% reduction in taxable property values, which came on the heels of a 2.5% reduction in FY2010 and a 2.0% reduction in FY2011. As a result, the total FY2012 Proposed Budget is \$81,461,848. This is a decrease of \$1,676,692 or 2.0% compared to the FY2011 Approved Budget of \$83,138,540. There are two key reasons for the decrease as follows:

- The elimination of several one-time transfers for equipment, technology and capital investment totaling of \$2,150,000.
- A reduction in salaries, benefits and operating costs in the General Fund to accommodate the 1.5% decline in property tax values and discussed with the City Council in February 2011 totaling \$667,000, net of other changes.

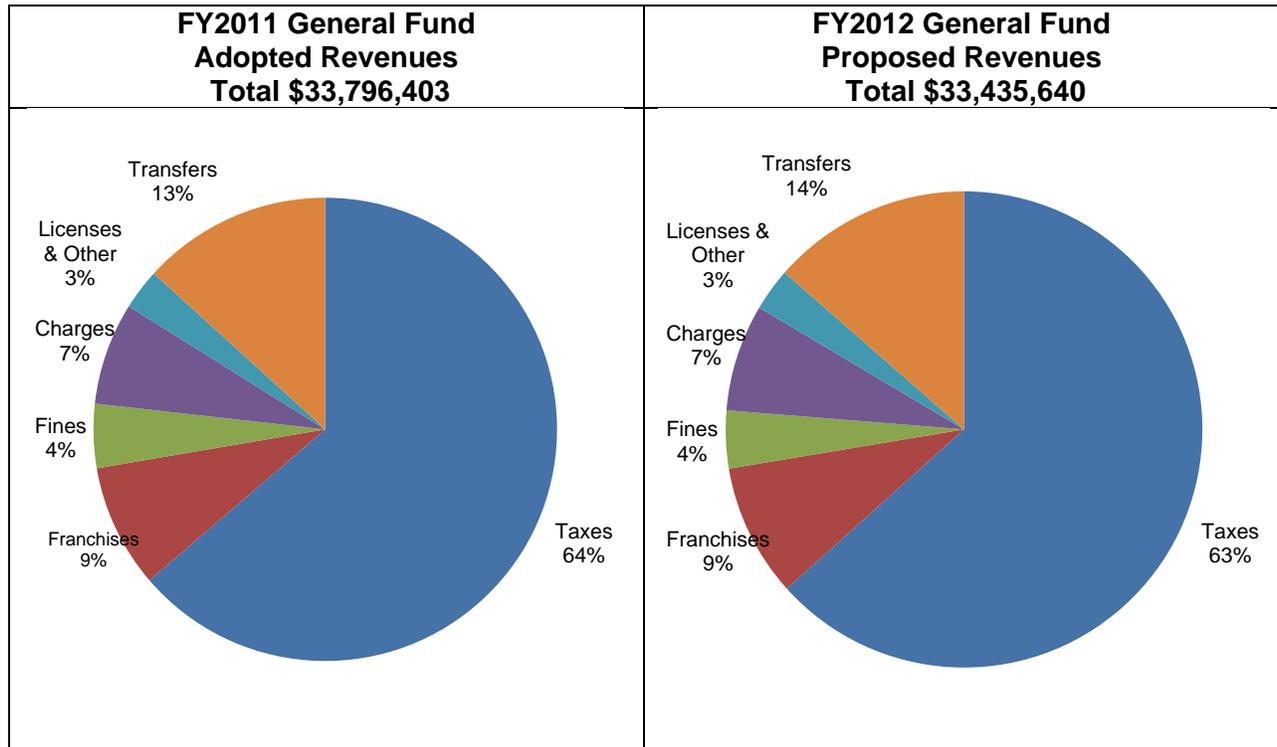
Details concerning the major components of the decrease and other changes are explained in the individual fund narratives immediately following. In total, a net reduction of 4.25 Full-time Equivalent positions (FTE's) across all funds are proposed in FY2012 to be eliminated in this proposal. Details regarding position additions and other changes are also included within the following fund overview.

## **GENERAL FUND**

### **Revenues**

Overall, revenues in the General Fund are projected to be \$33,435,640 in FY2012. This is a projected decrease of \$360,763 or 1.1% when compared to the adopted FY2011 budget of \$33,796,403. Current economic conditions, as outlined at the beginning of this memorandum, have had a negative impact on the City's ability to generate revenue. An explanation by category is provided below of the anticipated revenues and an explanation regarding these projections.

**CHART 37**



**Tax Revenues**

This category, as shown in Chart 37 above, includes property taxes, sales taxes, and mixed beverage taxes. Overall, revenues are projected to decrease \$348,048 or 1.6% from \$21,527,355 in FY2011 to \$21,179,307 in FY2012. Ad valorem (property) taxes are the largest single revenue source for the City. The biggest challenge over the next couple of years is predicting where and when the total taxable assessed values will bottom out. Property values in FY2013 and years beyond remain uncertain, but staff is projecting tax values to flatten by FY2013.

Based on the final certified assessed value provided by the Dallas Central Appraisal District and the Rockwall Central Appraisal District, the taxable assessed valuation for FY2012 will decrease \$48.4 million or 1.5%, from \$3.22 billion in FY2011 to \$3.17 billion in FY2012. Chart 38 provides a breakdown as follows:

**CHART 38**

Breakdown	FY2011 (,000s)	FY2012 (,000s)	\$ Change	% Change
<b>Residential</b>	\$2,617,685	\$2,579,834	(\$37,851)	-1.4%
<b>Commercial</b>	602,580	592,066	(10,514)	-1.7%
<b>Total Taxable Values</b>	\$3,220,265	\$3,171,900	(\$48,365)	-1.5%

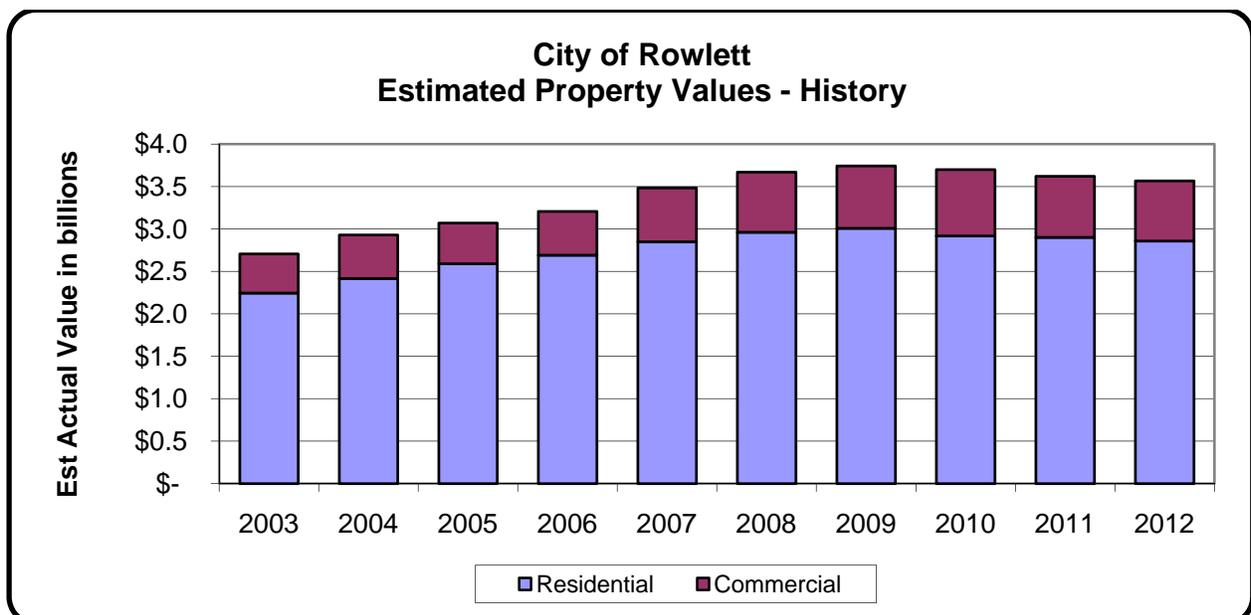
Chart 39 below illustrates the estimated market value and taxable assessed value experienced by the City of Rowlett over the past ten years and projected for FY2012 based on the final certified values.

**CHART 39**

HISTORY OF TAX VALUES (,000s)					
Year	Estimated Market Values			Less: Exemptions	Taxable Assessed Value
	Residential	Commercial	Total		
2003	2,244,659	461,522	2,706,181	(184,629)	2,521,552
2004	2,415,871	513,884	2,929,755	(245,362)	2,684,393
2005	2,591,155	479,484	3,070,639	(199,815)	2,870,824
2006	2,692,224	514,579	3,206,803	(224,441)	2,982,362
2007	2,848,863	635,390	3,484,253	(342,854)	3,141,399
2008	2,961,439	708,959	3,670,398	(361,998)	3,308,400
2009	3,008,071	736,137	3,744,208	(375,829)	3,368,379
2010	2,918,386	781,622	3,700,008	(414,295)	3,285,713
2011	2,901,798	719,781	3,621,579	(401,314)	3,220,265
2012	2,850,329	727,932	3,578,261	(406,361)	3,171,900

Chart 40 below illustrates the actual history of estimated property values experienced by the City of Rowlett over the past ten years.

**CHART 40**



The ad valorem tax rate is split between the General Fund and the General Debt Service Fund. In addition, a portion is also shared with the Tax Increment Financing District Fund based on incremental increases since 2002. The General Obligation Debt rate is established at a level that will provide for the principal and interest on the City's debt each year. Chart 41 below provides a ten year comparison of the tax rate split between operations and debt service.

**CHART 41**

<b>Fiscal Year</b>	<b>O&amp;M</b>	<b>Debt</b>	<b>Total</b>
<b>2003</b>	\$0.433127	\$0.206873	\$0.640000
<b>2004</b>	\$0.462267	\$0.177733	\$0.640000
<b>2005</b>	\$0.474134	\$0.202811	\$0.676945
<b>2006</b>	\$0.501779	\$0.245394	\$0.747173
<b>2007</b>	\$0.478721	\$0.268452	\$0.747173
<b>2008</b>	\$0.466173	\$0.281000	\$0.747173
<b>2009</b>	\$0.494673	\$0.252500	\$0.747173
<b>2010</b>	\$0.502020	\$0.245153	\$0.747173
<b>2011</b>	\$0.494673	\$0.252500	\$0.747173
<b>2012</b>	\$0.490833	\$0.256340	\$0.747173

Mixed beverage taxes are the smallest tax revenue source received by the City and are estimated at \$58,338 for FY2012. The City received \$59,934 in FY2010 and expects to receive \$58,338 in FY2011.

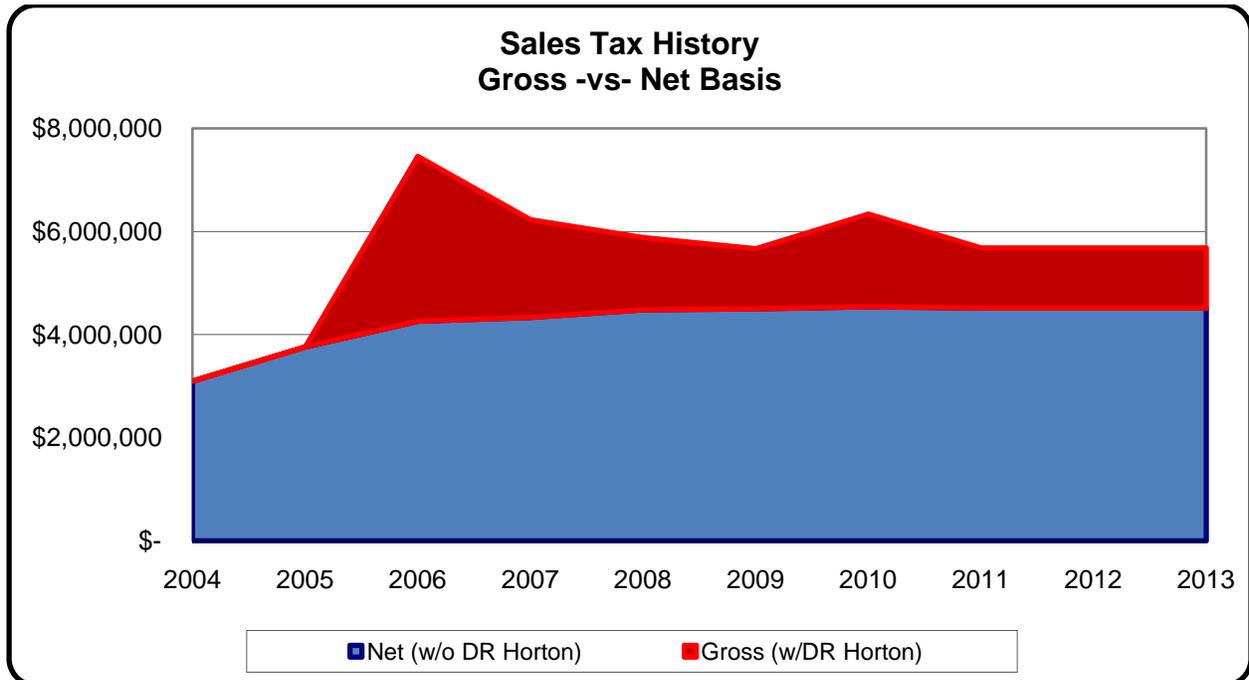
Sales tax receipts are the General Fund's second largest revenue source, estimated at \$5.7 million for FY2012. This represents no increase from the FY2011 adopted budget of \$5.7 million. *(Note: the City has a significant sales tax rebate program with DR Horton that is so large it can potentially skew historical trends. As a result, the City adopts a budget with the DR Horton activity in both revenue and expenditures but also tracks trends at "net", representing the portion the City retains).* On a net basis, when eliminating the skewing impact of the DR Horton rebate program, the FY2012 estimated sales taxes equal \$4.5 million, flat compared to FY2011 adopted budget of \$4.5 million. The City received \$4.5 million in FY2010 and expects to receive \$4.5 million in FY2011 as shown in Chart 42 below.

**CHART 42**

<b>Sales Tax Revenues</b>	<b>Adopted FY2011</b>	<b>Proposed FY2012</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Gross Sales Taxes</b>	\$5,682,373	\$5,682,373	\$0	0.0%
<b>Less DR Horton Rebate</b>	1,167,463	1,167,463	0	0.0%
<b>Net Sales Taxes</b>	\$4,514,910	\$4,514,910	\$0	0.0%

Chart 43 shows both the gross sales taxes received, including DR Horton and the net sales taxes received after the DR Horton rebate since 2001.

**CHART 43**



***Franchise Fees***

This category of revenue includes franchise fees from Electric, Gas, Phone, and Cable. Revenues are projected to increase \$110,045 or 3.7% from the FY2011 adopted budget of \$2,911,231 to \$3,018,276 in FY2012 as shown in Chart 44 below. The City received \$2,930,137 in FY2010 and expects to receive \$2,979,231 in FY2011.

**CHART 44**

Franchise	Adopted FY2011	Proposed FY2012	\$ Change	% Change
<b>Electric</b>	\$1,476,975	\$1,579,744	\$102,769	7.0%
<b>Gas</b>	427,602	431,878	4,276	1.0%
<b>Telecommunications</b>	276,941	276,941	0	0.0%
<b>Cable</b>	729,713	729,713	0	0.0%
<b>Total</b>	\$2,911,231	\$3,018,276	\$107,045	3.7%

***Licenses and Permits***

This category of revenue includes permit fees for food service, protective alarms, building structures, and the takeline area along with licenses for contractors and special permits. Revenues are projected to increase \$7,782 or 1.8% from \$426,770 to \$434,552, when compared to FY2011. The City received \$435,164 in FY2010 and expects to receive \$426,770 in FY2011 as shown in Chart 45 below.

### CHART 45

Licenses & Permits	Adopted FY2011	Proposed FY2012	\$ Change	% Change
Food Service	\$32,900	\$32,900	\$0	0.0%
Protective Alarm	166,059	166,059	0	0.0%
Construction Related	160,421	168,203	7,782	4.9%
Takeline	67,390	67,390	0	0.0%
<b>Total</b>	<b>\$426,770</b>	<b>\$434,552</b>	<b>\$7,782</b>	<b>1.8%</b>

### ***Fees and Charges***

This category includes an assortment of revenues including fees for ambulance billing, emergency phone 9-1-1, animal control, mowing, and rezoning along with revenue from the Community Centre, Parks, Wet Zone, and the Library. Revenues are projected to increase \$17,704 or 0.7% from \$2,410,953 to \$2,428,657, when compared to FY2011 as shown in Chart 45 below. The City received \$2,418,512 in FY2010 and expects to receive \$2,490,953 in FY2011.

One change that bears note is that the City switched its billing and collections contractor in May 2011 for ambulance services. While the City has been able to recover its data from its previous contractor, the new company has not yet begun billing and collecting on new claims. In addition, the City will need to hire a third company to bill and collect on outstanding claims from the prior company. As a result, staff has taken the prudent measure to reduce revenue expectations for ambulance fees in FY2012 pending the completion and implementation of these changes.

### CHART 46

Fees and Charges	Adopted FY2011	Proposed FY2012	\$ Change	% Change
GISD Resource Officer	\$199,967	\$201,967	\$2,000	1.0%
Ambulance Fees	561,587	500,000	(61,587)	-11.0%
911 Emergency Fees	455,904	455,904	0	0.0%
Mowing / Liens	137,963	137,963	0	0.0%
Community Centre	322,915	395,573	72,658	22.5%
Parks	87,300	97,564	10,264	11.8%
Wet Zone	528,500	522,869	(5,631)	-1.1%
Other	116,817	116,817	0	0.0%
<b>Total</b>	<b>\$2,410,953</b>	<b>\$2,428,657</b>	<b>\$17,704</b>	<b>0.7%</b>

### ***Fines and Forfeitures***

This revenue category includes Municipal Court fines and fees assessed for various code violations and specific fees such as the Judicial Fund. Separate funds were established in FY2010 to enhance the level of transparency for the Court Juvenile Caseworker, Court Technology, and Court Security. All three of these fees have specific legislation regarding the appropriate use for each associated fees. Revenues are projected to decline \$200,000 or 13.3%, to \$1,307,006 when compared to the adopted budget for FY2011 as shown in Chart 47

below. The City received \$1,971,144 in FY2010 and expects to receive \$1,307,006 in FY2011 when excluding the dedicated court fees mentioned previously.

**CHART 47**

<b>Court Fines</b>	<b>Adopted FY2011</b>	<b>Proposed FY2012</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Court fines</b>	\$1,500,000	\$1,300,000	(\$200,000)	-13.3%
<b>Judicial Fund</b>	7,006	7,006	0	0.0%
<b>Total</b>	\$1,507,006	\$1,307,006	(\$200,000)	-13.3%

***Other***

This revenue category contains all types of miscellaneous revenue including interest earnings, cell tower rentals, and donations. Other revenues are projected to increase \$390 or 0.07% from \$533,243 to \$533,633, when compared to FY2011. The City received \$739,352 in FY2010 and expects to receive \$598,344 in FY2011.

***Internal Transfers***

This revenue category contains all of the transfers from the Utility, Refuse and Drainage Funds. Revenues are projected to increase by \$54,364 or 1.2% from \$4,479,845 to \$4,534,209, when compared to FY2011 as shown in Chart 48 below. The City received \$4,372,178 in FY2010 and expects to receive \$4,479,845 in FY2011.

The Utility in Lieu of Tax Revenue has increased \$8,081 or 1.0% when compared to FY2011 as shown in Chart 48 below. This revenue source is based on a calculation that multiplies the Utility Fund's FY2010 audited total gross capital assets by the current tax rate to establish the amount of the payment. For FY2012, this revenue amount totals \$816,154 (\$109,232,267 divided by \$100 times \$0.747173). General & Administrative fees remain flat at \$2,517,722. Utility in Lieu of Franchise revenue increased \$46,283 or 4.0%. This revenue reflects 5.0% of the Utility Fund revenue less interest, which is the established calculation for this revenue.

**CHART 48**

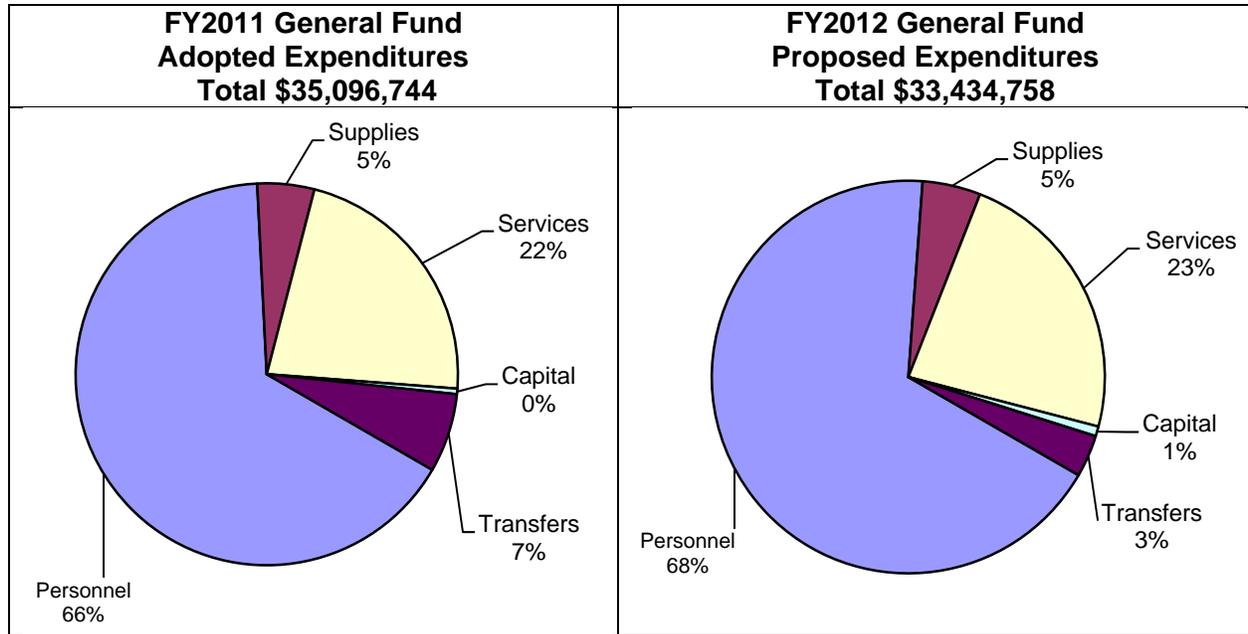
<b>Internal Transfers</b>	<b>Adopted FY2011</b>	<b>Proposed FY2012</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Utility in lieu of tax</b>	\$808,073	\$816,154	\$8,081	1.0%
<b>G &amp; A</b>	2,517,722	2,517,722	0	0.0%
<b>Utility franchise</b>	1,154,050	1,200,333	46,283	4.0%
<b>Total</b>	\$4,479,845	\$4,534,209	\$54,364	1.2%

**Expenditures**

Overall, expenditures in the General Fund are projected to be \$33,434,758 in FY2012, as shown in Chart 49 below. This is a projected decrease of \$1.7 million or 4.7% when compared to the Adopted FY2011 budget of \$35,096,744. For the third straight year, the budget does not include employee raises. With continuing uncertainties in the current economy, another 1.5% reduction in taxable assessed values and the prospect of a long recovery, the City cannot sustain an employee pay increase at this time and must prioritize its remaining scarce resources

strategically. As City Manager, I continue to be proud of employees who have shown a level of understanding, empathy, and compassion in these economic times.

**CHART 49**



There are several ways that expenditures were reduced in the General Fund by more than \$1.6 million. These reductions include elimination of 5.25 fte's, reducing costs at a departmental level, and a reduction in transfers to other funds of \$1.2 million.

**COST REDUCTIONS**

As I have previously mentioned, I continue to be very proud of the spirit of teamwork that staff has shown by accepting my challenge to review existing processes in an effort to find better, more efficient ways to continue to deliver services to our residents. It is important to note that we believe that these reductions, which are discussed below, are sustainable. Unless revenues rebound in coming years, more reductions are inevitable in FY2014. However, we believe the proposed FY2012 and FY2013 planning budgets represent 24 months of stability before additional reductions will be required.

The attached budget document contains a page for each department/division that provides a financial summary, position summary, and an explanation in the notes section of any notable change that is projected to occur in the FY2012 budget. We have been able to reduce costs and in many cases improve how we deliver service to our customers by better leveraging existing resources, improving efficiencies, improving technology, and reducing overall costs. Outlined below are examples of how we have accomplished the reduction of costs while in some cases, improved our service delivery to our citizens.

***Reduced Costs by Departments***

As previously discussed, property tax values declined for the third straight year. In addition, increases in employee benefits for health insurance, continuing lease payments for fire trucks,

and the acquisition of new patrol cars each year has created the need to reduce operations to reallocate available resources to match those increases. With price sensitivity and the strategy to maintain the same tax rate, the City must reduce a dollar for every dollar increase. Much like a see-saw, what goes up must come down. Staff has accomplished this by decreasing operating costs and by eliminating positions.

In FY2011, staff continued the cost containment measures begun in FY2010. In addition, revenues will be higher in FY2011 than originally projected, based on the conservative approach taken by the City. The combination of increased revenues and reduced costs has provided a significant surplus in FY2011. While the 1.5% decline in taxable assessed value will hurt, the significant surplus and the great job by staff to continue conservatively spending funds provides time to strategically evaluate additional reductions in FY2014, protect the City's core functions, and have the least impact to our customers. **Without the benefit of this surplus and the conservative actions of our employees, we would have had to make much deeper reductions in FY2012 and FY2013.**

Key operating reductions are as follows:

- A net of 5.25 FTE's were permanently eliminated for FY2012, resulting in net savings of \$329,327 and is discussed more in detail below.
- All departments were required to scrub their departmental budgets in order to help limit any additional position eliminations. The recommended reductions include overtime, supplies, training, and purchase services.

### ***Elimination of Positions***

Chart 50 below shows the net 5.25 positions eliminated in the FY2012 General Fund budget. Total savings for these changes is \$329,327.

#### **CHART 50**

Description	Fte's	Savings
<b>Move Administrative Assistant in City Secretary's Office to Citizen Action Center and upgrade position to Senior Customer Service Representative; and eliminate one part-time Action Center Representative.</b>	-1.50	(\$80,480)
<b>Eliminate Accounting Specialist I</b>	-1.00	(48,756)
<b>Eliminate Building Inspector II</b>	-1.00	(73,216)
<b>Eliminate Public Engagement Manager (Previously planned to downgrade this position)</b>	-1.00	(131,688)
<b>Eliminate Administrative Assistant that was funded in both Fleet Services and the Utility Fund; split funding for Senior Administrative Assistant between Public Works Administration and the Utility Fund; and add a part-time Administrative Assistant to Public Works.</b>	-0.50	(31,432)
<b>Reclassify Planning Intern to Planner I</b>	0.75	36,245
<b>Eliminate unfunded GIS Technician</b>	-1.00	0
<b>TOTAL</b>	<b>-5.25</b>	<b>(\$329,327)</b>

## IMPROVED EFFICIENCIES

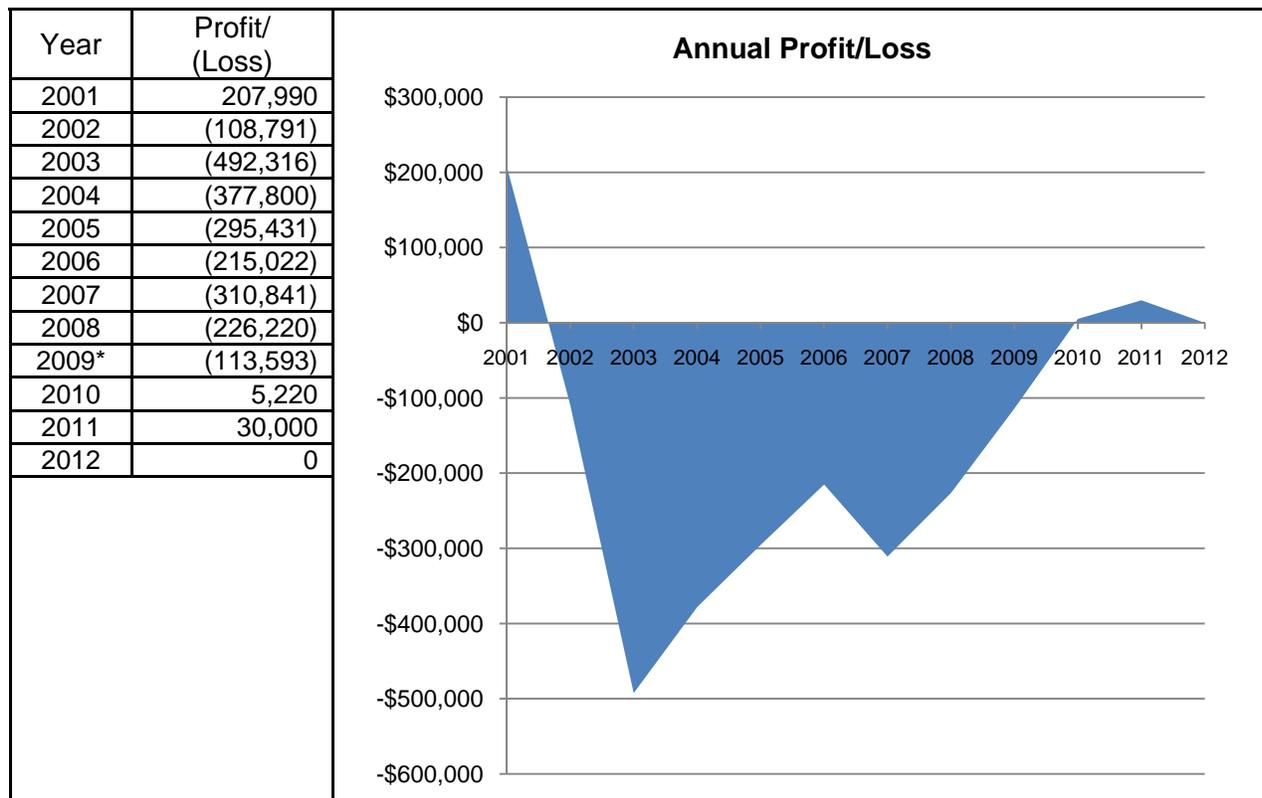
### Wet Zone

Expenditures in this Department are estimated to be \$511,226 in FY2012, a reduction of \$11,791 when compared to \$523,017 in FY2011. FY2010 was the 10<sup>th</sup> year anniversary of the Wet Zone. In its ten year history, the first year of operation was the only year that the Wet Zone made a profit. As a result of many cost reducing measures and attentive monitoring of revenues, the Wet Zone is projected to have a small surplus or breakeven for the second consecutive year.

One issue of note is that for FY2011, the Wet Zone is anticipated to have a surplus of approximately \$30,000 primarily because the full-time manager position was not filled for the entire year. If this position had been filled all year, the Wet Zone would be much closer to breakeven. Because this is expected to be a one-time occurrence, staff recommends carrying over the FY2011 surplus to provide additional, much needed maintenance to this facility during FY2012.

Chart 51 below illustrates the history of subsidy that the General Fund has carried annually.

**CHART 51**



## Volunteerism

Volunteerism is a very important initiative to the City of Rowlett. We have publicly vowed to NEVER tell a potential volunteer “no, we don’t have anything for you right now.” Volunteers can really tell the story of the City in the community and we strive to create new and innovative methods to utilize them. Volunteers become a ‘member’ of the City staff and communicate the positive and realistic story of how their City works and operates, how well tax dollars are spent, and the array of services we provide to their families, friends and neighbors.

We also hope to attract professional-level volunteers; they are such an asset and save the City serious tax dollars. **As shown below, volunteer hours from October through June total \$420,329 in savings to the city representing more than 20,757 hours of volunteering.** One example of how a volunteer has really made a difference is Lee Shaw, the 2009 Volunteer of the Year, who serves as the City’s Emergency Management Coordinator. Lee, who had a professional career in emergency management, totally re-wrote our Emergency Operations Manual last year and now assists in grant-writing, safety training for City staff and covers the Fire Rescue office full-time, when called upon. When Lee first asked to volunteer, we didn’t have a ‘set’ assignment for her, but Fire Rescue created one to suit her experience and desire to help. Lee’s volunteer work has replaced a full-time position previously paying between \$50,000 and \$70,000 per year.

**CHART 52**

<b>VOLUNTEER’S ORGANIZATION IMPACT</b>				
<b>Month</b>	<b>Total Volunteers</b>	<b>Total Hours</b>	<b>Full Time Employee Equivalency*</b>	<b>Cost Savings**</b>
<b>Oct 2010</b>	151	2018	11.64	\$40,870
<b>Nov 2010</b>	149	2233	12.88	\$45,208
<b>Dec 2010</b>	402	3603	20.79	\$72,961
<b>Jan 2011</b>	156	2117	12.21	\$42,874
<b>Feb 2011</b>	127	1767	10.20	\$35,787
<b>Mar 2011</b>	182	2340	13.50	\$47,380
<b>Apr 2011</b>	232	2808	16.20	\$56,857
<b>May 2011</b>	123	2189	12.63	\$44,327
<b>Jun 2011</b>	123	1682	9.71	\$34,065
<b>TOTAL</b>	<b>1,645</b>	<b>20,757</b>	<b>13.31</b>	<b>\$420,329</b>

\*Based on one worker at 8 hours per day.

\*\* The Volunteer Center of North Texas’ estimates the value of a volunteer hour at \$20.25.

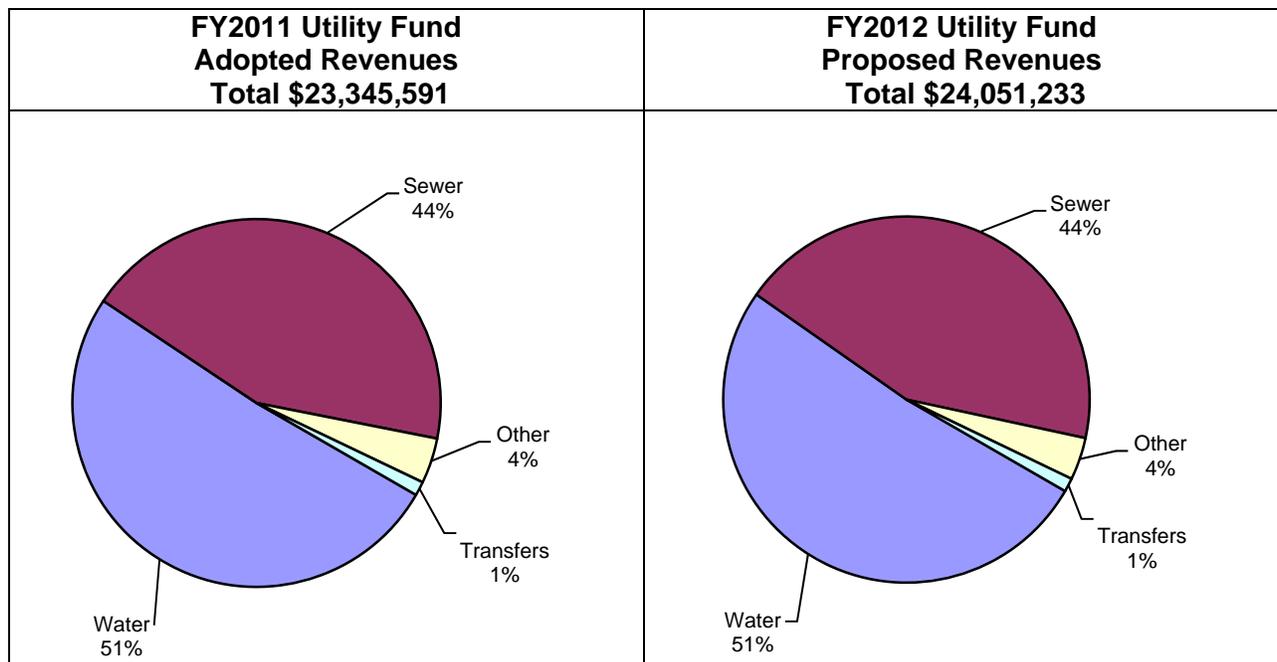
# ENTERPRISE FUNDS

## UTILITY FUND

### Revenues

Overall, revenues in the Utility Fund are projected to be \$24,051,233 in FY2012, when compared to \$23,345,591 in FY2011. This is a projected increase of \$705,642 or 3.0% when compared to the adopted FY2011 budget. The City received \$21,596,701 in FY2010 and expects to receive \$23,345,591 in FY2011. An explanation by category is provided below in Chart 53 and 54 of the anticipated revenues and an explanation regarding these projections.

**CHART 53**



**CHART 54**

Utility Fund Revenues	Adopted FY2011	Proposed FY2012	\$ Change	% Change
<b>Water charges</b>	\$11,911,377	\$12,360,410	\$449,033	3.8%
<b>Sewer charges</b>	10,214,094	10,499,770	285,676	2.8%
<b>Other</b>	930,723	901,656	(29,067)	-3.1%
<b>Transfers in</b>	289,397	289,397	0	0.0%
<b>Total</b>	\$23,345,591	\$24,051,233	\$705,642	3.0%

### Water Charges

This category of revenue includes water charges to residential, commercial and municipal customers. Water charges are projected to increase on a budgetary basis by approximately \$449,033 or 3.8% due to a projected increase in water rates by North Texas Municipal Water

District of 9.2%, from \$1.42 to \$1.55 per thousand gallons. The City received \$10,971,126 in FY2010 and expects to receive \$11,911,377 in FY2011.

The proposed rate increases the average utility customer (assuming 10,000 gallons per month) by \$1.70 or 3.5% per month in FY2012. The model passes on “only” the 9.2% increase from North Texas Municipal Water District and affects residential customers as shown in Chart 55 below:

**CHART 55**

Residential Customers Only	FY2011	FY2012
<b>Fixed Rate</b>	\$10.60	\$10.60
<b>Volume Rate</b>	\$ 3.74	\$ 3.91
<b>Fee @ 10,000 gallons per month</b>	\$48.00	\$49.70
<b>Dollar change</b>	n/a	\$ 1.70
<b>Percent change</b>	n/a	3.5%

***Sewer Charges***

This category of revenue includes sewer charges to residential, commercial and municipal customers. Sewer charges are projected to increase on a budgetary basis by approximately \$285,676 or 2.8% due to a projected increase in sewer treatment services by the City of Garland of 9.5%, from \$2.21 to \$2.42 per thousand gallons. The City received \$9,684,859 in FY2010 and expects to receive \$10,214,094 in FY2011.

The proposed rate increases the average utility customer (assuming 10,000 gallons per month) by \$2.10 or 3.6% per month in FY2012. The model passes on “only” the 9.5% increase from the City of Garland and affects residential customers as shown in Chart 56 below:

**CHART 56**

Residential Customers Only	FY2011	FY2012
<b>Fixed Rate</b>	\$16.17	\$16.17
<b>Volume Rate</b>	\$ 4.18	\$ 4.39
<b>Fee @ 10,000 gallons per month</b>	\$57.97	\$60.07
<b>Dollar change</b>	n/a	\$ 2.10
<b>Percent change</b>	n/a	3.6%

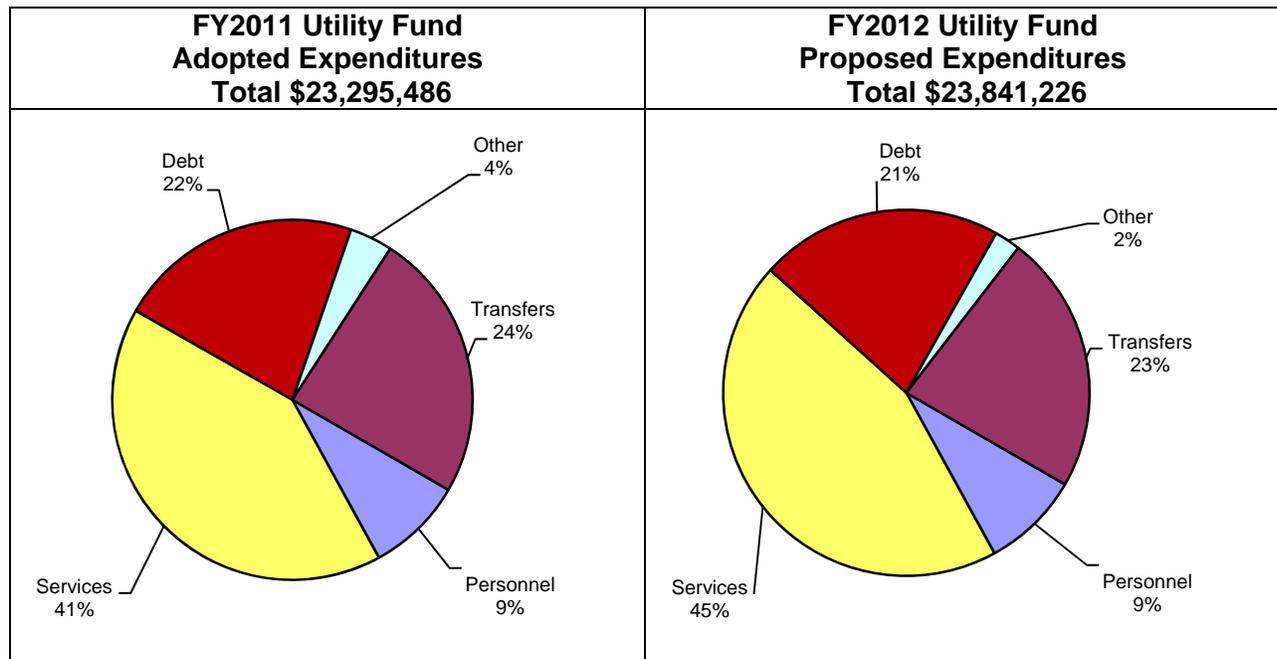
***Other Revenues***

Transfers from other funds is proposed to remain the same at \$289,397, including a \$150,000 payment from the Golf Fund as part of a two-year plan to return \$300,000 loaned to the Golf Fund for the settlement agreement with American Golf. In FY2007, the Utility Fund loaned the Golf Fund \$300,000 to fund part of a series of golf course and related drainage improvements under a settlement agreement with American Golf totaling \$1.3 million. All other utility revenues are projected to decrease \$29,067 or 3.1%, from \$930,723 to \$901,656 due to the elimination of credit card fees for utility payments.

## Expenditures

The FY2012 Utility Fund budget proposal totals \$23,841,226, which represents an increase of \$545,740 or 2.3% from the FY2011 adopted budget of \$23,295,486. The primary reason for the increase is due to an anticipated increase from North Texas Municipal Water District for water purchases and from the City of Garland for sewer treatment. Direct purchase costs for water and sewer are projected to increase by \$848,563 in FY2012, a combined increase of 11.7%. An explanation by category is provided below in Chart 57 and 58 of the proposed expenditures and an explanation regarding these expenses.

**CHART 57**



**CHART 58**

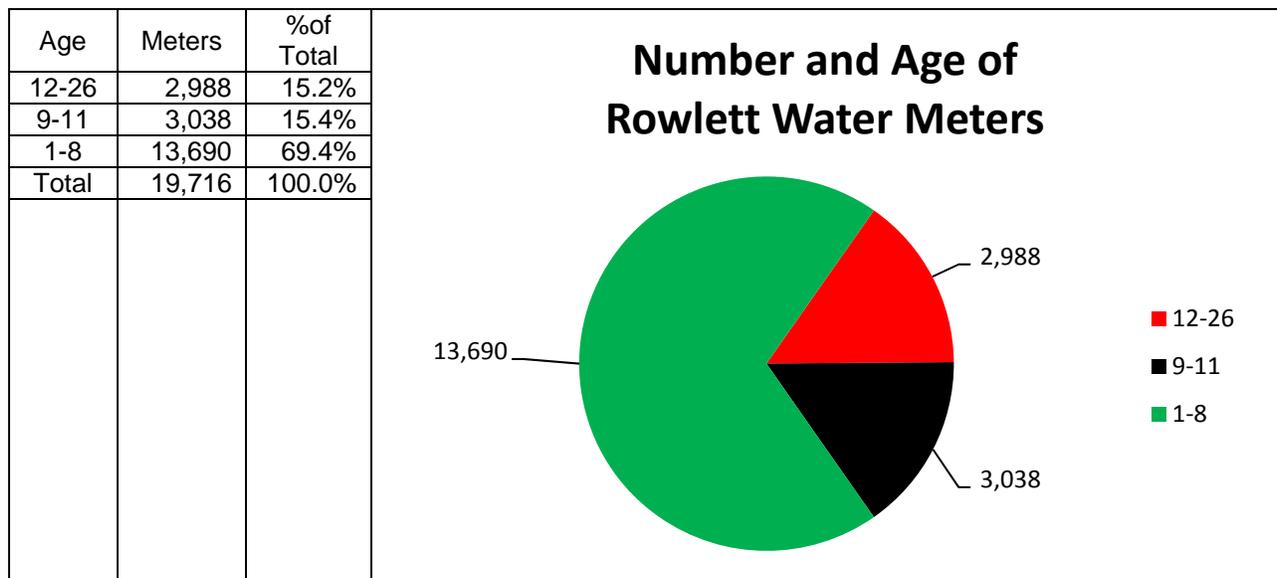
Utility Fund Expenditures	Adopted FY2011	Proposed FY2012	\$ Change	% Change
Personnel Costs	\$2,026,772	\$2,068,381	\$41,609	2.1%
Water/Sewer Contract Services	7,222,597	8,071,160	848,563	11.7%
Other Purchase Services and Supplies	2,377,159	2,583,273	206,114	8.7%
Debt Service	5,134,046	5,117,984	(16,062)	-0.3%
Capital Improvements	900,000	550,000	(350,000)	-38.9%
Transfers to Other Funds	5,634,912	5,450,428	(184,484)	-3.3%
<b>Total</b>	<b>\$23,295,486</b>	<b>\$23,841,226</b>	<b>\$545,740</b>	<b>2.3%</b>

While direct increases from the City of Rowlett’s water provider and sewer treatment contract accounts for the bulk of the total increase, net of other changes, there are two other changes of substance that should be discussed here.

First, in FY2011, the City began experiencing a noticeable increase in water meter failures. Water meters are designed to fail in favor of the customer; therefore, we anticipate that our revenues have been impacted. In FY2005, the City contracted to replace nearly 50% of all of its water meters and converted 100% of all water meters to “radio read”. This left nearly 9,000+/- meters, many of which had been replaced or rebuilt over a seven year period. We now have approximately 3,000 water meters that are older than 12 years, 90% that are 12-16 years old and 10% that are even older.

Staff recognizes that the City must immediately address the first 3,000 meters now and build a long-term plan to begin replacing the remaining 16,000 meter over a ten to twelve year period. The cost to replace the first set of meters is \$399,788. **Since these meters are the oldest and most likely to be experiencing a high degree of failure, staff is proposing to finance this replacement with a three year lease totaling \$156,537 annually and hire a meter maintenance technician to begin the replacement program.** In addition, staff is beginning to pull a random sample of the oldest water meters for testing purposes to determine what impact it is having on revenues. Once this initial step is taken, staff will work on developing a long-term strategy during FY2012 and will make recommendations to Council after that work is done. Chart 59 below depicts the number and age of the City’s water meters.

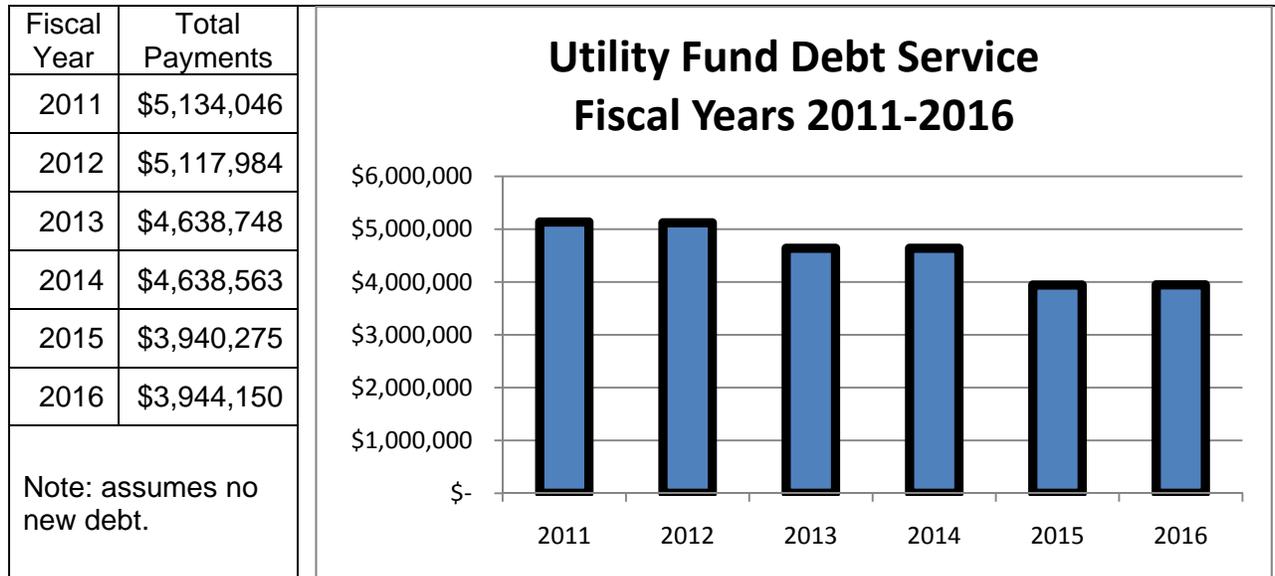
**CHART 59**



Second, a significant change for FY2012 is to make a permanent \$250,000 increase in the Refuse Fund to transfer to the General Cash CIP for streets and alleys. The strategy behind this change is to allow the Utility Fund to reduce its transfer to the General Cash CIP Fund by a like amount and transfer those dollars to the Utility Cash CIP instead. This increases the annual allocation to the Utility Cash CIP from \$300,000 to \$550,000. Please note that in FY2012, staff will also begin working on a Request for Proposal (RFP) for residential and commercial trash services that may cause this strategy to change in FY2013.

Finally, as indicated, debt service payments are scheduled to decrease slightly by \$16,062 next year; however, payments will decline approximately \$1.2 million over the next five years as shown in Chart 60:

**CHART 60**



In FY2013, the declining debt service frees up about \$479,236 in annual debt service payments which could issue revenue bonds exceeding \$8.5 million. As a result, staff has included the restoration of that debt service in FY2013 as part of the two year budget process for planning purposes and has included those additional bond proceeds as part of the proposed Capital Improvements Plan in order to fund the interim pressure plane improvements.

**REFUSE FUND**

**Revenues**

Revenue in the Refuse Fund is projected to be \$4,550,646 in FY2012, which is a slight decrease of \$4,340 or 0.1% compared to the adopted budget for FY2011 of \$4,554,986. The City received \$4,488,499 in FY2010 and expects to receive \$4,475,734 in FY2011. The main reason for the decrease in FY2012 is that a proposed increase was included in the adopted FY2011 but was not adopted.

At this time, even though fuel prices have increased, staff does not anticipate fuel prices in FY2012 increasing to the levels they were in FY2008 and FY2009. Therefore, there is no extra fuel subsidy programmed in FY2012. If fuel prices increase during the year above the level set with the October 1, 2007 contract, the City will be required to pay that difference to its service provider, IESI, and will pass that cost on to its customers, which will require a budget amendment at that time. Under the contract, IESI is permitted to request a cost of living adjustment. For FY2012, they have requested an increase of 2.47% totaling approximately \$70,769 that will be passed on to our customers.

## CHART 61

Residential Customers Only	FY2011	FY2012
<b>One Polycart</b>	\$12.95	\$13.12
<b>Recycling Service</b>	\$2.06	\$2.10
<b>Total Monthly Refuse Charge</b>	\$15.01	\$15.22
<b>Dollar change</b>	n/a	\$0.21
<b>Percent change</b>	n/a	1.4%

### **Expenditures**

Expenditures in the Refuse Fund are projected to be \$4,543,466 in FY2012, which is a decrease of \$343,729 or 7.0% compared to the adopted budget for FY2011 of \$4,887,195. The biggest change to expenditures in FY2012 is an elimination of a one-time transfer of \$600,000 to the General Cash CIP Fund for additional alley improvements offset by an increase of \$70,769 in residential and commercial collection expense. The budget also includes \$38,500 in funding for any potential overruns during the annual cleanup in March and \$14,932 for residential use of the landfill program which allows each residential account to use the Garland landfill twice a year.

A significant change for FY2012 is to make a permanent increase to the transfer to the General Cash CIP of \$250,000. The purpose of this change is to allow the Utility Fund to reduce its transfer to the General Cash CIP Fund by a like amount and transfer those dollars to the Utility Cash CIP instead. Please note that in FY2012, staff will also begin working on an RFP for residential and commercial trash services that may cause this strategy to change in FY2013.

### **DRAINAGE FUND**

#### **Revenues**

Revenue in the Drainage Fund is projected to increase \$13,066 or 1.0% to \$1,320,414 in FY2012, when compared to \$1,307,348 in FY2011. The Drainage Fund revenue is based on a set fee of \$5.50 per month for residential customers and \$13.50 per month for commercial customers based on the number of water meters. The City received \$1,306,484 in FY2010 and expects to receive \$1,307,348 in FY2011.

#### **Expenditures**

Expenditures in the Drainage Fund for FY2012 are projected to be \$1,546,376, which is an increase of \$245,393 or 18.9% compared to the adopted budget for FY2011 of \$1,300,983. The main reason for the increase is an additional transfer of \$248,000 to the Drainage Cash CIP to cover drainage improvements on Chiesa & Pendridge. The Drainage Fund is projected to have an ending reserve in FY2011 of \$982,847 which will be used to cover this additional transfer.

## **OTHER GOVERNMENTAL FUNDS**

### **IMPACT FEES FUND**

Revenue in this fund is projected to be \$44,357 in FY2012, which is a 6.5% increase when compared to \$41,642 in FY2011. Fees are set by Council policy for impact fees and assessed with new construction. Expenditures are budgeted at \$30,000, which is \$158,285 or 84.1% less than the \$188,285 adopted in FY2011. The biggest change in the fund is elimination of the transfer of \$160,000 in FY2011 to the General Cash CIP Fund.

### **POLICE SEIZURE FUND**

Revenue in this fund is projected to be \$100,550 in FY2012, which is a 0.2% decrease when compared to \$100,764 in FY2011. Revenue for this fund is generated by the sale of real and personal property legally confiscated by the Rowlett Police Department. Revenue is based on police activity in FY2011 for which the Police Department will be paid in FY2012.

Expenditures in this fund are estimated to be \$125,000 in FY2012, which is a 50.0% decrease when compared to \$250,000 in FY2011. The Police Department typically utilizes these funds to purchase equipment, technology and supplies to enhance/improve staff's current ability to provide public safety services and increase officer safety and performance, as needs are identified.

### **ECONOMIC DEVELOPMENT FUND**

Revenue in this fund is projected to be \$316,694 in FY2012, up \$21,554 or 7.3% when compared to the FY2011 adopted budget of \$295,140. Economic Development is supported equally between the General and Utility Funds.

Expenditures in this fund are projected to increase \$8,767 or 2.7% in FY2012, from \$329,603 to \$338,370. Staff remains confident that a high quality standard will be maintained and accomplished through our targeted approach strategy to resource allocation.

### **INNOVATIONS FUND**

The Innovations Fund was created in FY2010, and is intended to be a temporary fund that will expire in a few years. It includes technology, equipment, plans & studies, and building repairs that are viewed to be critical, that are expected to improve customer service or that will be more efficient. In FY2010 and FY2011, the fund was funded by transfers from the General Fund. Based on the transfers made in FY2010 and FY2011, the Fund is projected to have \$660,354 to carry into FY2012 to spend, in addition to balances from projects not completed or equipment not acquired.

Chart 62 below outlines staff's recommendations with regard to the use of these funds.

## CHART 62

Funding Sources	FY2010*	FY2011	FY2012
<b>General Fund</b>	\$935,000	\$130,000	\$0
<b>Add'l General Fund transfer from (FY2010 Surplus)</b>	-	1,300,000	0
<b>Total</b>	\$935,000	\$1,430,000	\$0

\*\$150,000 was actually transferred at the end of FY2009.

Use of One Time Funds:	FY2010	FY2011*	FY2012
<b>SCBA Replacement (fire)-to be financed over 3 years</b>			18,000
<b>Jaws of Life (fire)</b>			35,000
<b>Law enforcement software (police)</b>			129,128
<b>Firehouse software (fire)</b>			19,799
<b>Library software (library)</b>			80,412
<b>Balance</b>			378,015
<b>Total Funding</b>	<b>\$676,990</b>	<b>\$1,027,656</b>	<b>\$660,354</b>

\*FY2011 includes proposed changes from the July 19, 2011 Council Meeting.

### **HOTEL/MOTEL FUND**

Revenue in the Hotel/Motel Fund is projected to increase \$3,925 or 8.9% to \$48,275, when compared to \$44,350 in FY2011.

Expenditures in this fund are projected to be \$42,749 in FY2012, down \$1,601 or 3.6% compared to the FY2011 adopted budget. The Downtown Events Series has been a tremendous success again this year! The events series will continue to include the following:

- Veterans Day – November
- Holiday Parade – November
- Tree Lighting – December
- Diversity Day – March
- Easter Egg Hunt – March
- Memorial Day/Touch-A-Truck – May
- Fireworks on Main – July
- Movies on Main – September

Additional funding for special events totaling \$50,830 has been included in the General Fund to cover expenses above and beyond what the Hotel/Motel Fund can afford.

### **PUBLIC EDUCATION AND GOVERNMENT (P.E.G.) FUND**

P.E.G. Fund was created in FY2010 to account for revenue generated for purposes of programming related to the Public, Education, and Government Channel, which is known as Rowlett Television Channel 16. Revenue for FY2012 is anticipated to be \$85,042, up \$6,757 or 8.6% compared to the FY2011 budget of \$78,285. The Creative Services Producer position is currently being paid by P.E.G. revenue and is included in this fund at \$67,779 to enhance financial transparency.

## **GRANTS FUND**

The Grants Fund is a fund to account for revenue specifically associated with grants received by the City of Rowlett. In FY2012, the City of Rowlett is expected to receive \$24,590 in projected reimbursements from the Garland Independent School District for police overtime on special events. The annual library grant from the State totaling approximately \$14,000 to \$17,000 annually has been eliminated by the 82<sup>nd</sup> Texas Legislature and as a result has been absorbed by the General Fund.

## **COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND**

Revenue in this fund is anticipated to be \$217,245 in FY2012, flat from FY2011. The source of revenue is a formula calculation established by the United States Department of Housing and Urban Development, Community Development Block Grant program. \$22,000 of the funds will go to administrative costs as provided under the rules of the grant and the remaining \$195,245 will go toward capital improvements in qualifying areas of the City.

## **TAX INCREMENT FINANCING (TIF) FUND**

Revenue is anticipated to be \$290,845 in FY2012, which represents a decline of \$2,938 or 1.0% compared to the \$293,783 approved in FY2011. The primary reason for the decrease is that the taxable "increment" for the TIF zone is projected to decrease by \$553,548 or 1.4%, from \$40,244,932 in FY2011 to \$39,691,384 in FY2012. This is the second reduction in the ten year history of the fund. The only cost in the fund is the transfer of \$290,845 to the Debt Service Fund to cover bonds sold in 2006 for the benefit of the TIF district.

## **JUVENILE DIVERSION FUND**

This fund, created in FY2010, specifically accounts for revenue that is generated on court fines for the purpose of paying salary and benefits for a juvenile case manager position as permitted under Article 102.0174 of the Texas Code of Criminal Procedure. This particular fee was added to the municipal code on October 2, 2007 and was originally included in the General Fund. The projected revenue for FY2012 will be \$41,602, a \$17,094 or 29.1% decrease compared to the FY2011 budget of \$58,696. Expenditures are projected to be \$73,136 in FY2012 to cover the personnel costs associated with the Juvenile Case Worker position.

## **COURT TECHNOLOGY FUND**

This fund, created in FY2010, specifically accounts for revenue that is generated on court fines for the purpose of acquiring qualifying technology for the municipal court as permitted under Article 102.0172 of the Texas Code of Criminal Procedure. This particular fee was originally added to the municipal code on September 9, 1999, amended on October 5, 2004, and originally included in the General Fund. The projected revenue for FY2012 will be \$33,670, a \$13,464 or 28.6% decrease compared to the FY2011 budget of \$47,134. Expenditures total \$33,670 and cover lease payment for printer technology and annual maintenance costs for software for electronics records management and Interactive Voice Recorder (IVR) technology, a smart telephone-tree type system that can answer questions and take payments over the telephone.

## COURT SECURITY FUND

This fund, created in FY2010, specifically accounts for revenue that is generated on court fines for the purpose of providing security services for the municipal court as permitted under Article 102.017 of the Texas Code of Criminal Procedure. This particular fee was originally added to the municipal code on June 5, 2007, and originally included in the General Fund. The projected revenue for FY2012 will be \$25,044, an \$11,225 or 30.9% decrease compared to the FY2011 budget of \$36,269.

Court security is currently provided by several bailiff positions. Funding for these positions is anticipated to be \$24,851 in FY2012.

## TRAFFIC SAFETY FUND

Revenue in this fund is generated from citations issued from red light cameras. Revenue is projected to be \$297,926, a reduction of \$50,610 or 14.5% compared to FY2011 budget of \$348,536. The reduction can be attributed to a change in behavior of the motoring public, who now stop for red traffic signals rather than running them. There are four (4) locations in Rowlett, where seven (7) cameras are currently located.

The single biggest expenditure is the contract cost the City pays its vendor for the operation, billing and administration of the red light cameras totaling \$296,088. Under Section 707 of Title 7 of the Texas Transportation Code, the City is permitted to retain 50% of any annual surplus for specified traffic safety related programs (i.e. pedestrian safety, public safety, intersection improvements and traffic enforcement). Therefore, the remaining \$1,838 will be used for those purposes as allowed by law.

## DEBT SERVICE FUND

Revenues are proposed at \$8,996,721 representing a decrease of \$6,927 or 0.08% compared to the FY2011 adopted budget of \$9,003,648. The most notable change in FY2012 is an increase in the debt service portion of the tax rate, from \$0.252500 per \$100 assessed value to \$0.256340 to cover the projected 1.5% decrease in taxable assessed value.

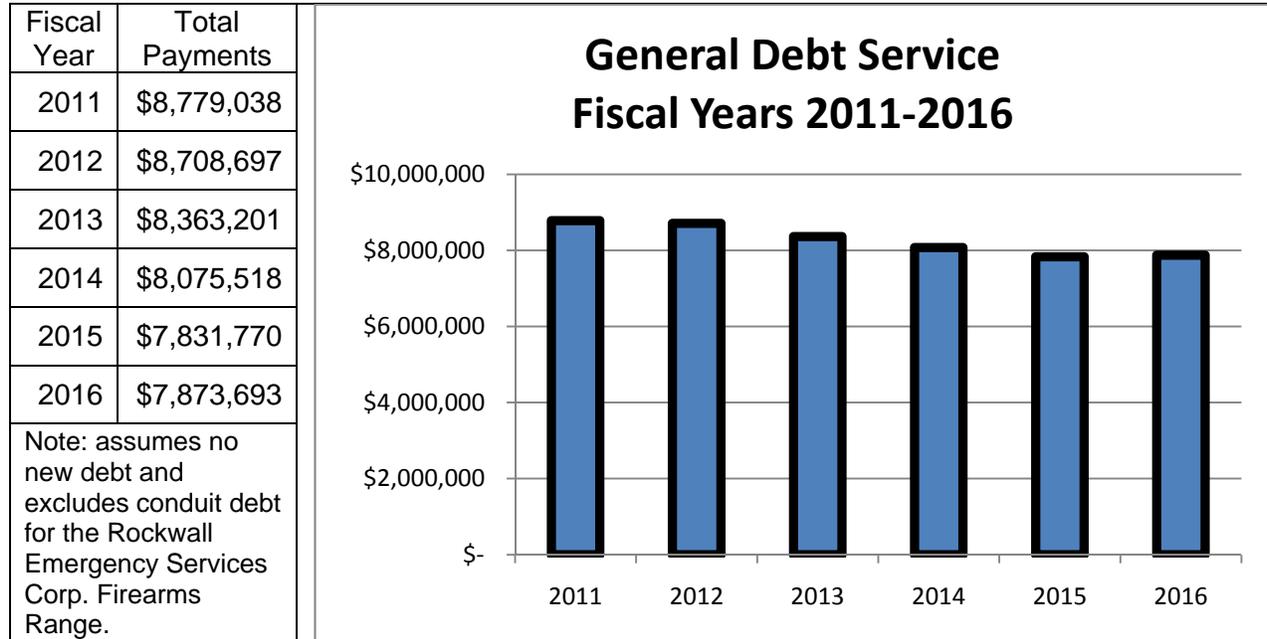
Expenditures are proposed at \$8,950,468 representing a decrease of \$78,803 or 0.9% compared to the FY2011 adopted budget of \$9,029,271. The most significant change is the reduction in principal and interest payment on debt by \$69,078 or 0.8%, due in part to the bond refunding last fiscal year saving approximately \$70,000 annually.

Over the next five years, debt service payments are scheduled to decline approximately \$0.9 million; however, for Fiscal Year 2012, that amount is relatively flat at \$8.7 million before declining again in Fiscal Year 2013. The wild card for this fund continues to be the variable rate bond which annually sets on August 15<sup>th</sup> of each year and affects the amount of the transfer from the Golf Course Fund as well as an equal amount to be paid.

Over the past few years, Council and staff have discussed strategies to utilize some of the freed up bonding capacity until the next bond election for one-time purchases of equipment and other needs. **However, with the 4.5% decline in taxable assessed value in FY2010 and FY2011 and another 1.5% decline in FY2012, that additional capacity has now been lost and, there is no additional capacity for this strategy in the near future with all remaining capacity now needed to pay existing debt service.**

As indicated, debt service payments are scheduled to decrease by \$69,078 next year; however, payments will decline approximately \$0.9 million over the next five years as follows in Chart 63.

**CHART 63**



**GOLF FUND**

Revenues are proposed to increase \$3,608 or 0.6% to \$595,847 for FY2012, when compared to \$592,239 for FY2011. This change is due to an increase in scheduled rent payments from American Golf.

Expenditures in this fund total \$565,464, an increase of \$15,914 or 2.9% due to a projected increase in debt service. The fund pays debt service on the 1997A variable rate bond which is tied to the London Interbank Loan Offer Rate (LIBOR) that resets August 15<sup>th</sup> each year. This rate is currently at 1.27% but is expected to increase slightly, when it resets on August 15, 2011. Again next year, \$10,000 has been appropriated for a financial audit, which is allowed under the terms of the lease, for the City to audit their financial statements. This audit was not performed in the current fiscal year but is recommended to begin next year.

As a result of the increase in scheduled rent payments and decrease in debt service, the fund is projected to have an annual surplus again in Fiscal Year 2012 totaling \$30,383. Therefore, staff recommends completing the two year strategy to repay a \$300,000 loan to the Utility Fund given in 2007 to assist with the cost of the settlement agreement with American Golf and maintaining a minimum reserve equal to one year's debt service based on the scheduled debt payment for FY2012 totaling \$405,464.

Generally, any surplus above and beyond this minimum can be available to address capital improvement and maintenance recommendations made by the Golf Advisory Board. However, given the relative volatility of the one-year LIBOR rate, staff recommends being very cautious

with any surpluses to ensure funds are available to cover the strategy of maintaining a one-year debt service reserve.

## **EMPLOYEE HEALTH BENEFITS FUND**

In Fiscal Year 2011, the City of Rowlett created the Employee Health Benefits Fund as a separate internal service fund to account for a partial self-insurance strategy for health care in an effort to address spiraling health care costs and promote wellness. Partial self-insurance also gives the City the ability to gain greater access to population specific claim detail, which provides increased ability for medical case management and cost containment. This information plays an integral role in the development of a sound wellness program, which is essential to maintaining a healthy workforce, reducing absenteeism, and mitigating increasing health and prescription drug costs.

As with any internal service fund, the City budgets a fixed amount for its share of employee health costs in each operating department. The Fund then “charges” each operating department its share each pay period and collects the employee contributions for their share. The fund “offers” a base level of insurance that each employee is required to accept unless they buy up to a richer plan from their contributions or opt out provided that they prove they have other insurance. Common expenses that are included in the fund are claims payments, stop loss insurance, wellness services, medical/Rx administration, etc. The ultimate budget impact is contingent on plan design and benefit selections that are made by employees.

A key to the success of this fund is that the City is empowered to select the most competitive services independent of each other. In other words, if a carrier/provider increases its fees and is no longer competitive, the City can re-bid just that component and keep all remaining pieces in place.

With the partial self-insurance funding model, the City essentially is the ‘insurance company’ by partially assuming the responsibility for funding health benefits for our employees up to our Individual and Aggregate Stop-Loss limits. With this method, the City pays lower administrative and stop loss fees instead of fixed premiums to an insurance carrier. In addition, the employee pays a co-pay or deductible and then the Employee Benefits Fund is responsible for the remainder, much like an insurance company.

The budget for this Fund is \$3.3 million which includes the City’s contribution of \$2.7 million and the employees’ share of \$0.6 million. Other benefits, such as dental insurance, workers compensation, disability, etc., are budgeted and paid within each fund and are not a part of this fund. The FY2012 Budget is based on known increases in claims administration and stop loss insurance and an expected net claims and administrative cost increase of approximately 6.8% as shown in Chart 64 below.

### CHART 64

Revenues	FY2011 Budget	FY2012 Proposed	\$Change	%Change
City share	\$2,635,110	\$2,686,869	\$51,759	*2.0%
Employee/Retiree share	456,634	**619,721	163,087	35.7%
Other	10,000	10,000	-	0.0%
<b>Total</b>	<b>\$3,101,744</b>	<b>\$3,316,590</b>	<b>\$214,846</b>	<b>6.9%</b>
*The 2.0% budget is somewhat affected by the reduction in the number of employees and the fact that the FY2011 budget inadvertently included the amount segregated for dental insurance (approximately \$107,575).				
**This number is annualized based on 9 months of actual data (\$435,198/9x12) times the increase in the total plan expenditures of 6.8% for a total of \$619,722.				

Expenditures also total \$3.3 million with the biggest contributing cost being \$2.7 million for claims allocated in Chart 65 below.

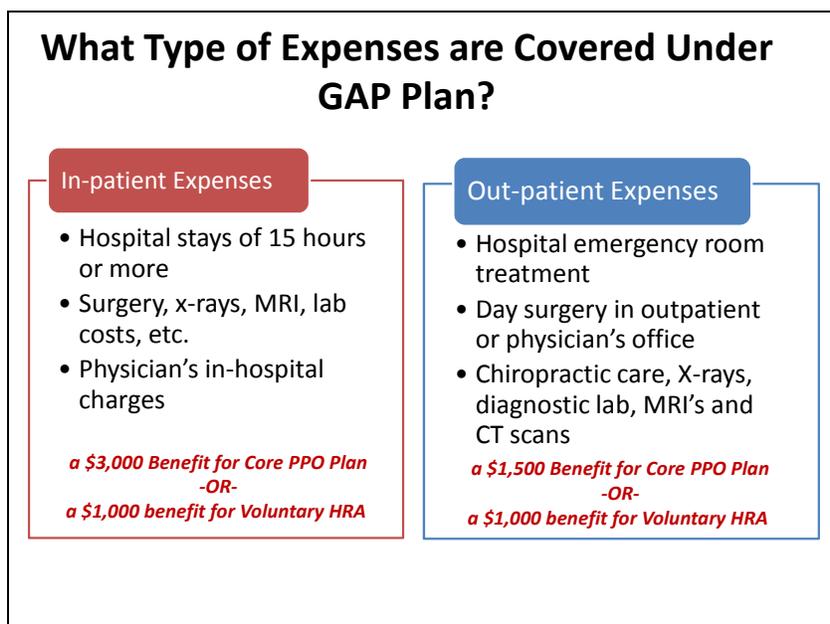
### CHART 65

Expenditures	FY2011 Budget	FY2012 Proposed	\$Change	%Change
<b>Total claims + IBNR</b>	<b>\$2,539,556</b>	<b>\$2,677,232</b>	<b>\$137,676</b>	<b>5.4%</b>
Administration	120,998	125,838	4,840	4.0%
Stop loss premiums	251,511	314,389	62,878	25.0%
Gap Plan contributions	n/a	21,245	24,245	n/a
<b>Total plan expenditures</b>	<b>2,933,815</b>	<b>3,138,704</b>	<b>204,889</b>	<b>6.9%</b>
Other (wellness, etc)	167,929	177,886	9,957	5.9%
<b>Total</b>	<b>\$3,101,744</b>	<b>\$3,316,590</b>	<b>\$214,846</b>	<b>6.9%</b>

In October 2011, we will add a new medical plan option which provides another level of customization to the City's benefit offerings. This option will address the desires of a high percentage of employees who are willing to have a higher deductible to have lower premiums. The new medical plan is a traditional PPO, which will reinstate the highly desired co-pays that our employees requested. The medical plan will have a deductible of \$3,000 for individuals and \$6,000 for family and will have the lowest premiums of all plan offerings. Realizing that the deductibles on this plan could be cost prohibitive for our employees, the City will provide a free GAP plan to assist them in meeting their deductibles and coinsurance limits.

As depicted in Chart 66 below, there are two (2) covered benefit levels under the GAP plan, in-patient and out-patient. The in-patient benefit pays all hospital related expenses for each covered family member up to \$3,000. The out-patient benefit pays diagnostic testing and other related expenses for four (4) different occurrences up to \$1,500 each occurrence. Employees who elect to enroll in our HRA plan will have the option to purchase GAP coverage with \$1,000 for both benefit levels.

## CHART 66



## CAPITAL IMPROVEMENTS PLAN

### INTRODUCTION

Last fiscal year, staff included an abbreviated version of the Capital Improvements Plan (CIP) as part of the FY2011 proposed budget. The main reason for that is that Rowlett remains challenged with economic reality and yet may be poised to see new development now that PGBT is virtually complete and DART will soon follow. However, additional work must be performed on the Water & Sewer Fund to have a sense of what projects are needed in the next few years and what impact the opening of PGBT and DART will have on our traffic patterns.

As a result, staff is proposing a “two-year” Capital Improvements Plan in FY2012 versus a Five Year model. This provides additional time to resolve three key issues:

- Better assess the underground maintenance issues for the utility system.
- Allow the economy time to mature and see when and where the City's falling property tax values will stabilize. Our major concern is asking for a bond election and telling the public it will cost them one amount, only to have the property tax values decline again and we have to raise that amount.
- Allow PGBT to open and see what, if any, impact it will have on traffic patterns to determine if projects should be reprioritized.

The CIP will have a beginning balance of \$10.7 million as of October 1, 2011 from existing bonds, impact fees, and cash funded projects. Based on staff capacity and existing resources to manage projects and ensure quality along with the City's past spending practices, staff is estimating that \$8.9 million will be spent in FY2012, including new grant dollars and cash transfers; and the bulk of the remaining funds will be spent in FY2013 with a smaller amount in FY2014. Therefore, it is anticipated that the City will not run out of funds or projects from “bond related” projects until the end of FY2012 for governmental projects and the middle of FY2014 for

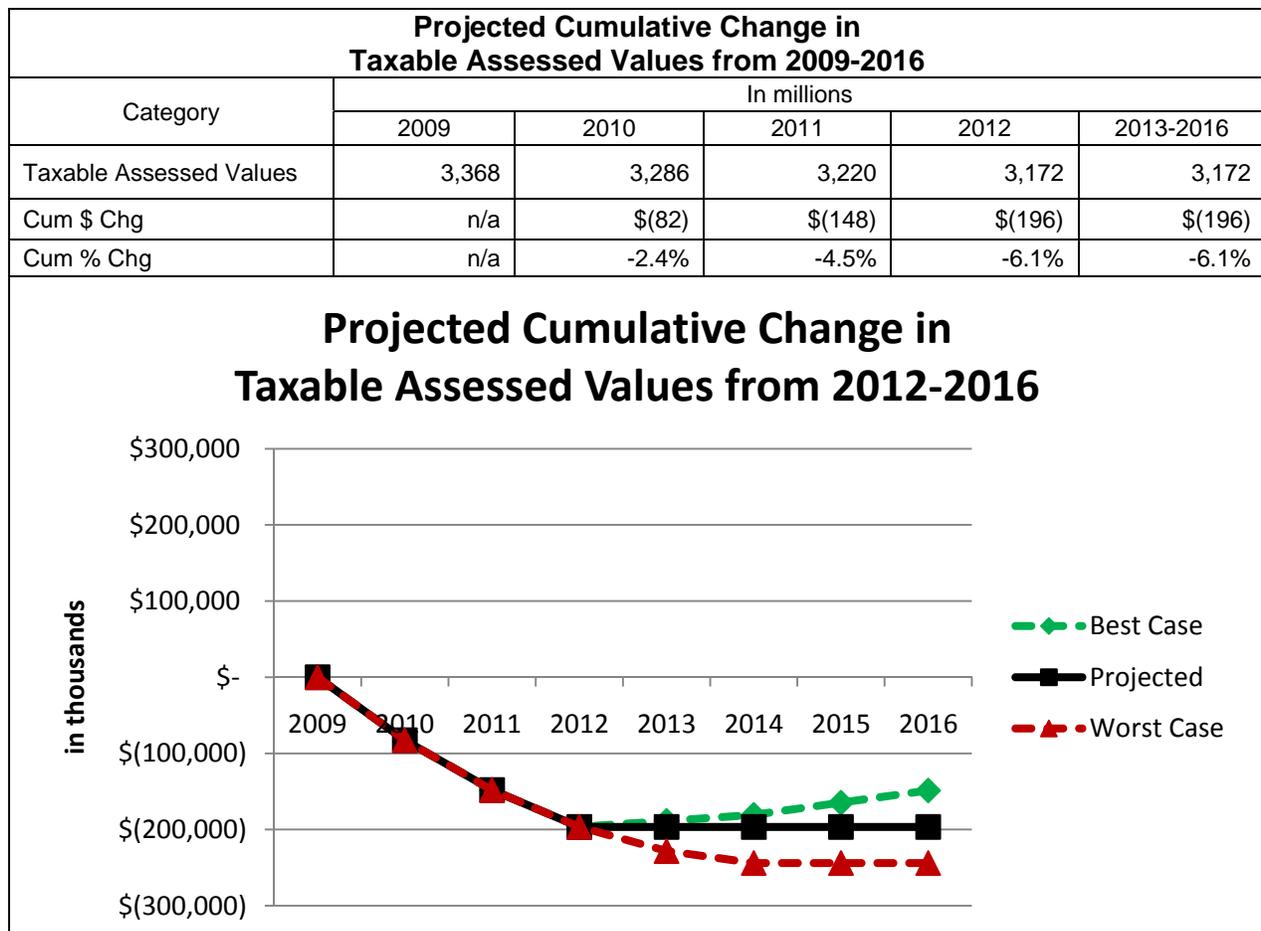
utility projects. However, in 2012 Rowlett Road Phase II will be funded by TxDOT and Dallas County will start construction of the Miller Road Bridge Expansion. By that time, the PGBT and DART will be complete and free up quite a bit of staff capacity that can be reallocated to new projects.

## PROJECTED IMPACT ON TAXABLE ASSESSED VALUES

Rowlett has felt an impact in its reduction in property tax values in FY2010, FY2011 and again in FY2012 with a lasting impact on future years. While the decreasing debt service in future years will help, the combined decrease in taxable valuation between FY2010-FY2012 provide a significant stumbling block to issuing bonds at the levels issued in the past. This total 6.0% decline in taxable values equates to \$196.4 million dollars and affects revenues by \$1.5 million over three years.

Chart 67 below reflects staff's three different scenarios where and when taxable assessed values will bottom out. All three scenarios include the additional decline in property values for FY2012. The most significant difference with the worst case is that it assumes that tax values will continue to decline through 2014 before flattening out in 2015.

**CHART 67**



## SUMMARY OF TWO YEAR CAPITAL IMPROVEMENT PLAN:

Based on the factors mentioned previously, staff has developed a two year plan consisting of a comprehensive listing of carefully selected and coordinated capital improvements, which have been identified as necessary to accomplish the City's long-range goals and policies, address the recommendations of the CIP Bond Committees, and balanced against realistic revenue projections and staff capacity.

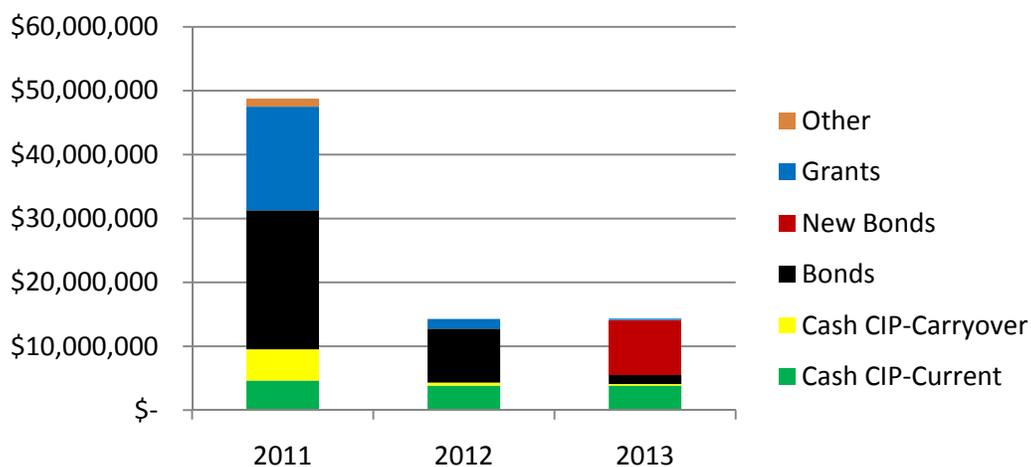
With the exception of utility revenue bonds, this model does not currently include any future funding that may come from new bonds. The result of this work is that, without increasing taxes, and considering all available funding sources, the City should be able to spend \$28.8 million over the next two years as shown in Chart 68 below.

**CHART 68**

### Two year CIP – Funding Sources

Funding Sources	2011	2012	2013	Total-Two Year
Cash	\$9,517,925	\$4,560,047	\$4,085,502	\$8,645,549
Prior bonds	22,287,420	8,439,056	1,507,296	9,946,352
New bonds	-	-	8,500,000	8,500,000
Grants	16,214,222	1,495,245	195,245	1,690,490
Other sources	1,219,556	-	-	-
<b>Total</b>	<b>\$49,239,123</b>	<b>\$14,494,348</b>	<b>\$14,288,043</b>	<b>\$28,782,391</b>

### Proposed Two Year CIP Funding Sources



The Two Year CIP, as proposed, contains the following benefits:

- Fulfills the City's obligations regarding the PGBT project, including a \$4.5 million payment to NTTA for water/sewer improvements;
- Sets aside the City's share of the Merritt Road Interconnector Project Phases I;

- Maintains the annual funding for Cash CIP; and
- Completes the drawdown of the City's construction bonds issued in 2004-2006.

### Cash CIP

The Cash CIP is proposed to have \$3.8 million in funding from all sources. In addition to this projected infusion of funding, there will be a fund balance carried forward from FY2011 in the amount of \$726,545. The proposal includes setting aside \$500,000, as previously discussed, from the fund balance carried forward for capital equipment replacement in FY2012 and FY2013.

Recognizing the importance of our goal to “keep the good streets in good condition,” outlined below in Chart 69 is the proposed five year street/alley maintenance plan that is consistent with our current commitment of approximately \$3.2 million annually.

### CHART 69

#### Proposed Five Year Street/Alley Maintenance Plan

	FY2012	FY2013	Total
<b>Concrete Pavement Repair</b>	\$1,430,000	\$1,500,000	\$2,930,000
<b>Asphalt Rehab/Overlay</b>	450,000	350,000	800,000
<b>Alley Improvements</b>	295,000	395,000	690,000
<b>Alley Panel Replacement</b>	500,000	500,000	1,000,000
<b>Foam Injection</b>	100,000	100,000	200,000
<b>Crack Seal</b>	150,000	150,000	300,000
<b>Screen Wall Rehabilitation</b>	50,000	50,000	100,000
<b>Sign Replacement/ Pavement Marking</b>	90,000	90,000	180,000
<b>Traffic Signal Repair/ Maintenance</b>	30,000	30,000	60,000
<b>Sidewalks</b>	70,000	-	70,000
<b>Total</b>	<b>\$3,165,000</b>	<b>\$3,165,000</b>	<b>\$6,330,000</b>

Since the inception of the Cash CIP, the philosophy of “Keeping the Good Streets Good” has been to set aside funds to perform maintenance on streets in good condition (Pavement Condition Index - PCI > 60) to prevent these streets from falling into the reconstruction category. It has been proven that for every \$1.00 spent on preventative maintenance, it saves approximately \$8.00 in reconstruction costs. Beginning in FY2011, enough progress had been made on streets with a PCI >60 that staff has been able to begin adding streets with a PCI between 40-60 to the annual maintenance schedule.

Staff believes that this type of maintenance performed on the next category of streets with a PCI 40-60 can improve the condition of these streets and extend their life by seven (7) to ten (10) years. By extending the life of these streets, it spreads the amount of funds needed to reconstruct these streets over several bond elections.

### FY2012 ORGANIZATIONAL WORKPLAN

Staff has developed the organizational workplan for FY2012. The organization vision and goals established last year will continue forward in FY2012. A copy of the workplan is attached to this budget document. A summary of some of the major components of this workplan are summarized in Charts 70 - 74 below.

**CHART 70**

FY2012 Workplan

Public Amenities		
<i>Create a Master Plan and Design Scenic Point Park</i>	<i>Design and Construct Katy Park</i>	<i>Evaluate Library's Hours of Service and Operational Opportunities to Align with the Strategic Plan Adopted in 2011</i>

**CHART 71**

FY2012 Workplan

Facilities	
<i>Conduct a Study for a Government Center and Bond Election</i>	<i>Evaluate Potential Location of a New Public Works Facility</i>

**CHART 72**

FY2012 Workplan

Planning		
<i>Initiate a Process to Create and Adopt a Specific Area Plan</i>	<i>Initiate a Process to Revise the Rowlett Code Of Ordinances</i>	<i>Initiate a Form Based Code and Green Code Manual in Conjunction with the Water's Edge Project</i>

**CHART 73**

FY2012 Workplan

Development		
<i>Evaluate and Negotiate Lease Agreement for Waters Edge project.</i>	<i>Study Tax Increment Financing District to Determine Appropriate Allocation of Property Taxes</i>	<i>Implement and Organize the City's three Municipal Management Districts</i>

**CHART 74**

FY2012 Workplan

Other		
<i>Implement a Waste Collection and Disposal Services Contract which meets the needs of the Customers of Rowlett</i>	<i>Evaluate and Assess the Utilities Systems and Processes</i>	<i>Implement Year Two of Five Year Employee Benefit Strategy and Continue the Wellness Program</i>

## CONCLUSION

As previously stated, the City of Rowlett has time to plan, which is the most critical resource needed, to make the difficult, yet necessary decisions regarding our future. We believe the proposed FY2012 and FY2013 planning budgets represent 24 months of stability, if surpluses above required reserves are used to bridge any revenue shortfalls in FY2013. This will result in an effort to protect the quality level of programs and services provided to our citizens for as long as possible. Further service reductions may be needed in FY2014, if revenues continue to fall or remain flat. However, we will continue to evaluate every vacancy to determine the best use of available resources. Employees will be encouraged to continue to evaluate annually services offered to ensure best value and utilize technology effectively to work smarter not harder. In addition, we can involve citizens through education and participation in developing a strategy to make the right decisions regarding what services are offered based on what the City can afford to provide.

The FY2012 budget continues to remain focused on “citizen-centered” government, while continuing to create a level of affordable sustainability for the organization.

- There will be no tax increase in FY2012.
- Working fund balances and minimum fund balances, as directed by Council, will be met and maintained at all times.
- Managed competition and/or outsourcing will be considered on a limited basis in FY2012, as determined by the City Manager.
- Enterprise funds will stand on their own. If fees for service do not provide a positive contribution margin at a minimum, such programs will be considered for elimination or privatization.
- Perception by the citizens of Rowlett is important. Every City employee will be centered on customer service at all times.

As previously noted, budgets do not build themselves. I appreciate all of the input provided by City Council and our citizens. I remain extraordinarily proud of the Executive Team and their staff who have diligently reviewed processes and found ways to better leverage existing resources and improve efficiencies on a daily basis. Their work all year long has provided the necessary reductions to cover approximately \$360,000 in revenue shortfall; reallocate resources to work toward affordable sustainability; and created surpluses that have allowed us to have a plan for 24 months of financial stability. Job well done!

I want to also extend special thanks to Brian Funderburk, Ann Honza, and Terri Doby. Brian has spent countless hours helping to develop the strategic approach implemented in FY2011 and proposed for the FY2012 and FY2013 planning budgets. Brian excels at financial strategic planning and analysis. The City of Rowlett is very fortunate to have someone of Brian’s caliber as its Chief Financial Officer. Ann and Terri spend an extraordinary amount of time throughout the year on our financial reports and have worked on this document to ensure it was both accurate and easy to read.

Throughout this memorandum, the budget and supporting documentation has been made to present the FY2012 financial spending plan in a manner that can be easily understood. However, what may seem clear to us may not be to you. If you have questions or wish to discuss any aspect of the material submitted, please let me know in order that a time can be arranged to meet and discuss your issues. I look forward to discussing this information in further detail at our scheduled budget meetings as noted below.

Additional workshops are scheduled in August to provide more detailed discussions. Outlined below are the meeting dates and agenda topics for each meeting:

- **August 11<sup>th</sup>: General Fund**
- **August 12<sup>th</sup>: All Other Funds**
- **August 13<sup>th</sup>: Capital Improvement Program and related topics**

# ORGANIZATIONAL WORKPLAN FOR FY 2012

## ORGANIZATION VISION STATEMENT: EMPOWER. EXCITE. EXCEL.

### **GOAL #1 IMPROVE RELATIONS WITH CITIZENS TO ESTABLISH COMMUNITY GOOD WILL AND TRUST**

1. *FIND OPPORTUNITIES TO ENGAGE HOMEOWNER ASSOCIATIONS AND OTHER COMMUNITY GROUPS IN DISCUSSION (City Manager's Office; Quarters 1-4)*
  - a. *Engage at least 12 HOAs, at a minimum, per year by attending their meetings and provide a speaking program (Selected Participants of Speakers Bureau; Quarters 1-4)*
  - b. *Engage community groups to offer City staff as a speaking bureau to promote the City's message (City Manager's Office; Quarters 1-4)*
  - c. *Willingness to participate in a City speaking bureau (All Departments; Quarter 1)*
2. *HOLD QUARTERLY MEETINGS WITH THE MAYOR AND HOMEOWNER ASSOCIATIONS AND OTHER COMMUNITY GROUPS (Mayor, City Manager's Office; Quarters 1-4)*

### **GOAL #2: CREATE AN ORGANIZATION THAT EMBRACES INNOVATION AND CREATES OPPORTUNITIES TO IMPROVE EFFICIENCIES & EFFECTIVENESS**

1. *EVALUATE SERVICES OFFERED ANNUALLY TO ENSURE BEST VALUE USING COST vs. BENEFIT, OUTSOURCING, MANAGED COMPETITION AND REGIONALISM (PW, Fire, City Secretary's Office; Quarters 1-4)*
2. *IMPLEMENT NEW PUBLIC SAFETY SOFTWARE SOLUTIONS TO REPLACE VISIONAIR FOR FIRE, POLICE, ANIMAL CONTROL AND CODE ENFORCEMENT (Police, IT, Fire; Quarters 1-4)*
3. *IMPLEMENT AN INTEGRATED LIBRARY SYSTEM THAT WILL OFFER ENRICHED BIBLIOGRAPHIC CONTENT AND INNOVATIVE MANAGEMENT TOOLS (Library, IT; Quarters 1-4)*
4. *CONDUCT PROCESS ANALYSIS TO EVALUATE WHAT WE DO/WHY WE DO IT/ AND WHAT WE GET IN RETURN AS NEW TECHNOLOGY IS IMPLEMENTED (Finance; Quarters 1-4)*
5. *MAP FINANCE DEPARTMENT PROCESSES IN PREPARATION FOR REPLACING CORE FINANCIAL SYSTEM (IT, Finance; Quarters 2-4)*
6. *IMPROVE SHAREPOINT INTRANET SITE (IT, PW; Quarters 1-4)*
7. *IMPLEMENT LEXIPOL GENERAL ORDERS POLICY AND PROCEDURE SYSTEM WITHIN THE POLICE DEPARTMENT (Police, Communications; Quarters 1-2)*
8. *EVALUATE LIBRARY'S HOURS OF SERVICE AND OPERATIONAL OPPORTUNITIES TO ALIGN WITH THE STRATEGIC PLAN ADOPTED IN 2011 (Library; Quarters 2-3)*

9. *IMPLEMENT PERFORMANCE STANDARDS FOR JANITORIAL SERVICES (Building Maintenance; Quarters 1-2)*

**GOAL #3: ENSURE CITIZENS RECEIVE THE VALUE OF THEIR INVESTMENT**

1. *DEVELOP A CAMPAIGN TO HIGHLIGHT THE BENEFITS OF WELLNESS IN OUR COMMUNITY BY USING OUR PARKS AND RECREATION FACILITIES (Parks & Recreation, Communications, City Manager's Office; Quarters 1-4)*
2. *IMPLEMENT YEAR 1 OF 5 YEAR PLAN TO REACH A LEVEL OF 30% SUBSIDY FROM THE GENERAL FUND FOR THE ROWLETT COMMUNITY CENTRE (WITH THE OTHER 70% BEING SELF SUSTAINING) (Parks & Recreation, City Manager's Office; Quarters 1-4)*
3. *CREATE A MASTER PLAN AND DESIGN SCENIC POINT PARK (Parks & Recreation, City Manager's Office, Public Works; Quarters 1-4)*
4. *OBTAIN RECOGNIZED AGENCY STATUS FROM THE TEXAS POLICE CHIEF'S FOUNDATION RECOGNITION PROGRAM (Police; Quarters 1-4)*
5. *IMPLEMENT YEAR TWO OF THREE YEAR PROCESS TO ACHIEVE ACCREDITATION BY THE COMMISSION ON FIRE ACCREDITATION INTERNATIONAL (CFAI) (Fire; Quarters 1-4)*
6. *CONDUCT A STUDY FOR A GOVERNMENT CENTER AND POTENTIAL BOND ELECTION (City Manager's Office, All Departments; Quarters 1-4)*
7. *IMPLEMENT A WASTE COLLECTION AND DISPOSAL SERVICES CONTRACT WHICH MEETS THE NEEDS OF THE CUSTOMERS OF ROWLETT (Finance, CMO, Police; Quarters 1-4) (Current IESI Contract renewed 10-1-2006 to 9-30-2012; IESI requires 180 days notice)*
8. *IMPLEMENT BANK DEPOSITORY SERVICES CONTRACT FOR THE CITY OF ROWLETT (Finance; Quarters 1-3)*
9. *IMPLEMENT A 10 YEAR METER REPLACEMENT PLAN (Finance; Quarters 1-4)*
10. *DEVELOP AND IMPLEMENT A STRATEGY FOR IMPLEMENTATION OF SB 100 (City Secretary's Office; Quarters 1-3)*

**GOAL #4: ESTABLISH A CUSTOMER CENTERED ORGANIZATION BY SERVING OUR EXTERNAL AND INTERNAL CUSTOMERS**

1. *EVALUATE THE IMPACT OF PGBT TO THE COMMUNITY AFTER BEING OPEN FOR SIX MONTHS (Public Works, Economic Development, City Manager's Office, Police, Fire; Quarter 3)*
2. *EVALUATE ONLINE POLICIES AND PROCEDURES TO ENSURE ALL FORMS, IF POSSIBLE, ARE CAPABLE OF BEING FILLED OUT ONLINE AND ALL FEES CAN BE PAID ELECTRONICALLY (Parks, IT; Quarters 1-2)*

3. *PERFORM PRE-FIRE PLANNING AND FIRE SAFETY INSPECTIONS ON ALL COMMERCIAL OCCUPANCIES IN EACH STATION'S FIRST RESPONSE DISTRICT (Fire; Quarters 1-4 )*

**GOAL #5: ENHANCE EMPLOYEE CULTURE AND MORALE TO CREATE AN ENVIRONMENT WHERE EMPLOYEES ARE VALUED AND HAVE A SENSE OF PRIDE**

1. *CONTINUE YEAR TWO OF THE "ABOVE AND BEYOND" RECOGNITION PROGRAM (City Manager's Office, All Departments; Quarters 1-4)*
2. *IMPLEMENT AND TRAIN ON REVISED VALUE BASED PERSONNEL POLICIES (Human Resources, All Departments; Quarters 1-4)*
3. *CONTINUE IMPLEMENTATION OF REVISED PERFORMANCE EVALUATION PROCESS AND ENSURE EXPECTATIONS ARE SET FOR EMPLOYEES AT THE BEGINNING OF REVIEW PERIOD AND EMPLOYEES ARE EVALUATED SEMI-ANNUALLY (All Departments; Quarters 1-4)*
4. *CELEBRATE "SUCCESSSES" OF THE ORGANIZATION; WHETHER DEPARTMENT ACHIEVEMENTS OR EMPLOYEE APPRECIATION (All Departments; Quarters 1-4)*
5. *CONDUCT QUARTERLY MEETINGS WITH EACH FIRE RESCUE SHIFT TO BUILD ON THE CULTURE OF TEAMWORK AND CUSTOMER SERVICE WITHIN THE DEPARTMENT (Fire; Quarters 1-4)*
6. *BUILD CAMARADERIE, TRUST AND PRIDE AMONG ALL POLICE EMPLOYEES (Police; Quarters 1-4)*

**GOAL #6: CREATE A SUSTAINABLE ORGANIZATION ENSURING THE RIGHT RESOURCES - TO THE RIGHT PLACE - AT THE RIGHT TIME**

1. *DESIGN AND CONSTRUCT KATY PARK (Parks & Recreation, Public Works; Quarters 1-4)*
2. *EVALUATE POTENTIAL LOCATION OF A NEW PUBLIC WORKS FACILITY (PW, Utilities, Park Maintenance, Meter Services; Quarters 1-4)*
3. *ESTABLISH PERFORMANCE MEASURES/GUIDELINES TO ENSURE QUALITY WORKMANSHIP IN EVERYTHING WE DO (City Manager's Office, All Departments; Quarters 1-4)*
4. *STUDY TAX INCREMENT FINANCING DISTRICT TO DETERMINE APPROPRIATE ALLOCATION OF PROPERTY TAXES (Finance, City Manager's Office; Quarter 1)*
5. *IMPLEMENT AND ORGANIZE THE CITY'S THREE MUNICIPAL MANAGEMENT DISTRICTS (Economic Development, City Manager's Office, Finance, Planning; Quarters 1-3)*
6. *IMPLEMENT YEAR TWO OF FIVE YEAR EMPLOYEE BENEFIT STRATEGY AND CONTINUE THE WELLNESS PROGRAM (Human Resources, All Departments; Quarters 1-4)*

7. *EXERCISE AND CRITIQUE THE EMERGENCY MANAGEMENT PLAN TWICE ANNUALLY WITH ALL CITY DEPARTMENTS PRIOR TO THE SPRING AND FALL STORM SEASONS (Fire, All Departments; Quarters 2 & 4)*
8. *IMPLEMENT YEAR 3 OF COMPUTER REPLACEMENT SCHEDULE (IT, All Departments; Quarters 1-2)*
9. *IMPLEMENT YEAR 1 OF 2 YEAR OBSOLETE FLEET REPLACEMENT PLAN (All Departments; Quarters 1-2)*
10. *CONTINUE YEAR 2 OF THE ROWLETT-MY COMMUNITY-MY MONEY-MY CHOICE CAMPAIGN (City Manager's Office, Communications, All Departments; Quarters 3-4)*
11. *INITIATE A PROCESS TO CREATE AND ADOPT A SPECIFIC AREA PLAN BASED ON REALIZE ROWLETT 2020 ACTION PLAN (Public Works & Development; Quarters 1-3)*
12. *INITIATE A PROCESS TO REVISE THE ROWLETT CODE OF ORDINANCES (Public Works & Development, Code Enforcement; Quarters 1-3)*
13. *INITIATE A FORM BASED CODE AND GREEN CODE MANUAL IN CONJUNCTION WITH THE WATER'S EDGE PROJECT (Public Works & Development, City Manager, Finance; Quarter 1-3)*
14. *EVALUATE AND ASSESS THE UTILITIES SYSTEMS AND PROCESSES (Public Works & Development; Quarters 1-3)*
15. *EVALUATE THE NEED FOR A CITY CENTER AT THE WATER'S EDGE PROJECT (City Manager's Office, All Departments; Quarters 1-4)*

**GOAL #7:     INSTILL A SENSE OF PRIDE AND OWNERSHIP IN OUR COMMUNITY.**

1. *INSTILL PROACTIVE CODE ENFORCEMENT BY ALL EMPLOYEES (All Departments; Quarters 1-4)*
2. *IMPROVE THE ANIMAL ADOPTION RATE BY CONDUCTING FOUR ADOPTION EVENTS THROUGHOUT THE YEAR WITH THE GOAL OF IMPROVING ADOPTION NUMBERS AT EACH EVENT (Police; Quarters 1-4)*
3. *ORGANIZE AND CELEBRATE THE OPENING OF THE EASTERN EXTENSION OF PRESIDENT GEORGE BUSH TOLLWAY (City Manager's Office, Parks, Communications; Quarter 1)*

**CITY OF ROWLETT  
FY 2011-12  
BUDGET CALENDAR**

Friday, Jan 21	Staff Budget Retreat
Tuesday, Mar 15	Equipment Replacement Schedules due (Police, Fire, Parks, IT, Fleet, and Bldg Maintenance)
Thursday, March 17	Budget Kickoff / Distribution of Budget Instruction Manuals
Thursday, March 31	Meetings with DCAD and RCAD on taxable value forecast
Friday, April 15	Complete budget submission due from staff (FY 2012 & 2013)
May	Staff meetings to review use of FY 2011 surplus and Innovations Fund
Wednesday, May 25	Preliminary Tax Roll (EVR) Due
Monday, June 20	Draft FY 2012 Work plans & Performance measures due
July	City Council Retreat with new City Council
Monday, July 18	Final FY 2012 Work plans & Performance measures due
Tuesday, July 19	City Council FY 2011 budget amendment to Innovations Fund
Monday, July 25	Certified Tax Roll Due
Tuesday, August 2	Proposed Budget presented to City Council
Tuesday, August 2	Proposed 5-year CIP presented to City Council
August 11, 12, 13	City Council Work Session on Budget
Tuesday, August 16	1st Public Hearing on Budget and Tax Rate
Tuesday, September 6	2nd Public Hearing on Budget and Tax Rate
Tuesday, September 20	Regular City Council Meeting Adopt Budget Ordinances Vote and adopt tax rate
Saturday, October 1	Begin Fiscal Year

*Rowlett*  
T E X A S



**CITY OF ROWLETT  
FY 2011-12  
COMBINED FUND SUMMARY**

Description	Governmental Funds				Enterprise Funds			Impact Fees Fund	Police Seizure Fund	Innovations Fund
	General Fund	Economic Development	Debt Service Fund	Capital Projects Fund	Utility Fund	Refuse Fund	Drainage Fund			
Beginning Resources	\$ 5,375,891	\$ 70,036	\$ 208,731	\$ 507,758	\$ 3,773,501	\$ 314,308	\$ 982,847	\$ 455,597	\$ 121,679	\$ 660,354
Current Revenues:										
Tax Revenues	21,179,307	-	8,045,463	-	-	-	-	-	-	-
Franchise Fees	3,018,276	-	-	-	-	-	-	-	-	-
Licenses and Permits	434,552	1,500	-	-	-	-	-	31,000	-	-
Charges for Service	2,428,657	-	-	-	23,635,664	4,544,951	1,319,680	-	-	-
Fines and Forfeitures	1,307,006	-	-	-	-	-	-	-	-	-
Other	533,633	250	13,293	-	126,172	5,695	734	13,357	100,550	-
<b>Total Current Revenues</b>	<b>28,901,431</b>	<b>1,750</b>	<b>8,058,756</b>	<b>-</b>	<b>23,761,836</b>	<b>4,550,646</b>	<b>1,320,414</b>	<b>44,357</b>	<b>100,550</b>	<b>-</b>
Other Sources:										
Transfers In	4,534,209	314,944	937,965	3,200,000	289,397	-	-	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>33,435,640</b>	<b>316,694</b>	<b>8,996,721</b>	<b>3,200,000</b>	<b>24,051,233</b>	<b>4,550,646</b>	<b>1,320,414</b>	<b>44,357</b>	<b>100,550</b>	<b>-</b>
USES OF FUNDS:										
Current Expenditures:										
Personnel Costs	22,680,207	202,810	-	176,509	2,068,381	-	107,109	-	-	-
Supplies	1,597,367	4,450	-	-	310,284	-	53,681	-	125,000	-
Purchase Services	7,728,462	131,110	135,499	-	10,135,446	3,074,287	70,768	-	-	229,339
Capital Outlay	272,000	-	-	250,000	208,703	-	-	-	-	53,000
Capital Improvements	-	-	-	2,988,491	550,000	-	583,502	30,000	-	-
Debt Service	-	-	8,814,969	-	5,117,984	-	377,439	-	-	-
<b>Total Current Expenditures</b>	<b>32,278,036</b>	<b>338,370</b>	<b>8,950,468</b>	<b>3,415,000</b>	<b>18,390,798</b>	<b>3,074,287</b>	<b>1,192,499</b>	<b>30,000</b>	<b>125,000</b>	<b>282,339</b>
Other Uses:										
Transfers Out	1,156,722	-	-	-	5,450,428	1,469,179	353,877	-	-	-
<b>Total Expenditures &amp; Uses</b>	<b>33,434,758</b>	<b>338,370</b>	<b>8,950,468</b>	<b>3,415,000</b>	<b>23,841,226</b>	<b>4,543,466</b>	<b>1,546,376</b>	<b>30,000</b>	<b>125,000</b>	<b>282,339</b>
Ending Resources	\$ 5,376,773	\$ 48,360	\$ 254,984	\$ 292,758	\$ 3,983,508	\$ 321,488	\$ 756,885	\$ 469,954	\$ 97,229	\$ 378,015
% of Expenditures	16.7%	14.3%	2.8%	8.6%	21.7%	10.5%	63.5%	1566.5%	77.8%	0.0%

**CITY OF ROWLETT  
FY 2011-12  
COMBINED FUND SUMMARY**

Hotel/Motel Fund	PEG Fund	Grants Fund	Special Revenue Funds							Internal Service Funds	Combined Total
			CDBG Fund	TIF Fund	Juvenile Diversion Fund	Court Technology Fund	Court Security Fund	Traffic Safety Fund	Golf Course Fund	Employee Benefits Fund	
\$ -	\$ 22,530	\$ -	\$ 20,476	\$ 1,000	\$ 98,044	\$ 227,048	\$ 55,356	\$ 32,391	\$ 496,376	\$ 838,569	\$ 14,262,492
47,698	-	-	-	290,845	-	-	-	-	-	-	29,563,313
-	85,042	-	-	-	-	-	-	-	-	-	3,103,318
-	-	-	-	-	-	-	-	-	-	-	467,052
-	-	-	-	-	41,602	33,670	25,044	297,458	-	3,306,590	35,235,542
577	-	24,590	217,245	-	-	-	-	468	595,847	10,000	1,704,780
48,275	85,042	24,590	217,245	290,845	41,602	33,670	25,044	297,926	595,847	3,316,590	71,716,416
-	-	-	-	-	-	-	-	-	-	-	9,276,515
48,275	85,042	24,590	217,245	290,845	41,602	33,670	25,044	297,926	595,847	3,316,590	80,992,931
11,484	67,779	24,590	-	-	73,136	-	24,851	1,838	-	-	25,438,694
6,300	-	-	-	-	-	-	-	-	-	-	2,097,082
24,965	-	-	22,000	-	-	33,670	-	296,088	10,000	3,316,590	25,208,224
-	-	-	-	-	-	-	-	-	-	-	783,703
-	-	-	195,245	-	-	-	-	-	-	-	4,347,238
-	-	-	-	-	-	-	-	-	-	-	14,310,392
42,749	67,779	24,590	217,245	-	73,136	33,670	24,851	297,926	10,000	3,316,590	\$ 72,185,333
-	-	-	-	290,845	-	-	-	-	555,464	-	9,276,515
42,749	67,779	24,590	217,245	290,845	73,136	33,670	24,851	297,926	565,464	3,316,590	81,461,848
\$ 5,526	\$ 39,793	\$ -	\$ 20,476	\$ 1,000	\$ 66,510	\$ 227,048	\$ 55,549	\$ 32,391	\$ 526,759	\$ 838,569	\$ 13,793,575
12.9%	58.7%	0.0%	9.4%	0.0%	90.9%	674.3%	223.5%	10.9%	5267.6%	25.3%	19.1%

**CITY OF ROWLETT  
FY 2012-13  
COMBINED FUND SUMMARY**

Description	Governmental Funds				Enterprise Funds			Impact Fees Fund	Police Seizure Fund	Innovations Fund
	General Fund	Economic Development	Debt Service Fund	Capital Projects Fund	Utility Fund	Refuse Fund	Drainage Fund			
Beginning Resources	\$ 5,376,773	\$ 48,360	\$ 254,984	\$ 292,758	\$ 3,983,508	\$ 321,488	\$ 756,885	\$ 469,954	\$ 97,229	\$ 378,015
Current Revenues:										
Tax Revenues	21,179,307	-	7,649,425	-	-	-	-	-	-	-
Franchise Fees	3,058,509	-	-	-	-	-	-	-	-	-
Licenses and Permits	442,723	1,500	-	-	-	-	-	31,000	-	-
Charges for Service	2,482,696	-	-	-	24,243,922	4,658,575	1,332,877	-	-	-
Fines and Forfeitures	1,307,006	-	-	-	-	-	-	-	-	-
Other	534,027	250	13,293	-	126,172	5,695	734	13,357	100,550	-
<b>Total Current Revenues</b>	<b>29,004,268</b>	<b>1,750</b>	<b>7,662,718</b>	<b>-</b>	<b>24,370,094</b>	<b>4,664,270</b>	<b>1,333,611</b>	<b>44,357</b>	<b>100,550</b>	<b>-</b>
Other Sources:										
Transfers In	4,560,112	314,944	939,352	3,200,000	139,397	-	-	-	-	-
<b>Total Revenues &amp; Transfers In</b>	<b>33,564,380</b>	<b>316,694</b>	<b>8,602,070</b>	<b>3,200,000</b>	<b>24,509,491</b>	<b>4,664,270</b>	<b>1,333,611</b>	<b>44,357</b>	<b>100,550</b>	<b>-</b>
USES OF FUNDS:										
Current Expenditures:										
Personnel Costs	23,008,820	203,460	-	179,853	2,084,005	-	108,033	-	-	-
Supplies	1,606,590	4,450	-	-	310,284	-	47,270	-	100,550	-
Purchase Services	7,980,243	131,110	138,632	-	10,715,516	3,150,227	70,768	-	-	-
Capital Outlay	272,000	-	-	250,000	208,703	-	-	-	-	-
Capital Improvements	-	-	-	3,027,905	550,000	-	335,502	30,000	-	-
Debt Service	-	-	8,469,018	-	5,117,984	-	378,902	-	-	-
<b>Total Current Expenditures</b>	<b>32,867,653</b>	<b>339,020</b>	<b>8,607,650</b>	<b>3,457,758</b>	<b>18,986,492</b>	<b>3,150,227</b>	<b>940,475</b>	<b>30,000</b>	<b>100,550</b>	<b>-</b>
Other Uses:										
Transfers Out	1,156,722	-	-	-	5,476,331	1,470,566	353,877	-	-	-
<b>Total Expenditures &amp; Uses</b>	<b>34,024,375</b>	<b>339,020</b>	<b>8,607,650</b>	<b>3,457,758</b>	<b>24,462,823</b>	<b>4,620,793</b>	<b>1,294,352</b>	<b>30,000</b>	<b>100,550</b>	<b>-</b>
Ending Resources	\$ 4,916,778	\$ 26,034	\$ 249,404	\$ 35,000	\$ 4,030,176	\$ 364,965	\$ 796,144	\$ 484,311	\$ 97,229	\$ 378,015
% of Expenditures	15.0%	7.7%	2.9%	1.0%	21.2%	11.6%	84.7%	1614.4%	0.0%	0.0%

**CITY OF ROWLETT  
FY 2012-13  
COMBINED FUND SUMMARY**

Hotel/Motel Fund	PEG Fund	Special Revenue Funds								Internal Service Funds	Combined Total
		Grants Fund	CDBG Fund	TIF Fund	Juvenile Diversion Fund	Court Technology Fund	Court Security Fund	Traffic Safety Fund	Golf Course Fund	Employee Benefits Fund	
\$ 5,526	\$ 39,793	\$ -	\$ 20,476	\$ 1,000	\$ 66,510	\$ 227,048	\$ 55,549	\$ 32,391	\$ 526,759	\$ 838,569	\$ 13,793,575
47,175	-	-	-	290,845	-	-	-	-	-	-	29,166,752
-	85,042	-	-	-	-	-	-	-	-	-	3,143,551
-	-	-	-	-	-	-	-	-	-	-	475,223
-	-	-	-	-	41,602	33,670	25,044	297,458	-	3,306,590	36,024,660
577	-	24,590	217,245	-	-	-	-	468	600,628	10,000	1,704,780
47,752	85,042	24,590	217,245	290,845	41,602	33,670	25,044	297,926	600,628	3,316,590	72,162,552
-	-	-	-	-	-	-	-	-	-	-	9,153,805
47,752	85,042	24,590	217,245	290,845	41,602	33,670	25,044	297,926	600,628	3,316,590	81,316,357
11,484	68,200	24,590	-	-	73,542	-	24,851	1,838	-	-	25,788,676
6,300	-	-	-	-	-	-	-	-	-	-	2,075,444
24,965	-	-	22,000	-	-	33,670	-	296,088	10,000	3,316,590	25,889,809
-	-	-	-	-	-	-	-	-	-	-	730,703
-	-	-	195,245	-	-	-	-	-	-	-	4,138,652
-	-	-	-	-	-	-	-	-	-	-	13,965,904
42,749	68,200	24,590	217,245	-	73,542	33,670	24,851	297,926	10,000	3,316,590	72,589,188
-	-	-	-	290,845	-	-	-	-	405,464	-	9,153,805
42,749	68,200	24,590	217,245	290,845	73,542	33,670	24,851	297,926	415,464	3,316,590	81,742,993
\$ 10,529	\$ 56,635	\$ -	\$ 20,476	\$ 1,000	\$ 34,570	\$ 227,048	\$ 55,742	\$ 32,391	\$ 711,923	\$ 838,569	\$ 13,366,939
24.6%	83.0%	0.0%	9.4%	0.0%	0.0%	0.0%	0.0%	10.9%	0.0%	0.0%	18.4%

**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$5,397,016	\$6,369,845	\$6,369,845	\$6,633,322	\$5,375,891	\$5,376,773
Current Revenues:						
Tax Revenues	22,631,932	21,527,355	21,527,355	21,585,355	21,179,307	21,179,307
Franchise Fees	2,930,137	2,911,231	2,911,231	2,979,231	3,018,276	3,058,509
Licenses and Permits	435,164	426,770	426,770	465,441	434,552	442,723
Charges for Service	2,418,512	2,410,953	2,410,953	2,227,332	2,428,657	2,482,696
Fines and Forfeitures	1,971,144	1,507,006	1,507,006	1,307,006	1,307,006	1,307,006
Other	739,352	533,243	533,243	598,344	533,633	534,027
Transfers In	4,372,178	4,479,845	4,479,845	4,479,845	4,534,209	4,560,112
Total Current Revenues	<u>35,498,419</u>	<u>33,796,403</u>	<u>33,796,403</u>	<u>33,642,554</u>	<u>33,435,640</u>	<u>33,564,380</u>
Total Available Resources	<u>40,895,435</u>	<u>40,166,248</u>	<u>40,166,248</u>	<u>40,275,876</u>	<u>38,811,531</u>	<u>38,941,153</u>
Expenditures:						
Personnel Services	22,798,481	23,114,972	23,119,972	22,831,882	22,680,207	23,008,820
Supplies	1,565,798	1,690,650	1,690,650	1,690,650	1,597,367	1,606,590
Purchase Services	7,680,316	7,787,726	7,677,726	7,677,726	7,728,462	7,980,243
Capital Outlay	1,177,491	162,242	162,242	162,242	272,000	272,000
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	1,040,027	2,341,154	2,026,154	2,537,485	1,156,722	1,156,722
Total Expenditures	<u>34,262,113</u>	<u>35,096,744</u>	<u>34,676,744</u>	<u>34,899,985</u>	<u>33,434,758</u>	<u>34,024,375</u>
Ending Resources	<u>\$6,633,322</u>	<u>\$5,069,504</u>	<u>\$5,489,504</u>	<u>\$5,375,891</u>	<u>\$5,376,773</u>	<u>\$4,916,778</u>

**CITY OF ROWLETT  
FY 2011-12  
ECONOMIC DEVELOPMENT FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 85,890	\$ 67,423	\$ 67,423	\$ 104,499	\$ 70,036	\$ 48,360
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	3,400	3,400	3,400	1,500	1,500
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	802	1,000	1,000	1,000	250	250
Transfers In	303,470	290,740	290,740	290,740	314,944	314,944
Total Current Revenues	<u>304,272</u>	<u>295,140</u>	<u>295,140</u>	<u>295,140</u>	<u>316,694</u>	<u>316,694</u>
Total Available Resources	<u>390,162</u>	<u>362,563</u>	<u>362,563</u>	<u>399,639</u>	<u>386,730</u>	<u>365,054</u>
Expenditures:						
Personnel Services	169,883	177,148	177,148	177,148	202,810	203,460
Supplies	3,796	4,450	4,450	4,450	4,450	4,450
Purchase Services	111,984	148,005	148,005	148,005	131,110	131,110
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>285,663</u>	<u>329,603</u>	<u>329,603</u>	<u>329,603</u>	<u>338,370</u>	<u>339,020</u>
Ending Resources	<u>\$ 104,499</u>	<u>\$ 32,960</u>	<u>\$ 32,960</u>	<u>\$ 70,036</u>	<u>\$ 48,360</u>	<u>\$ 26,034</u>

**CITY OF ROWLETT  
FY 2011-12  
DEBT SERVICE FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 388,835	\$ 247,588	\$ 247,588	\$ 234,354	\$ 208,731	\$ 254,984
Current Revenues:						
Tax Revenues	7,989,708	8,064,580	8,064,580	8,064,580	8,045,463	7,649,425
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	13,286	15,786	15,786	15,786	13,293	13,293
Transfers In	932,969	923,282	923,282	923,282	937,965	939,352
Total Current Revenues	<u>8,935,963</u>	<u>9,003,648</u>	<u>9,003,648</u>	<u>9,003,648</u>	<u>8,996,721</u>	<u>8,602,070</u>
Total Available Resources	<u>9,324,798</u>	<u>9,251,236</u>	<u>9,251,236</u>	<u>9,238,002</u>	<u>9,205,452</u>	<u>8,857,054</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	327,048	145,224	145,224	145,224	135,499	138,632
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	8,763,396	8,884,047	8,884,047	8,884,047	8,814,969	8,469,018
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>9,090,444</u>	<u>9,029,271</u>	<u>9,029,271</u>	<u>9,029,271</u>	<u>8,950,468</u>	<u>8,607,650</u>
Ending Resources	<u>\$ 234,354</u>	<u>\$ 221,965</u>	<u>\$ 221,965</u>	<u>\$ 208,731</u>	<u>\$ 254,984</u>	<u>\$ 249,404</u>

**CITY OF ROWLETT  
FY 2011-12  
UTILITY FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 4,113,433	\$ 4,365,568	\$ 4,365,568	\$ 3,759,940	\$ 3,773,501	\$ 3,983,508
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	21,429,738	22,931,271	22,931,271	22,944,408	23,635,664	24,243,922
Fines & Forfeitures	-	-	-	-	-	-
Other	27,566	124,923	124,923	124,923	126,172	126,172
Transfers In	139,397	139,397	139,397	139,397	289,397	139,397
Total Current Revenues	<u>21,596,701</u>	<u>23,195,591</u>	<u>23,195,591</u>	<u>23,208,728</u>	<u>24,051,233</u>	<u>24,509,491</u>
Total Available Resources	<u>25,710,134</u>	<u>27,561,159</u>	<u>27,561,159</u>	<u>26,968,668</u>	<u>27,824,734</u>	<u>28,492,999</u>
Expenditures:						
Personnel Services	1,697,922	2,026,772	2,026,772	2,026,772	2,068,381	2,084,005
Supplies	258,613	314,142	314,142	314,142	310,284	310,284
Purchase Services	8,424,304	9,095,614	9,095,614	8,995,295	10,135,446	10,715,516
Capital Outlay	16,247	190,000	190,000	190,000	208,703	208,703
Capital Improvements	300,000	900,000	900,000	900,000	550,000	550,000
Debt Service	5,105,006	5,134,046	5,134,046	5,134,046	5,117,984	5,117,984
Transfers Out	6,148,102	5,634,912	5,634,912	5,634,912	5,450,428	5,476,331
Total Expenditures	<u>21,950,194</u>	<u>23,295,486</u>	<u>23,295,486</u>	<u>23,195,167</u>	<u>23,841,226</u>	<u>24,462,823</u>
Ending Resources	<u>\$ 3,759,940</u>	<u>\$ 4,265,673</u>	<u>\$ 4,265,673</u>	<u>\$ 3,773,501</u>	<u>\$ 3,983,508</u>	<u>\$ 4,030,176</u>

**CITY OF ROWLETT  
FY 2011-12  
REFUSE FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 782,924	\$ 743,160	\$ 743,160	\$ 715,769	\$ 314,308	\$ 321,488
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	4,482,505	4,549,291	4,549,291	4,470,039	4,544,951	4,658,575
Fines & Forfeitures	-	-	-	-	-	-
Other	5,994	5,695	5,695	5,695	5,695	5,695
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>4,488,499</u>	<u>4,554,986</u>	<u>4,554,986</u>	<u>4,475,734</u>	<u>4,550,646</u>	<u>4,664,270</u>
Total Available Resources	<u>5,271,423</u>	<u>5,298,146</u>	<u>5,298,146</u>	<u>5,191,503</u>	<u>4,864,954</u>	<u>4,985,758</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	2,995,101	3,059,723	3,059,723	3,059,723	3,074,287	3,150,227
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	238,030	239,949	239,949	239,949	241,656	243,043
Transfers Out	1,322,523	1,577,523	1,577,523	1,577,523	1,227,523	1,227,523
Total Expenditures	<u>4,555,654</u>	<u>4,877,195</u>	<u>4,877,195</u>	<u>4,877,195</u>	<u>4,543,466</u>	<u>4,620,793</u>
Ending Resources	<u>\$ 715,769</u>	<u>\$ 420,951</u>	<u>\$ 420,951</u>	<u>\$ 314,308</u>	<u>\$ 321,488</u>	<u>\$ 364,965</u>

**CITY OF ROWLETT  
FY 2011-12  
DRAINAGE FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 709,857	\$ 602,689	\$ 602,689	\$ 976,482	\$ 982,847	\$ 756,885
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	1,305,614	1,306,614	1,306,614	1,306,614	1,319,680	1,332,877
Fines & Forfeitures	-	-	-	-	-	-
Other	870	734	734	734	734	734
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>1,306,484</u>	<u>1,307,348</u>	<u>1,307,348</u>	<u>1,307,348</u>	<u>1,320,414</u>	<u>1,333,611</u>
Total Available Resources	<u>2,016,341</u>	<u>1,910,037</u>	<u>1,910,037</u>	<u>2,283,830</u>	<u>2,303,261</u>	<u>2,090,496</u>
Expenditures:						
Personnel Services	104,217	106,635	106,635	106,635	107,109	108,033
Supplies	9,155	53,831	53,831	53,831	53,681	47,270
Purchase Services	36,177	75,837	75,837	75,837	70,768	70,768
Capital Outlay	-	-	-	-	-	-
Capital Improvements	335,502	335,502	335,502	335,502	583,502	335,502
Debt Service	200,931	375,301	375,301	375,301	377,439	378,902
Transfers Out	353,877	353,877	353,877	353,877	353,877	353,877
Total Expenditures	<u>1,039,859</u>	<u>1,300,983</u>	<u>1,300,983</u>	<u>1,300,983</u>	<u>1,546,376</u>	<u>1,294,352</u>
Ending Resources	<u>\$ 976,482</u>	<u>\$ 609,054</u>	<u>\$ 609,054</u>	<u>\$ 982,847</u>	<u>\$ 756,885</u>	<u>\$ 796,144</u>

**CITY OF ROWLETT  
FY 2011-12  
IMPACT FEES FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 1,977,525	\$ 587,420	\$ 587,420	\$ 602,240	\$ 455,597	\$ 469,954
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	20,962	28,285	28,285	28,285	31,000	31,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	11,411	13,357	13,357	13,357	13,357	13,357
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>32,373</u>	<u>41,642</u>	<u>41,642</u>	<u>41,642</u>	<u>44,357</u>	<u>44,357</u>
Total Available Resources	<u>2,009,898</u>	<u>629,062</u>	<u>629,062</u>	<u>643,882</u>	<u>499,954</u>	<u>514,311</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	67,658	28,285	28,285	28,285	30,000	30,000
Debt Service	-	-	-	-	-	-
Transfers Out	1,340,000	160,000	160,000	160,000	-	-
Total Expenditures	<u>1,407,658</u>	<u>188,285</u>	<u>188,285</u>	<u>188,285</u>	<u>30,000</u>	<u>30,000</u>
Ending Resources	<u>\$ 602,240</u>	<u>\$ 440,777</u>	<u>\$ 440,777</u>	<u>\$ 455,597</u>	<u>\$ 469,954</u>	<u>\$ 484,311</u>

**CITY OF ROWLETT  
FY 2011-12  
POLICE SEIZURE FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 265,637	\$ 175,656	\$ 175,656	\$ 270,915	\$ 121,679	\$ 97,229
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	273,584	100,764	100,764	100,764	100,550	100,550
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>273,584</u>	<u>100,764</u>	<u>100,764</u>	<u>100,764</u>	<u>100,550</u>	<u>100,550</u>
Total Available Resources	<u>539,221</u>	<u>276,420</u>	<u>276,420</u>	<u>371,679</u>	<u>222,229</u>	<u>197,779</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	181,658	250,000	250,000	250,000	125,000	100,550
Purchase Services	81,119	-	-	-	-	-
Capital Outlay	5,529	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>268,306</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>125,000</u>	<u>100,550</u>
Ending Resources	<u>\$ 270,915</u>	<u>\$ 26,420</u>	<u>\$ 26,420</u>	<u>\$ 121,679</u>	<u>\$ 97,229</u>	<u>\$ 97,229</u>

**CITY OF ROWLETT  
FY 2011-12  
INNOVATIONS FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 146,717	\$ 55,000	\$ 55,000	\$ 715,957	\$ 660,354	\$ 378,015
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	3,009	-	-	-	-	-
Transfers In	785,000	1,745,000	1,430,000	1,430,000	-	-
Total Current Revenues	<u>788,009</u>	<u>1,745,000</u>	<u>1,430,000</u>	<u>1,430,000</u>	-	-
Total Available Resources	<u>934,726</u>	<u>1,800,000</u>	<u>1,485,000</u>	<u>2,145,957</u>	<u>660,354</u>	<u>378,015</u>
Expenditures:						
Personnel Services	-	107,615	107,615	107,615	-	-
Supplies	-	-	-	-	-	-
Purchase Services	123,190	410,259	697,041	1,030,567	229,339	-
Capital Outlay	95,579	53,000	323,000	347,421	53,000	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>218,769</u>	<u>570,874</u>	<u>1,127,656</u>	<u>1,485,603</u>	<u>282,339</u>	-
Ending Resources	<u>\$ 715,957</u>	<u>\$ 1,229,126</u>	<u>\$ 357,344</u>	<u>\$ 660,354</u>	<u>\$ 378,015</u>	<u>\$ 378,015</u>

**CITY OF ROWLETT  
FY 2011-12  
HOTEL MOTEL FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 78,684	\$ -	\$ -	\$ (6,336)	\$ -	\$ 5,526
Current Revenues:						
Tax Revenues	38,118	43,773	43,773	50,109	47,698	47,175
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	407	577	577	577	577	577
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>38,525</u>	<u>44,350</u>	<u>44,350</u>	<u>50,686</u>	<u>48,275</u>	<u>47,752</u>
Total Available Resources	<u>117,209</u>	<u>44,350</u>	<u>44,350</u>	<u>44,350</u>	<u>48,275</u>	<u>53,278</u>
Expenditures:						
Personnel Services	11,991	12,085	12,085	12,085	11,484	11,484
Supplies	26,878	7,300	7,300	7,300	6,300	6,300
Purchase Services	84,676	24,965	24,965	24,965	24,965	24,965
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>123,545</u>	<u>44,350</u>	<u>44,350</u>	<u>44,350</u>	<u>42,749</u>	<u>42,749</u>
Ending Resources	<u>\$ (6,336)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,526</u>	<u>\$ 10,529</u>

**CITY OF ROWLETT  
FY 2011-12  
PEG FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 22,139	\$ 1,767	\$ 1,767	\$ 9,017	\$ 22,530	\$ 39,793
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	85,328	78,285	78,285	78,285	85,042	85,042
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>85,328</u>	<u>78,285</u>	<u>78,285</u>	<u>78,285</u>	<u>85,042</u>	<u>85,042</u>
Total Available Resources	<u>107,467</u>	<u>80,052</u>	<u>80,052</u>	<u>87,302</u>	<u>107,572</u>	<u>124,835</u>
Expenditures:						
Personnel Services	62,104	64,772	64,772	64,772	67,779	68,200
Supplies	1,385	-	-	-	-	-
Purchase Services	168	-	-	-	-	-
Capital Outlay	34,793	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>98,450</u>	<u>64,772</u>	<u>64,772</u>	<u>64,772</u>	<u>67,779</u>	<u>68,200</u>
Ending Resources	<u>\$ 9,017</u>	<u>\$ 15,280</u>	<u>\$ 15,280</u>	<u>\$ 22,530</u>	<u>\$ 39,793</u>	<u>\$ 56,635</u>

**CITY OF ROWLETT  
FY 2011-12  
GRANTS FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ -	\$ -	\$ -	\$ (331,325)	\$ -	\$ -
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	321,196	17,035	17,035	348,360	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	24,590	24,590	24,590	24,590	24,590
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>321,196</u>	<u>41,625</u>	<u>41,625</u>	<u>372,950</u>	<u>24,590</u>	<u>24,590</u>
Total Available Resources	<u>321,196</u>	<u>41,625</u>	<u>41,625</u>	<u>41,625</u>	<u>24,590</u>	<u>24,590</u>
Expenditures:						
Personnel Services	104,985	24,590	24,590	24,590	24,590	24,590
Supplies	46,746	17,035	17,035	17,035	-	-
Purchase Services	13,659	-	-	-	-	-
Capital Outlay	487,131	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>652,521</u>	<u>41,625</u>	<u>41,625</u>	<u>41,625</u>	<u>24,590</u>	<u>24,590</u>
Ending Resources	<u>\$ (331,325)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF ROWLETT  
FY 2011-12  
CDBG FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ (108,744)	\$ -	\$ -	\$ 20,976	\$ 20,476	\$ 20,476
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	619,654	217,245	217,245	216,745	217,245	217,245
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>619,654</u>	<u>217,245</u>	<u>217,245</u>	<u>216,745</u>	<u>217,245</u>	<u>217,245</u>
Total Available Resources	<u>510,910</u>	<u>217,245</u>	<u>217,245</u>	<u>237,721</u>	<u>237,721</u>	<u>237,721</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	22,500	22,000	22,000	22,000	22,000	22,000
Capital Outlay	-	-	-	-	-	-
Capital Improvements	467,434	195,245	195,245	195,245	195,245	195,245
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>489,934</u>	<u>217,245</u>	<u>217,245</u>	<u>217,245</u>	<u>217,245</u>	<u>217,245</u>
Ending Resources	<u>\$ 20,976</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 20,476</u>	<u>\$ 20,476</u>	<u>\$ 20,476</u>

**CITY OF ROWLETT  
FY 2011-12  
TAX INCREMENT FINANCING FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Current Revenues:						
Tax Revenues	306,425	293,783	293,783	293,783	290,845	290,845
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	30	-	-	-	-	-
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>306,455</u>	<u>293,783</u>	<u>293,783</u>	<u>293,783</u>	<u>290,845</u>	<u>290,845</u>
Total Available Resources	<u>307,455</u>	<u>294,783</u>	<u>294,783</u>	<u>294,783</u>	<u>291,845</u>	<u>291,845</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	306,455	293,783	293,783	293,783	290,845	290,845
Total Expenditures	<u>306,455</u>	<u>293,783</u>	<u>293,783</u>	<u>293,783</u>	<u>290,845</u>	<u>290,845</u>
Ending Resources	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>

**CITY OF ROWLETT  
FY 2011-12  
JUVENILE DIVERSION FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 90,360	\$ 102,710	\$ 102,710	\$ 105,297	\$ 98,044	\$ 66,510
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	77,008	58,696	58,696	58,696	41,602	41,602
Other	753	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>77,761</u>	<u>58,696</u>	<u>58,696</u>	<u>58,696</u>	<u>41,602</u>	<u>41,602</u>
Total Available Resources	<u>168,121</u>	<u>161,406</u>	<u>161,406</u>	<u>163,993</u>	<u>139,646</u>	<u>108,112</u>
Expenditures:						
Personnel Services	62,824	65,949	65,949	65,949	73,136	73,542
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>62,824</u>	<u>65,949</u>	<u>65,949</u>	<u>65,949</u>	<u>73,136</u>	<u>73,542</u>
Ending Resources	<u>\$ 105,297</u>	<u>\$ 95,457</u>	<u>\$ 95,457</u>	<u>\$ 98,044</u>	<u>\$ 66,510</u>	<u>\$ 34,570</u>

**CITY OF ROWLETT  
FY 2011-12  
COURT TECHNOLOGY FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 214,091	\$ 211,979	\$ 211,979	\$ 224,240	\$ 227,048	\$ 227,048
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	62,198	47,134	47,134	47,134	33,670	33,670
Other	1,384	-	-	-	-	-
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>63,582</u>	<u>47,134</u>	<u>47,134</u>	<u>47,134</u>	<u>33,670</u>	<u>33,670</u>
Total Available Resources	<u>277,673</u>	<u>259,113</u>	<u>259,113</u>	<u>271,374</u>	<u>260,718</u>	<u>260,718</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	26,317	-	-	-	-	-
Purchase Services	10,631	44,326	44,326	44,326	33,670	33,670
Capital Outlay	16,485	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>53,433</u>	<u>44,326</u>	<u>44,326</u>	<u>44,326</u>	<u>33,670</u>	<u>33,670</u>
Ending Resources	<u>\$ 224,240</u>	<u>\$ 214,787</u>	<u>\$ 214,787</u>	<u>\$ 227,048</u>	<u>\$ 227,048</u>	<u>\$ 227,048</u>

**CITY OF ROWLETT  
FY 2011-12  
COURT SECURITY FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 69,524	\$ 101,042	\$ 101,042	\$ 76,353	\$ 55,356	\$ 55,549
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	46,457	36,269	36,269	20,769	25,044	25,044
Other	545	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>47,002</u>	<u>36,269</u>	<u>36,269</u>	<u>20,769</u>	<u>25,044</u>	<u>25,044</u>
Total Available Resources	<u>116,526</u>	<u>137,311</u>	<u>137,311</u>	<u>97,122</u>	<u>80,400</u>	<u>80,593</u>
Expenditures:						
Personnel Services	39,343	16,203	16,203	41,766	24,851	24,851
Supplies	-	-	-	-	-	-
Purchase Services	830	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>40,173</u>	<u>16,203</u>	<u>16,203</u>	<u>41,766</u>	<u>24,851</u>	<u>24,851</u>
Ending Resources	<u>\$ 76,353</u>	<u>\$ 121,108</u>	<u>\$ 121,108</u>	<u>\$ 55,356</u>	<u>\$ 55,549</u>	<u>\$ 55,742</u>

**CITY OF ROWLETT  
FY 2011-12  
TRAFFIC SAFETY FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 38,981	\$ 39,449	\$ 39,449	\$ 31,923	\$ 32,391	\$ 32,391
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	363,218	348,068	348,068	348,068	297,458	297,458
Other	380	468	468	468	468	468
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>363,598</u>	<u>348,536</u>	<u>348,536</u>	<u>348,536</u>	<u>297,926</u>	<u>297,926</u>
Total Available Resources	<u>402,579</u>	<u>387,985</u>	<u>387,985</u>	<u>380,459</u>	<u>330,317</u>	<u>330,317</u>
Expenditures:						
Personnel Services	9,548	1,838	1,838	1,838	1,838	1,838
Supplies	-	-	-	-	-	-
Purchase Services	361,108	346,230	346,230	346,230	296,088	296,088
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>370,656</u>	<u>348,068</u>	<u>348,068</u>	<u>348,068</u>	<u>297,926</u>	<u>297,926</u>
Ending Resources	<u>\$ 31,923</u>	<u>\$ 39,917</u>	<u>\$ 39,917</u>	<u>\$ 32,391</u>	<u>\$ 32,391</u>	<u>\$ 32,391</u>

**CITY OF ROWLETT  
FY 2011-12  
GOLF FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 388,964	\$ 559,746	\$ 559,746	\$ 581,475	\$ 496,376	\$ 526,759
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	583,693	592,239	592,239	589,239	595,847	600,628
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>583,693</u>	<u>592,239</u>	<u>592,239</u>	<u>589,239</u>	<u>595,847</u>	<u>600,628</u>
Total Available Resources	<u>972,657</u>	<u>1,151,985</u>	<u>1,151,985</u>	<u>1,170,714</u>	<u>1,092,223</u>	<u>1,127,387</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	10,000	10,000	10,000	10,000	10,000
Capital Outlay	2,698	-	-	124,788	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	388,484	539,550	539,550	539,550	555,464	405,464
Total Expenditures	<u>391,182</u>	<u>549,550</u>	<u>549,550</u>	<u>674,338</u>	<u>565,464</u>	<u>415,464</u>
Ending Resources	<u>\$ 581,475</u>	<u>\$ 602,435</u>	<u>\$ 602,435</u>	<u>\$ 496,376</u>	<u>\$ 526,759</u>	<u>\$ 711,923</u>

**CITY OF ROWLETT  
FY 2011-12  
EMPLOYEE BENEFITS FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ -	\$ -	\$ -	\$ -	\$ 838,569	\$ 838,569
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	3,091,744	3,091,744	3,091,744	3,306,590	3,306,590
Fines & Forfeitures	-	-	-	-	-	-
Other	-	10,000	10,000	11,367	10,000	10,000
Transfers In	-	-	-	511,331	-	-
Total Current Revenues	-	3,101,744	3,101,744	3,614,442	3,316,590	3,316,590
Total Available Resources	-	3,101,744	3,101,744	3,614,442	4,155,159	4,155,159
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	3,101,744	3,101,744	2,775,873	3,316,590	3,316,590
Capital Outlay	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	-	3,101,744	3,101,744	2,775,873	3,316,590	3,316,590
Ending Resources	\$ -	\$ -	\$ -	\$ 838,569	\$ 838,569	\$ 838,569

**CITY OF ROWLETT  
FY 2011-12  
PERSONNEL SUMMARY**

Position	FY 2009-10 Actual	FY 2010-11		FY 2011-12 Proposed	Change
		Original Budget	Estimate		
<b><u>GENERAL FUND</u></b>					
<b><u>City Council</u></b>					
Mayor	0.50	0.50	0.50	0.50	-
Councilmember	3.00	3.00	3.00	3.00	-
	3.50	3.50	3.50	3.50	-
<b><u>City Manager</u></b>					
City Manager	1.00	1.00	1.00	1.00	-
Assistant City Manager	1.00	1.00	1.00	1.00	-
Community Relations Coordinator	1.00	1.00	1.00	-	(1.00)
Community Relations Manager	-	-	-	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	-
	4.00	4.00	4.00	4.00	-
<b><u>City Secretary</u></b>					
City Secretary	1.00	1.00	1.00	1.00	-
Assistant City Secretary	1.00	1.00	1.00	1.00	-
Administrative Assistant	1.00	1.00	1.00	-	(1.00)
	3.00	3.00	3.00	2.00	(1.00)
<b><u>Finance Administration</u></b>					
Director	1.00	1.00	1.00	1.00	-
Assistant Director	1.00	-	-	-	-
Budget Officer	1.00	1.00	1.00	1.00	-
Administrative Assistant	1.00	1.00	1.00	1.00	-
	4.00	3.00	3.00	3.00	-
<b><u>Accounting</u></b>					
Accounting Manager	1.00	1.00	1.00	1.00	-
Senior Accountant	1.00	1.00	1.00	1.00	-
Accounting Specialist IV	1.00	1.00	1.00	1.00	-
Accounting Specialist III	1.00	1.00	1.00	1.00	-
Accounting Specialist I	1.00	1.00	1.00	-	(1.00)
	5.00	5.00	5.00	4.00	(1.00)
<b><u>Municipal Court</u></b>					
Administrator	1.00	1.00	1.00	1.00	-
Senior Clerk	1.00	1.00	1.00	1.00	-
Court Clerk	4.00	4.00	4.00	4.00	-
	6.00	6.00	6.00	6.00	-
<b><u>Purchasing</u></b>					
Purchasing Agent	1.00	1.00	1.00	1.00	-
Purchasing Buyer	1.00	1.00	1.00	1.00	-
	2.00	2.00	2.00	2.00	-

**CITY OF ROWLETT  
FY 2011-12  
PERSONNEL SUMMARY**

Position	FY 2009-10 Actual	FY 2010-11		FY 2011-12 Proposed	Change
		Original Budget	Estimate		
<b><u>Information Technology</u></b>					
IT Manager	1.00	1.00	1.00	1.00	-
Systems Administrator	2.00	2.00	2.00	2.00	-
Desk Top Support	1.00	1.00	1.00	1.00	-
HelpDesk Support Tech	1.00	1.00	1.00	1.00	-
	5.00	5.00	5.00	5.00	-
<b><u>Police</u></b>					
Police Chief	1.00	1.00	1.00	1.00	-
Assistant Police Chief	1.00	1.00	1.00	1.00	-
Lieutenant	6.00	6.00	6.00	6.00	-
Sergeant	6.00	8.00	8.00	8.00	-
Support Services Director	1.00	1.00	1.00	1.00	-
School Resource Officer	5.00	5.00	5.00	5.00	-
Detectives / Investigators	10.00	10.00	10.00	10.00	-
Police Officer	50.00	43.00	43.00	43.00	-
Administrative Assistant	1.00	1.00	1.00	1.00	-
Communications Supervisor	1.00	1.00	1.00	1.00	-
Communications Officer	14.00	14.00	14.00	14.00	-
Records Supervisor	1.00	1.00	1.00	1.00	-
Senior Administrative Assistant	1.00	1.00	1.00	1.00	-
Records Clerk	2.00	2.00	2.00	2.00	-
Property/Evidence Technician	2.00	2.00	2.00	2.00	-
Detention Officer	8.00	8.00	8.00	8.00	-
Warrants Officer	-	-	-	1.00	1.00
Warrant Clerk	-	-	-	1.00	1.00
Crossing Guards	3.00	3.00	3.00	3.00	-
	113.00	108.00	108.00	110.00	2.00
<b><u>City Marshal</u></b>					
Marshal	1.00	-	-	-	-
Warrants Officer	-	1.00	1.00	-	(1.00)
Employee Pool	-	-	-	-	-
Warrant Clerk	0.50	1.00	1.00	-	(1.00)
	1.50	2.00	2.00	-	(2.00)
<b><u>Fire Rescue</u></b>					
Fire Chief	1.00	1.00	1.00	1.00	-
Assistant Chief	2.00	2.00	2.00	2.00	-
Senior Administrative Assistant	1.00	1.00	1.00	1.00	-
Captain	12.00	12.00	12.00	12.00	-
Driver/Engineer	12.00	12.00	12.00	12.00	-
Firefighter	45.00	45.00	45.00	45.00	-
Emergency Med. Services Coord.	1.00	1.00	1.00	1.00	-
Fire Marshal	1.00	1.00	1.00	1.00	-
Deputy Fire Marshal	1.00	1.00	1.00	1.00	-
	76.00	76.00	76.00	76.00	-

**CITY OF ROWLETT  
FY 2011-12  
PERSONNEL SUMMARY**

Position	FY 2009-10 Actual	FY 2010-11		FY 2011-12 Proposed	Change
		Original Budget	Estimate		
<b><u>Animal Services</u></b>					
Animal Control Supervisor	1.00	1.00	1.00	1.00	-
Animal Control Officer	2.00	2.00	2.00	2.00	-
Shelter Attendant	2.00	2.00	2.00	2.00	-
	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>-</u>
<b><u>Building Inspections</u></b>					
Chief Building Official	-	-	-	-	-
Senior Building Inspector	1.00	1.00	1.00	1.00	-
Building Inspector II	1.00	1.00	1.00	-	(1.00)
Administrative Assistant	-	-	-	-	-
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>1.00</u>	<u>(1.00)</u>
<b><u>Environmental Services</u></b>					
Environmental Service Manager	1.00	1.00	1.00	1.00	-
Code Enforcement Officer	4.00	4.00	4.00	4.00	-
Administrative Assistant	1.00	1.00	1.00	1.00	-
	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>-</u>
<b><u>Parks Administration</u></b>					
Director	1.00	1.00	1.00	1.00	-
Parks Maintenance Manager	-	-	-	-	-
Recreation Manager	-	-	-	-	-
Administrative Assistant	1.00	1.00	1.00	1.00	-
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>
<b><u>Parks Maintenance</u></b>					
Parks Maintenance Manager	1.00	1.00	1.00	1.00	-
Foreman	1.00	1.00	1.00	1.00	-
Maintenance Specialist	6.00	6.00	6.00	6.00	-
Crew Leader	3.00	3.00	3.00	3.00	-
Athletic Coordinator	-	-	-	-	-
Parks Mechanic	1.00	1.00	1.00	1.00	-
	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>	<u>-</u>
<b><u>Recreation</u></b>					
Recreation Manager	1.00	1.00	1.00	1.00	-
Asst. Recreation Division Manager	1.00	1.00	1.00	1.00	-
Athletic Coordinator	1.00	1.00	1.00	1.00	-
Community Centre Supervisor	1.00	1.00	1.00	1.00	-
Recreation Programmer	1.00	-	-	-	-
Front Desk Attendant	2.00	2.00	2.00	2.00	-
Recreation Aide	2.00	2.00	2.00	2.00	-
Employee Pool	2.00	2.00	2.00	2.00	-
	<u>11.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>-</u>

**CITY OF ROWLETT  
FY 2011-12  
PERSONNEL SUMMARY**

Position	FY 2009-10 Actual	FY 2010-11		FY 2011-12 Proposed	Change
		Original Budget	Estimate		
<b><u>Wet Zone</u></b>					
Wet Zone Supervisor	1.00	1.00	1.00	1.00	-
Cashier	2.50	2.50	2.50	2.50	-
Lifeguard	15.00	15.00	15.00	15.00	-
Concessions	1.25	1.25	1.25	1.25	-
Custodian	1.25	1.25	1.25	1.25	-
	21.00	21.00	21.00	21.00	-
<b><u>Library</u></b>					
Director	1.00	1.00	1.00	1.00	-
Librarian II	1.00	1.00	1.00	1.00	-
Librarian I	3.50	3.50	3.50	3.50	-
Sr Administrative Assistant	1.00	1.00	1.00	1.00	-
Library Program Coordinator	1.00	1.00	1.00	1.00	-
Library Assistant	5.50	5.50	5.50	5.50	-
Library Aide	1.00	1.00	1.00	1.00	-
Library Pool	3.00	3.00	3.00	3.00	-
	17.00	17.00	17.00	17.00	-
<b><u>Communications</u></b>					
Public Engagement Manager	1.00	1.00	1.00	-	(1.00)
Video Producer	-	-	-	-	-
	1.00	1.00	1.00	-	(1.00)
<b><u>Citizen Action Center</u></b>					
Action Center Supervisor	1.00	1.00	1.00	-	(1.00)
Administrative Assistant	-	-	-	1.00	1.00
Customer Service Representative	1.00	1.00	1.00	0.50	(0.50)
	2.00	2.00	2.00	1.50	(0.50)
<b><u>Building and Grounds</u></b>					
Custodian	6.00	6.00	6.00	6.00	-
Building Maintenance Worker	1.00	1.00	1.00	1.00	-
	7.00	7.00	7.00	7.00	-
<b><u>Streets</u></b>					
Superintendent	1.00	1.00	1.00	1.00	-
Supervisor	1.00	1.00	1.00	1.00	-
Crew Leader	4.00	4.00	4.00	4.00	-
Traffic Technician	2.00	2.00	2.00	2.00	-
Maintenance Worker	6.00	6.00	6.00	6.00	-
	14.00	14.00	14.00	14.00	-

**CITY OF ROWLETT  
FY 2011-12  
PERSONNEL SUMMARY**

Position	FY 2009-10 Actual	FY 2010-11		FY 2011-12 Proposed	Change
		Original Budget	Estimate		
<b><u>Fleet Services</u></b>					
Head Mechanic	1.00	1.00	1.00	1.00	-
Mechanic	1.00	1.00	1.00	1.00	-
Fleet Technician	1.00	1.00	1.00	1.00	-
Administrative Assistant	0.50	0.50	0.50	-	(0.50)
	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>	<u>3.00</u>	<u>(0.50)</u>
<b><u>Public Works Administration</u></b>					
Director	1.00	1.00	1.00	1.00	-
City Engineer	1.00	1.00	1.00	1.00	-
Assistant City Engineer	1.00	1.00	1.00	1.00	-
Inspectors	3.00	3.00	3.00	3.00	-
Sr Administrative Assistant	1.00	1.00	1.00	0.50	(0.50)
Administrative Assistant	-	-	-	0.50	0.50
	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>-</u>
<b><u>Planning</u></b>					
Planning Manager	1.00	1.00	1.00	1.00	-
Administrative Assistant	1.00	1.00	-	-	(1.00)
Development Technician	-	-	1.00	1.00	1.00
Planner II	1.00	1.00	-	-	(1.00)
Senior Planner	-	-	1.00	1.00	1.00
Planner I	-	-	-	1.00	1.00
Planning Intern	0.25	0.25	0.25	-	(0.25)
	<u>3.25</u>	<u>3.25</u>	<u>3.25</u>	<u>4.00</u>	<u>0.75</u>
<b><u>GIS</u></b>					
GIS Programmer	1.00	1.00	1.00	1.00	-
GIS Technician	1.00	1.00	1.00	-	(1.00)
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>1.00</u>	<u>(1.00)</u>
<b><u>Human Resources</u></b>					
HR Manager	1.00	1.00	1.00	1.00	-
Human Resources Generalist	1.00	2.00	2.00	2.00	-
HR Technician	1.00	-	-	-	-
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>
<b>GENERAL FUND TOTAL</b>	<u>341.75</u>	<u>335.25</u>	<u>335.25</u>	<u>330.00</u>	<u>(5.25)</u>

**CITY OF ROWLETT  
FY 2011-12  
PERSONNEL SUMMARY**

Position	FY 2009-10 Actual	FY 2010-11		FY 2011-12 Proposed	Change
		Original Budget	Estimate		
<b>UTILITY FUND</b>					
<b><u>Water / Sewer Administration</u></b>					
Administrative Assistant	-	0.50	0.50	-	(0.50)
Sr. Administrative Assistant	-	-	-	0.50	0.50
ROW Inspector	-	1.00	1.00	1.00	-
Water Manager	-	1.00	1.00	1.00	-
Superintendent	-	1.00	1.00	1.00	-
	-	3.50	3.50	3.50	-
<b><u>Water Operations</u></b>					
Superintendent	1.00	-	-	-	-
Crewleader	2.00	2.00	2.00	2.00	-
Maintenance Specialist	8.00	7.00	7.00	7.00	-
Administrative Assistant	0.50	-	-	-	-
	11.50	9.00	9.00	9.00	-
<b><u>Wastewater Operations</u></b>					
Water Manager	1.00	-	-	-	-
Crewleader	2.00	2.00	2.00	2.00	-
Electrician	2.00	2.00	2.00	2.00	-
Water Quality Technician	1.00	1.00	1.00	1.00	-
Maintenance Specialist	6.00	6.00	6.00	6.00	-
	12.00	11.00	11.00	11.00	-
<b><u>Revenue Office</u></b>					
Revenue Manager	1.00	1.00	1.00	1.00	-
Accounting Specialist III	1.00	1.00	1.00	1.00	-
Senior Customer Service Rep	2.00	2.00	2.00	2.00	-
Customer Service Rep	2.00	2.00	2.00	2.00	-
	6.00	6.00	6.00	6.00	-
<b><u>Meter Services</u></b>					
Supervisor	1.00	1.00	1.00	1.00	-
Meter Maintenance Technician	1.00	1.00	-	1.00	-
Meter Reader	2.00	2.00	3.00	3.00	1.00
	4.00	4.00	4.00	5.00	1.00
<b>UTILITY FUND TOTAL</b>	<b>33.50</b>	<b>33.50</b>	<b>33.50</b>	<b>34.50</b>	<b>1.00</b>
<b>DRAINAGE FUND</b>					
Maintenance Specialist	2.00	2.00	2.00	2.00	-
	2.00	2.00	2.00	2.00	-
<b>ECONOMIC DEVELOPMENT FUND</b>					
Director	1.00	1.00	1.00	1.00	-
Economic Development Specialist	1.00	1.00	1.00	1.00	-
	2.00	2.00	2.00	2.00	-

**CITY OF ROWLETT  
FY 2011-12  
PERSONNEL SUMMARY**

Position	FY 2009-10 Actual	FY 2010-11		FY 2011-12 Proposed	Change
		Original Budget	Estimate		
<b>PEG FUND</b>					
Video Producer	1.00	1.00	1.00	-	(1.00)
Creative Services Producer	-	-	-	1.00	1.00
	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>
<b>JUVENILE DIVERSION FUND</b>					
Juvenile Caseworker	1.00	1.00	1.00	1.00	-
	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>
<b>COURT SECURITY FUND</b>					
Bailiff	0.50	0.50	0.50	0.50	-
	<u>0.50</u>	<u>0.50</u>	<u>0.50</u>	<u>0.50</u>	<u>-</u>
<b>CITYWIDE TOTAL</b>	<u>381.75</u>	<u>375.25</u>	<u>375.25</u>	<u>371.00</u>	<u>(4.25)</u>

**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**FUND SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$5,397,016	\$6,369,845	\$6,369,845	\$6,633,322	\$5,375,891	\$5,376,773
Current Revenues:						
Tax Revenues	22,631,932	21,527,355	21,527,355	21,585,355	21,179,307	21,179,307
Franchise Fees	2,930,137	2,911,231	2,911,231	2,979,231	3,018,276	3,058,509
Licenses and Permits	435,164	426,770	426,770	465,441	434,552	442,723
Charges for Service	2,418,512	2,410,953	2,410,953	2,227,332	2,428,657	2,482,696
Fines and Forfeitures	1,971,144	1,507,006	1,507,006	1,307,006	1,307,006	1,307,006
Other	739,352	533,243	533,243	598,344	533,633	534,027
Transfers In	4,372,178	4,479,845	4,479,845	4,479,845	4,534,209	4,560,112
Total Current Revenues	<u>35,498,419</u>	<u>33,796,403</u>	<u>33,796,403</u>	<u>33,642,554</u>	<u>33,435,640</u>	<u>33,564,380</u>
Total Available Resources	<u>40,895,435</u>	<u>40,166,248</u>	<u>40,166,248</u>	<u>40,275,876</u>	<u>38,811,531</u>	<u>38,941,153</u>
Expenditures:						
Personnel Services	22,798,481	23,114,972	23,119,972	22,831,882	22,680,207	23,008,820
Supplies	1,565,798	1,690,650	1,690,650	1,690,650	1,597,367	1,606,590
Purchase Services	7,680,316	7,787,726	7,677,726	7,677,726	7,728,462	7,980,243
Capital Outlay	1,177,491	162,242	162,242	162,242	272,000	272,000
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	1,040,027	2,341,154	2,026,154	2,537,485	1,156,722	1,156,722
Total Expenditures	<u>34,262,113</u>	<u>35,096,744</u>	<u>34,676,744</u>	<u>34,899,985</u>	<u>33,434,758</u>	<u>34,024,375</u>
Ending Resources	<u>\$6,633,322</u>	<u>\$5,069,504</u>	<u>\$5,489,504</u>	<u>\$5,375,891</u>	<u>\$5,376,773</u>	<u>\$4,916,778</u>

**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Beginning Resources	\$ 5,397,016	\$ 6,369,845	\$ 6,369,845	\$ 6,633,322	\$ 5,375,891	\$ 5,376,773
<b>Tax Revenues:</b>						
Current taxes	13,204,468	12,756,183	12,756,183	12,756,183	12,463,453	12,463,453
Delinquent taxes	2,715,320	2,612,712	2,612,712	2,612,712	2,557,394	2,557,394
Delinquent taxes prio	263,485	235,780	235,780	235,780	235,780	235,780
City sales tax	6,228,228	5,682,373	5,682,373	5,740,373	5,682,373	5,682,373
Mixed drink tax	59,934	58,338	58,338	58,338	58,338	58,338
Penalty & Interest	160,497	181,969	181,969	181,969	181,969	181,969
<b>Total</b>	<b>22,631,932</b>	<b>21,527,355</b>	<b>21,527,355</b>	<b>21,585,355</b>	<b>21,179,307</b>	<b>21,179,307</b>
<b>Franchise Fees:</b>						
Electric	1,504,344	1,476,975	1,476,975	1,524,975	1,579,744	1,611,339
Telephone	269,432	276,941	276,941	276,941	276,941	276,941
Gas	423,368	427,602	427,602	439,602	431,878	440,516
Cable	732,993	729,713	729,713	737,713	729,713	729,713
<b>Total</b>	<b>2,930,137</b>	<b>2,911,231</b>	<b>2,911,231</b>	<b>2,979,231</b>	<b>3,018,276</b>	<b>3,058,509</b>
<b>Licenses and Permits:</b>						
Food service	36,675	32,900	32,900	34,075	32,900	32,900
Protective alarm	166,011	166,059	166,059	166,059	166,059	166,059
Building structures	57,618	66,345	66,345	79,844	69,662	73,145
Takeline fees	67,830	67,390	67,390	67,390	67,390	67,390
Contractor permits	60,860	47,620	47,620	64,396	50,001	52,501
Special permits	29,895	22,341	22,341	29,562	23,219	24,141
Contractor regis.	16,275	24,115	24,115	24,115	25,321	26,587
<b>Total</b>	<b>435,164</b>	<b>426,770</b>	<b>426,770</b>	<b>465,441</b>	<b>434,552</b>	<b>442,723</b>
<b>Charges for Service:</b>						
GISD resource office	210,653	199,967	199,967	199,967	201,967	206,006
Ambulance fees	558,855	561,587	561,587	370,133	500,000	550,000
911 Emergency	415,985	455,904	455,904	455,904	455,904	455,904
Animal control fees	57,806	56,403	56,403	56,403	56,403	56,403
Mowing fees	111,786	137,963	137,963	137,963	137,963	137,963
Rezoning fees	8,700	9,675	9,675	9,675	9,675	9,675
New addition filing	2,581	781	781	781	781	781
Misc. fees	45,618	14,636	14,636	22,469	14,636	14,636
Plan review	1,025	-	-	-	-	-
Community Centre	392,763	322,915	322,915	322,915	395,573	395,573
Parks	97,564	87,300	87,300	87,300	97,564	97,564
Wet Zone	478,380	528,500	528,500	528,500	522,869	522,869
Library fines and fees	36,796	35,322	35,322	35,322	35,322	35,322
<b>Total</b>	<b>2,418,512</b>	<b>2,410,953</b>	<b>2,410,953</b>	<b>2,227,332</b>	<b>2,428,657</b>	<b>2,482,696</b>

**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>Fines and Forfeitures:</b>						
Municipal court fines	1,971,144	1,507,006	1,507,006	1,307,006	1,307,006	1,307,006
<b>Total</b>	<b>1,971,144</b>	<b>1,507,006</b>	<b>1,507,006</b>	<b>1,307,006</b>	<b>1,307,006</b>	<b>1,307,006</b>
<b>Other:</b>						
Interest earnings	64,445	39,022	39,022	39,022	39,412	39,806
Miscellaneous	217,258	60,834	60,834	125,935	60,834	60,834
Insurance payments	106,688	94,111	94,111	94,111	94,111	94,111
Rentals/Leases	308,669	308,669	308,669	308,669	308,669	308,669
Festivals	20,152	13,800	13,800	13,800	13,800	13,800
Donations	22,140	16,807	16,807	16,807	16,807	16,807
<b>Total</b>	<b>739,352</b>	<b>533,243</b>	<b>533,243</b>	<b>598,344</b>	<b>533,633</b>	<b>534,027</b>
<b>Internal Transfers:</b>						
Utility In Lieu of Tax	772,577	808,073	808,073	808,073	816,154	824,316
Utility G&A	2,475,472	2,517,722	2,517,722	2,517,722	2,517,722	2,517,722
Refuse/Alleys & curb	-	-	-	-	-	-
Utility in lieu of franc	1,124,129	1,154,050	1,154,050	1,154,050	1,200,333	1,218,074
<b>Total</b>	<b>4,372,178</b>	<b>4,479,845</b>	<b>4,479,845</b>	<b>4,479,845</b>	<b>4,534,209</b>	<b>4,560,112</b>
<b>Total Revenues</b>	<b>35,498,419</b>	<b>33,796,403</b>	<b>33,796,403</b>	<b>33,642,554</b>	<b>33,435,640</b>	<b>33,564,380</b>
<b>Total Resources</b>	<b>\$40,895,435</b>	<b>\$40,166,248</b>	<b>\$40,166,248</b>	<b>\$40,275,876</b>	<b>\$38,811,531</b>	<b>\$38,941,153</b>

**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**BUDGET EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
By Function:						
City Council	\$ 254,158	\$ 342,452	\$ 342,452	\$ 342,452	\$ 308,147	\$ 306,987
City Manager	549,780	524,407	524,407	524,407	601,452	602,629
City Secretary	293,253	275,930	275,930	275,930	231,923	243,699
Finance	2,738,364	2,884,805	2,884,805	2,870,805	2,847,520	2,954,826
Police	9,046,819	9,380,820	9,177,820	8,909,820	9,483,460	9,619,839
Fire	8,043,962	7,567,402	7,557,402	7,543,402	7,752,551	7,887,197
Development Services	1,352,655	1,492,888	1,484,888	1,484,888	1,427,190	1,434,713
Parks and Recreation	3,235,047	3,307,291	3,307,291	3,201,201	3,345,410	3,354,740
Library	1,085,018	1,126,905	1,106,905	1,106,905	1,150,531	1,155,597
Communications	295,094	313,426	308,426	308,426	81,225	81,886
Public Works	3,594,892	3,942,815	3,822,815	3,822,815	3,620,126	3,632,039
Non-Departmental	3,773,071	3,937,603	3,883,603	4,508,934	2,585,223	2,750,223
<b>Total Expenditures</b>	<b>\$ 34,262,113</b>	<b>\$ 35,096,744</b>	<b>\$ 34,676,744</b>	<b>\$ 34,899,985</b>	<b>\$ 33,434,758</b>	<b>\$ 34,024,375</b>

By Category:

Personnel Services	\$ 22,798,481	\$ 23,114,972	\$ 23,119,972	\$ 22,831,882	\$ 22,680,207	\$ 23,008,820
Supplies	1,565,798	1,690,650	1,690,650	1,690,650	1,597,367	1,606,590
Purchase Services	7,680,316	7,787,726	7,677,726	7,677,726	7,728,462	7,980,243
Capital Outlay	1,177,491	162,242	162,242	162,242	272,000	272,000
Transfers Out	1,040,027	2,341,154	2,026,154	2,537,485	1,156,722	1,156,722
<b>Total Expenditures</b>	<b>\$ 34,262,113</b>	<b>\$ 35,096,744</b>	<b>\$ 34,676,744</b>	<b>\$ 34,899,985</b>	<b>\$ 33,434,758</b>	<b>\$ 34,024,375</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	304.50	297.50	297.50	297.50	292.50	292.50
Continuous Part-Time	12.00	11.50	11.50	11.50	11.50	11.50
Seasonal	26.00	26.25	26.25	26.25	26.25	26.25
<b>Total</b>	<b>342.50</b>	<b>335.25</b>	<b>335.25</b>	<b>335.25</b>	<b>330.25</b>	<b>330.25</b>

**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**CITY COUNCIL**

**FINANCIAL SUMMARY**

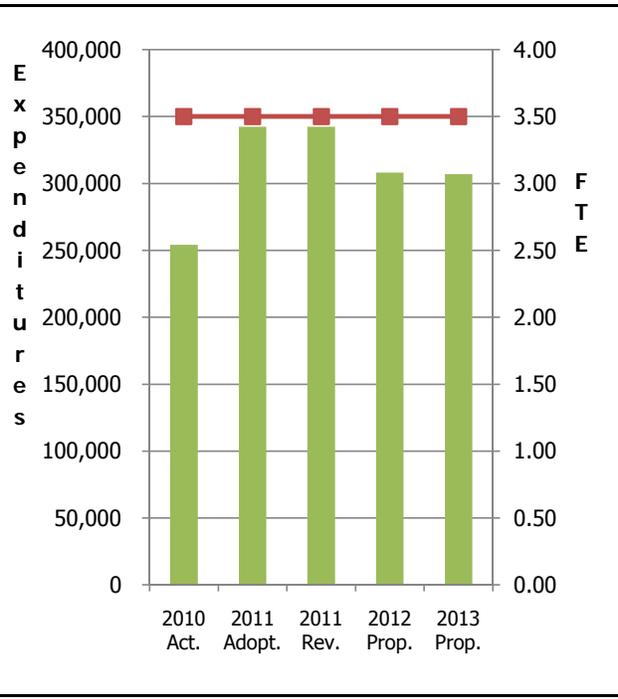
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 9,784	\$ 9,149	\$ 9,149	\$ 9,149	\$ 9,149	\$ 9,149
Supplies	6,354	7,871	7,871	7,871	7,871	6,450
Purchase Services	238,020	325,432	325,432	325,432	291,127	291,388
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 254,158</b>	<b>\$ 342,452</b>	<b>\$ 342,452</b>	<b>\$ 342,452</b>	<b>\$ 308,147</b>	<b>\$ 306,987</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	-	-	-	-	-	-
Part-Time	3.50	3.50	3.50	3.50	3.50	3.50
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	3.50	\$ 254,158
2011 Adopt.	3.50	\$ 342,452
2011 Rev.	3.50	\$ 342,452
2012 Prop.	3.50	\$ 308,147
2013 Prop.	3.50	\$ 306,987

**Notes:**  
 FY 2011 includes increases in legal fees in the amount of \$5,887.  
 FY 2012 includes decreases in legal fees in the amount of \$37,387.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**CITY MANAGER**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 531,722	\$ 505,951	\$ 505,951	\$ 505,951	\$ 530,002	\$ 530,979
Supplies	9,402	4,200	4,200	4,200	15,700	15,900
Purchase Services	8,656	14,256	14,256	14,256	55,750	55,750
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 549,780</b>	<b>\$ 524,407</b>	<b>\$ 524,407</b>	<b>\$ 524,407</b>	<b>\$ 601,452</b>	<b>\$ 602,629</b>

**POSITION SUMMARY**

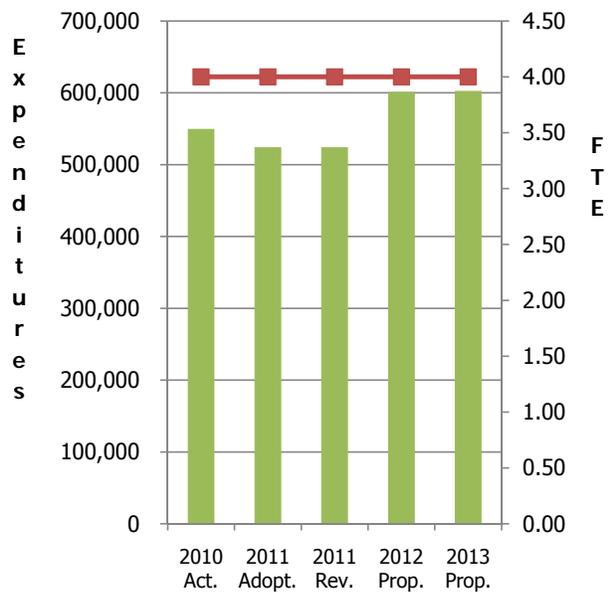
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	4.00	4.00	4.00	4.00	4.00	4.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	4.00	\$ 549,780
2011 Adopt.	4.00	\$ 524,407
2011 Rev.	4.00	\$ 524,407
2012 Prop.	4.00	\$ 601,452
2013 Prop.	4.00	\$ 602,629

**Notes:**

Community Relations Coordinator position moved from Communications Office to City Manager's Office in FY 2010.

The Communications division was absorbed into the City Manager's Office in FY 2012.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**CITY SECRETARY**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 232,118	\$ 227,595	\$ 227,595	\$ 227,595	\$ 188,774	\$ 189,471
Supplies	4,820	6,948	6,948	6,948	2,725	2,905
Purchase Services	56,315	41,387	41,387	41,387	40,424	51,323
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 293,253</b>	<b>\$ 275,930</b>	<b>\$ 275,930</b>	<b>\$ 275,930</b>	<b>\$ 231,923</b>	<b>\$ 243,699</b>

**POSITION SUMMARY**

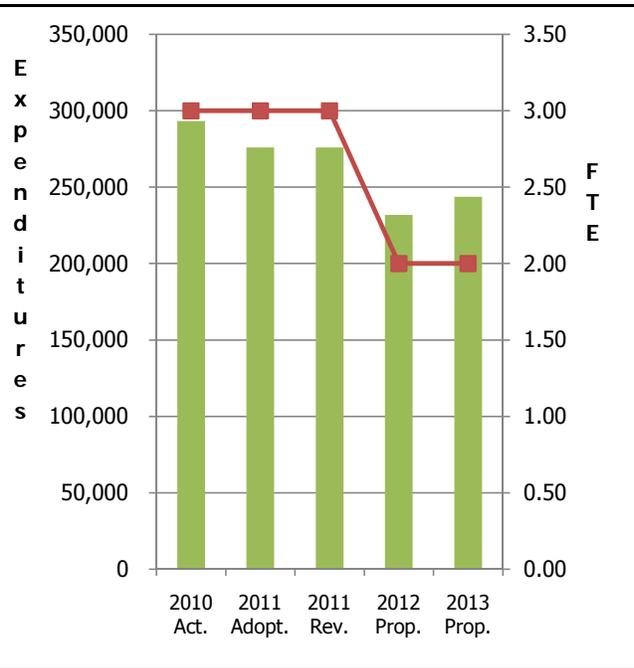
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	3.00	3.00	3.00	3.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	3.00	\$ 293,253
2011 Adopt.	3.00	\$ 275,930
2011 Rev.	3.00	\$ 275,930
2012 Prop.	2.00	\$ 231,923
2013 Prop.	2.00	\$ 243,699

**Note:**

FY 2011 includes funding of \$3,800 for the purchase of a heavy duty shredder.

Administrative Assistant position moved to the Citizen Action Center in FY 2012.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**FINANCE ADMINISTRATION**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 295,392	\$ 297,456	\$ 297,456	\$ 297,456	\$ 282,415	\$ 283,452
Supplies	2,815	1,250	1,250	1,250	1,250	1,250
Purchase Services	21,983	20,835	20,835	20,835	20,786	20,786
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 320,190</b>	<b>\$ 319,541</b>	<b>\$ 319,541</b>	<b>\$ 319,541</b>	<b>\$ 304,451</b>	<b>\$ 305,488</b>

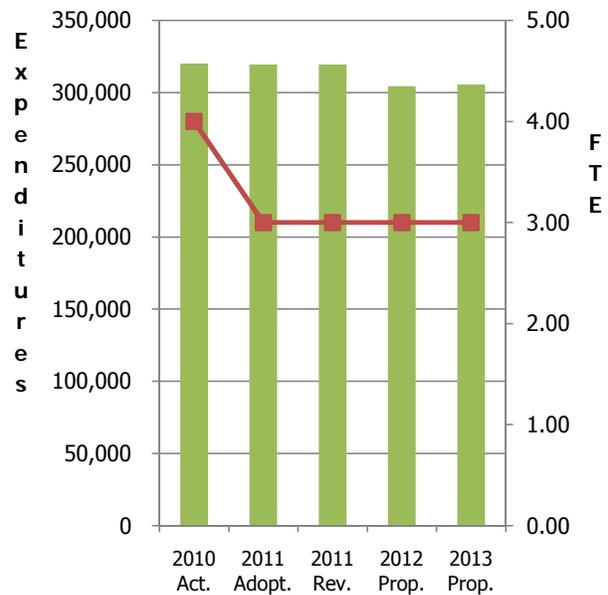
**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	4.00	3.00	3.00	3.00	3.00	3.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>4.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	4.00	\$ 320,190
2011 Adopt.	3.00	\$ 319,541
2011 Rev.	3.00	\$ 319,541
2012 Prop.	3.00	\$ 304,451
2013 Prop.	3.00	\$ 305,488

**Notes:**

The Assistant Director of Finance was eliminated in FY 2011.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**ACCOUNTING**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 351,836	\$ 366,028	\$ 366,028	\$ 366,028	\$ 318,770	\$ 320,317
Supplies	2,695	5,005	5,005	5,005	3,855	4,250
Purchase Services	127,424	186,143	186,143	186,143	187,234	236,893
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 481,955</b>	<b>\$ 557,176</b>	<b>\$ 557,176</b>	<b>\$ 557,176</b>	<b>\$ 509,859</b>	<b>\$ 561,460</b>

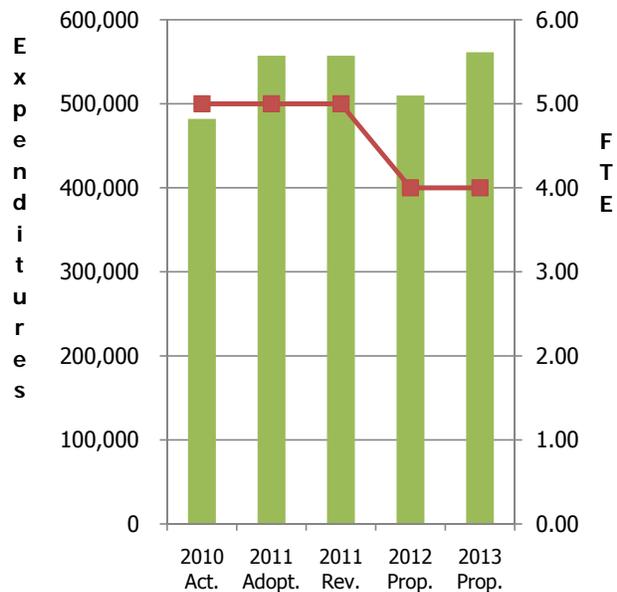
**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	5.00	5.00	5.00	5.00	4.00	4.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>4.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	5.00	\$ 481,955
2011 Adopt.	5.00	\$ 557,176
2011 Rev.	5.00	\$ 557,176
2012 Prop.	4.00	\$ 509,859
2013 Prop.	4.00	\$ 561,460

**Notes:**

Accounting Specialist I position is eliminated in FY 2012.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**MUNICIPAL COURT**

**FINANCIAL SUMMARY**

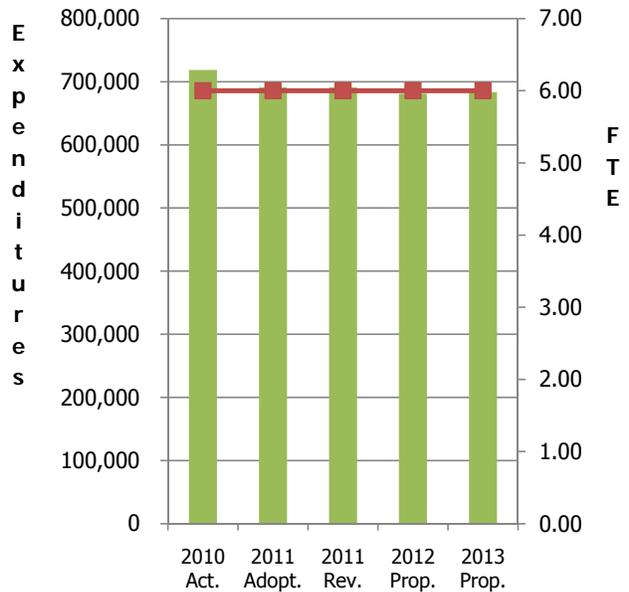
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 341,255	\$ 351,992	\$ 351,992	\$ 351,992	\$ 355,110	\$ 357,780
Supplies	4,891	4,700	4,700	4,700	4,700	4,700
Purchase Services	372,326	334,535	334,535	334,535	321,190	321,190
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 718,472</b>	<b>\$ 691,227</b>	<b>\$ 691,227</b>	<b>\$ 691,227</b>	<b>\$ 681,000</b>	<b>\$ 683,670</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	6.00	6.00	6.00	6.00	6.00	6.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	6.00	\$ 718,472
2011 Adopt.	6.00	\$ 691,227
2011 Rev.	6.00	\$ 691,227
2012 Prop.	6.00	\$ 681,000
2013 Prop.	6.00	\$ 683,670

**Notes:**



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**PURCHASING**

**FINANCIAL SUMMARY**

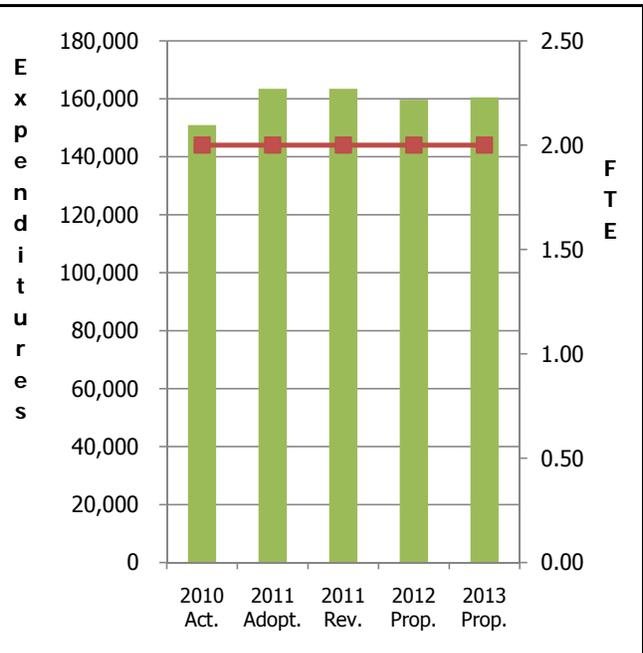
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 132,435	\$ 141,572	\$ 141,572	\$ 141,572	\$ 138,941	\$ 139,773
Supplies	1,771	2,780	2,780	2,780	2,380	2,380
Purchase Services	16,735	19,130	19,130	19,130	18,342	18,342
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 150,941</b>	<b>\$ 163,482</b>	<b>\$ 163,482</b>	<b>\$ 163,482</b>	<b>\$ 159,663</b>	<b>\$ 160,495</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	2.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	2.00	\$ 150,941
2011 Adopt.	2.00	\$ 163,482
2011 Rev.	2.00	\$ 163,482
2012 Prop.	2.00	\$ 159,663
2013 Prop.	2.00	\$ 160,495

**Notes:**



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**INFORMATION TECHNOLOGY**

**FINANCIAL SUMMARY**

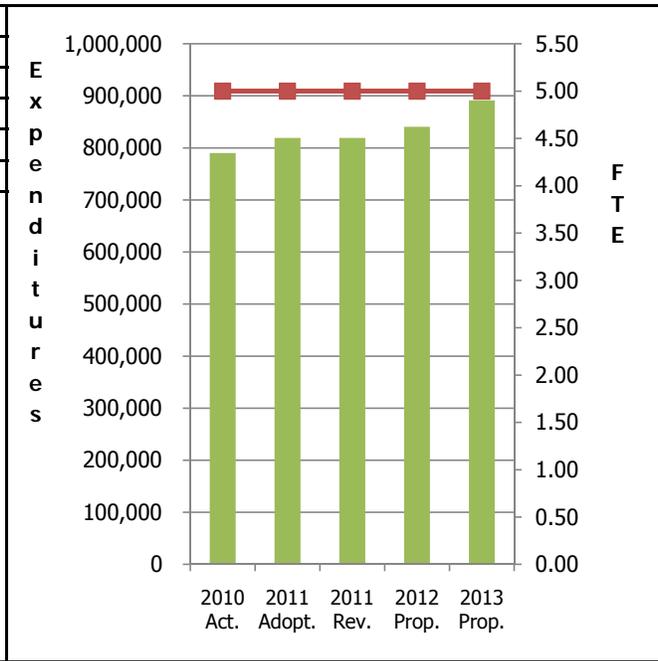
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 373,853	\$ 404,952	\$ 404,952	\$ 390,952	\$ 413,415	\$ 415,307
Supplies	12,644	3,720	3,720	3,720	1,520	2,120
Purchase Services	259,561	410,359	410,359	410,359	425,675	473,961
Capital Outlay	143,988	-	-	-	-	-
<b>Total</b>	<b>\$ 790,046</b>	<b>\$ 819,031</b>	<b>\$ 819,031</b>	<b>\$ 805,031</b>	<b>\$ 840,610</b>	<b>\$ 891,388</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	5.00	5.00	5.00	5.00	5.00	5.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	5.00	\$ 790,046
2011 Adopt.	5.00	\$ 819,031
2011 Rev.	5.00	\$ 819,031
2012 Prop.	5.00	\$ 840,610
2013 Prop.	5.00	\$ 891,388

**Notes:**  
FY 2012 includes an \$25,122 increase for software maintenance.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

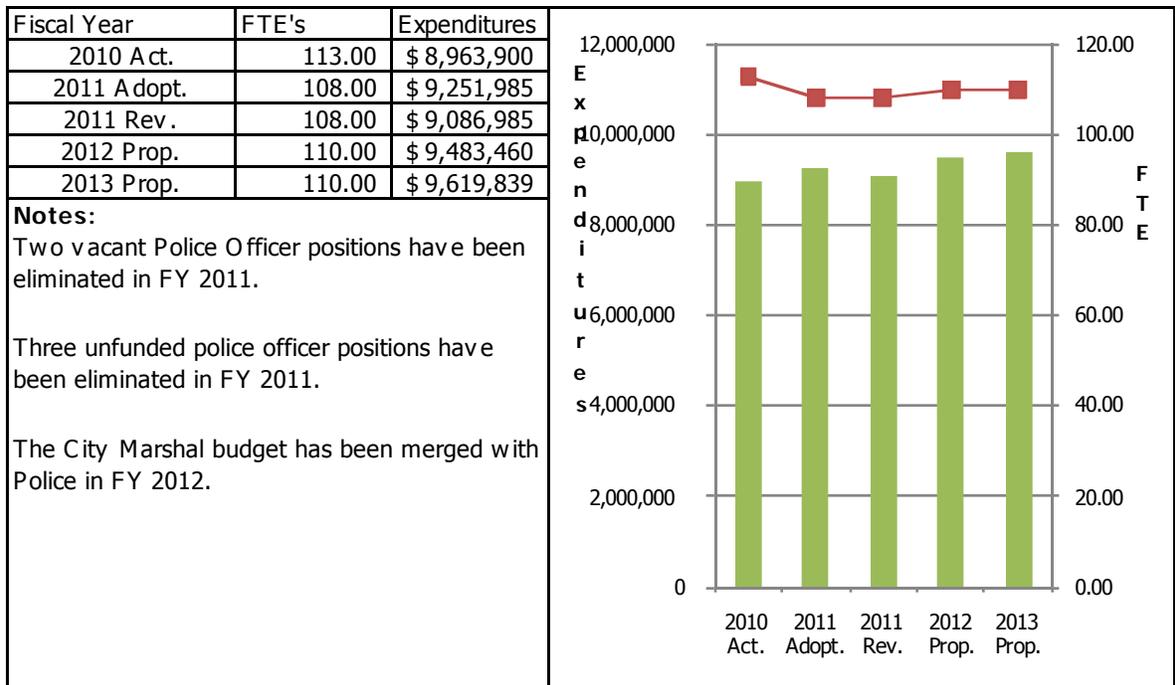
**POLICE**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 8,311,057	\$ 8,426,627	\$ 8,261,627	\$ 8,027,627	\$ 8,472,636	\$ 8,514,034
Supplies	255,787	292,445	292,445	292,445	291,163	300,432
Purchase Services	333,307	392,671	392,671	392,671	469,661	555,373
Capital Outlay	63,749	140,242	140,242	140,242	250,000	250,000
<b>Total</b>	<b>\$ 8,963,900</b>	<b>\$ 9,251,985</b>	<b>\$ 9,086,985</b>	<b>\$ 8,852,985</b>	<b>\$ 9,483,460</b>	<b>\$ 9,619,839</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	110.00	105.00	105.00	105.00	107.00	107.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	3.00	3.00	3.00	3.00	3.00	3.00
<b>Total</b>	<b>113.00</b>	<b>108.00</b>	<b>108.00</b>	<b>108.00</b>	<b>110.00</b>	<b>110.00</b>



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**CITY MARSHAL**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 83,046	\$ 124,405	\$ 86,405	\$ 52,405	\$ -	\$ -
Supplies	(2,313)	-	-	-	-	-
Purchase Services	2,186	4,430	4,430	4,430	-	-
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 82,919</b>	<b>\$ 128,835</b>	<b>\$ 90,835</b>	<b>\$ 56,835</b>	<b>\$ -</b>	<b>\$ -</b>

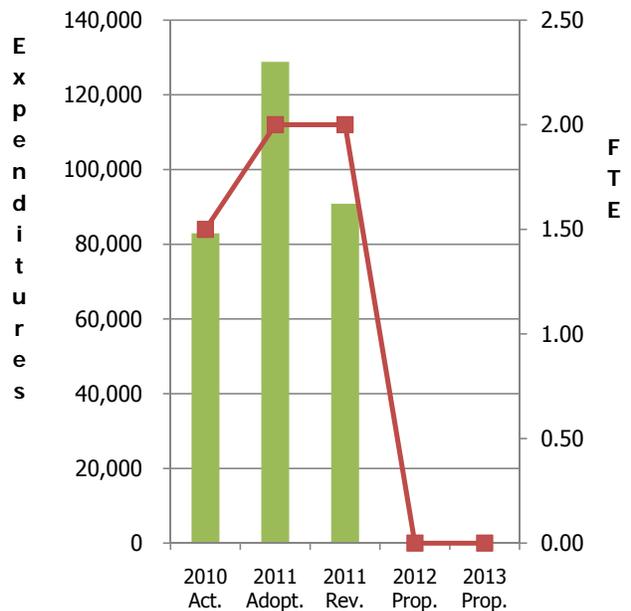
**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	1.00	2.00	2.00	2.00	-	-
Continuous Part-Time	0.50	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>1.50</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>-</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	1.50	\$ 82,919
2011 Adopt.	2.00	\$ 128,835
2011 Rev.	2.00	\$ 90,835
2012 Prop.	-	\$ -
2013 Prop.	-	\$ -

**Notes:**

The City Marshal budget has been merged with Police in FY 2012.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**FIRE**

**FINANCIAL SUMMARY**

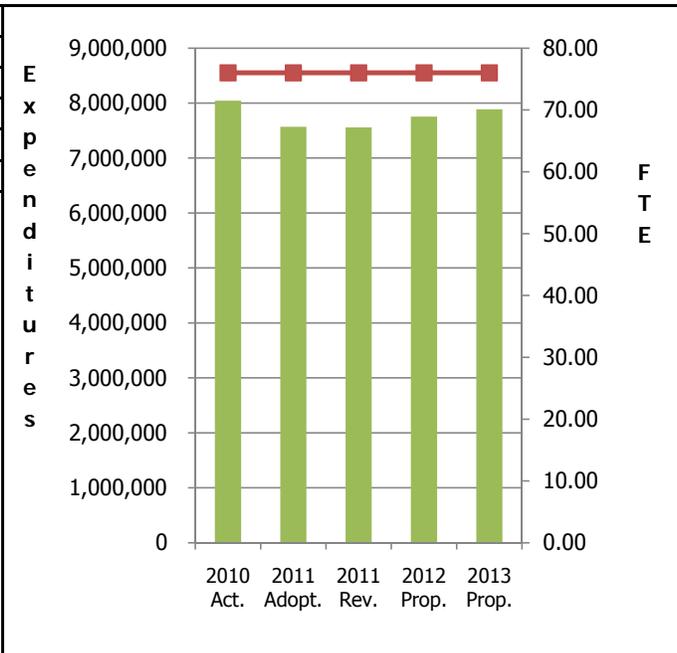
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 6,531,562	\$ 6,758,888	\$ 6,748,888	\$ 6,734,888	\$ 6,810,063	\$ 6,887,820
Supplies	237,242	275,379	275,379	275,379	261,990	261,990
Purchase Services	371,429	533,135	533,135	533,135	680,498	737,387
Capital Outlay	903,729	-	-	-	-	-
<b>Total</b>	<b>\$ 8,043,962</b>	<b>\$ 7,567,402</b>	<b>\$ 7,557,402</b>	<b>\$ 7,543,402</b>	<b>\$ 7,752,551</b>	<b>\$ 7,887,197</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	76.00	76.00	76.00	76.00	76.00	76.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>76.00</b>	<b>76.00</b>	<b>76.00</b>	<b>76.00</b>	<b>76.00</b>	<b>76.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	76.00	\$ 8,043,962
2011 Adopt.	76.00	\$ 7,567,402
2011 Rev.	76.00	\$ 7,557,402
2012 Prop.	76.00	\$ 7,752,551
2013 Prop.	76.00	\$ 7,887,197

**Notes:**  
Deputy Fire Marshal is unfunded in FY 2011.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**ANIMAL SERVICES**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 237,931	\$ 267,628	\$ 264,628	\$ 264,628	\$ 277,271	\$ 279,573
Supplies	35,766	38,676	38,676	38,676	38,906	38,906
Purchase Services	98,314	90,458	90,458	90,458	89,337	89,337
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 372,011</b>	<b>\$ 396,762</b>	<b>\$ 393,762</b>	<b>\$ 393,762</b>	<b>\$ 405,514</b>	<b>\$ 407,816</b>

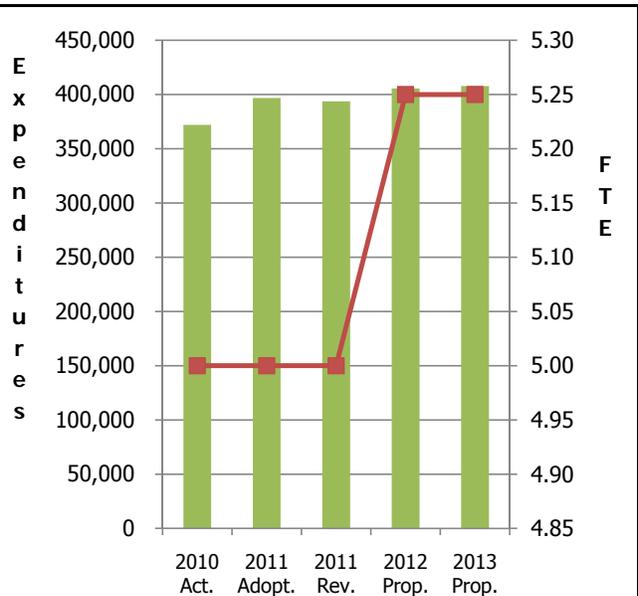
**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	5.00	5.00	5.00	5.00	5.00	5.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	0.25	0.25
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.25</b>	<b>5.25</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	5.00	\$ 372,011
2011 Adopt.	5.00	\$ 396,762
2011 Rev.	5.00	\$ 393,762
2012 Prop.	5.25	\$ 405,514
2013 Prop.	5.25	\$ 407,816

**Notes:**

A temporary/seasonal position was added to help during summer months when volunteers are less available.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**BUILDING INSPECTIONS**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 190,919	\$ 150,853	\$ 150,853	\$ 150,853	\$ 74,030	\$ 74,433
Supplies	4,760	6,502	6,502	6,502	4,485	4,485
Purchase Services	15,980	27,976	27,976	27,976	21,425	21,625
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 211,659</b>	<b>\$ 185,331</b>	<b>\$ 185,331</b>	<b>\$ 185,331</b>	<b>\$ 99,940</b>	<b>\$ 100,543</b>

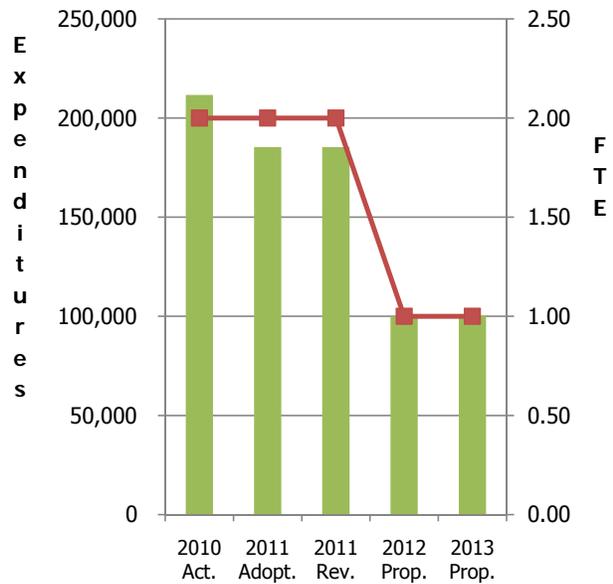
**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	2.00	2.00	2.00	2.00	1.00	1.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>1.00</b>	<b>1.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	2.00	\$ 211,659
2011 Adopt.	2.00	\$ 185,331
2011 Rev.	2.00	\$ 185,331
2012 Prop.	1.00	\$ 99,940
2013 Prop.	1.00	\$ 100,543

**Notes:**

Building Inspector II position eliminated in FY 2012.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**ENVIRONMENTAL SERVICES**

**FINANCIAL SUMMARY**

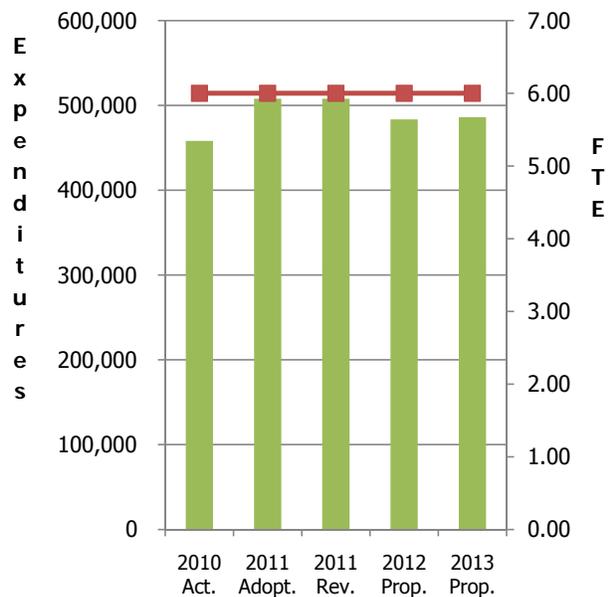
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 379,747	\$ 380,989	\$ 380,989	\$ 380,989	\$ 377,418	\$ 380,026
Supplies	12,940	13,653	13,653	13,653	12,978	12,978
Purchase Services	65,402	113,276	113,276	113,276	93,026	93,026
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 458,089</b>	<b>\$ 507,918</b>	<b>\$ 507,918</b>	<b>\$ 507,918</b>	<b>\$ 483,422</b>	<b>\$ 486,030</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	6.00	6.00	6.00	6.00	6.00	6.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	6.00	\$ 458,089
2011 Adopt.	6.00	\$ 507,918
2011 Rev.	6.00	\$ 507,918
2012 Prop.	6.00	\$ 483,422
2013 Prop.	6.00	\$ 486,030

**Notes:**



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**PARKS ADMINISTRATION**

**FINANCIAL SUMMARY**

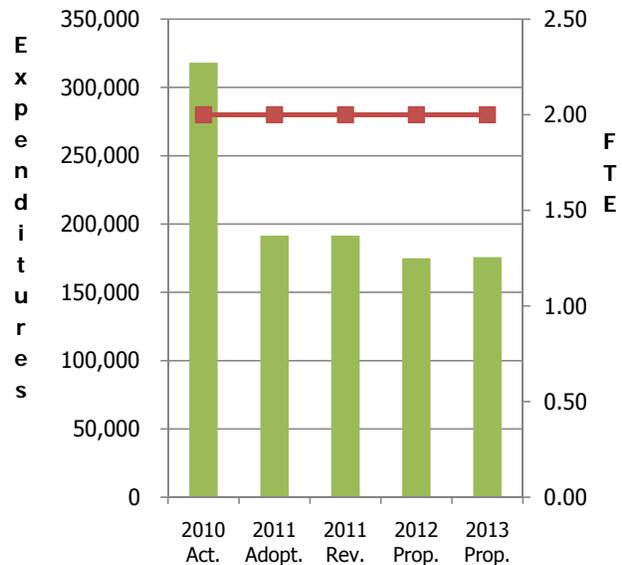
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 291,972	\$ 171,057	\$ 171,057	\$ 219,057	\$ 157,610	\$ 158,392
Supplies	3,576	5,809	5,809	5,809	5,809	5,809
Purchase Services	22,501	14,654	14,654	14,654	11,534	11,534
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 318,049</b>	<b>\$ 191,520</b>	<b>\$ 191,520</b>	<b>\$ 239,520</b>	<b>\$ 174,953</b>	<b>\$ 175,735</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	2.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	2.00	\$ 318,049
2011 Adopt.	2.00	\$ 191,520
2011 Rev.	2.00	\$ 191,520
2012 Prop.	2.00	\$ 174,953
2013 Prop.	2.00	\$ 175,735

**Notes:**  
Parks Maintenance Manager position moved to Parks Maintenance in FY 2010.  
  
Recreation Manager position moved to Recreation in FY 2010.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**PARKS MAINTENANCE**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 596,870	\$ 648,227	\$ 648,227	\$ 548,137	\$ 661,452	\$ 666,940
Supplies	164,458	218,297	218,297	218,297	216,597	216,597
Purchase Services	825,775	842,802	842,802	842,802	867,867	867,867
Capital Outlay	33,921	-	-	-	-	-
<b>Total</b>	<b>\$ 1,621,024</b>	<b>\$ 1,709,326</b>	<b>\$ 1,709,326</b>	<b>\$ 1,609,236</b>	<b>\$ 1,745,916</b>	<b>\$ 1,751,404</b>

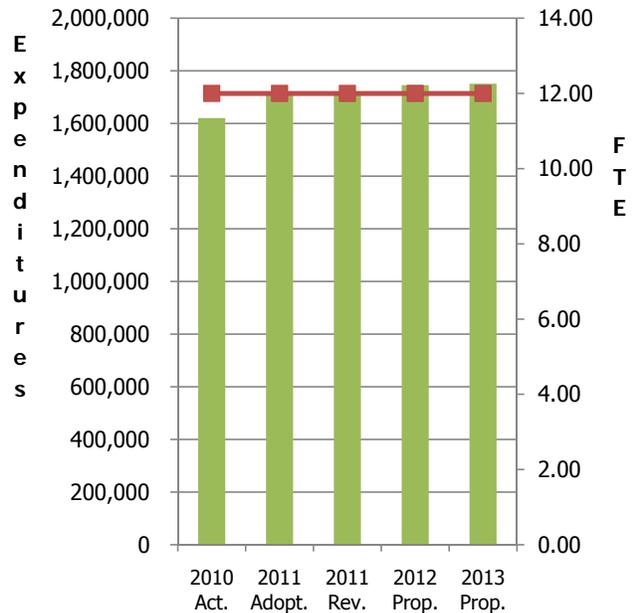
**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	12.00	12.00	12.00	12.00	12.00	12.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	12.00	\$ 1,621,024
2011 Adopt.	12.00	\$ 1,709,326
2011 Rev.	12.00	\$ 1,709,326
2012 Prop.	12.00	\$ 1,745,916
2013 Prop.	12.00	\$ 1,751,404

**Notes:**

FY 2011 includes an \$12,744 increase for water and sewer expenses.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**RECREATION**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 421,913	\$ 501,631	\$ 501,631	\$ 447,631	\$ 502,556	\$ 504,818
Supplies	57,444	36,288	36,288	36,288	34,563	34,563
Purchase Services	303,363	323,509	323,509	323,509	354,196	354,696
Capital Outlay	32,104	22,000	22,000	22,000	22,000	22,000
<b>Total</b>	<b>\$ 814,824</b>	<b>\$ 883,428</b>	<b>\$ 883,428</b>	<b>\$ 829,428</b>	<b>\$ 913,315</b>	<b>\$ 916,077</b>

**POSITION SUMMARY**

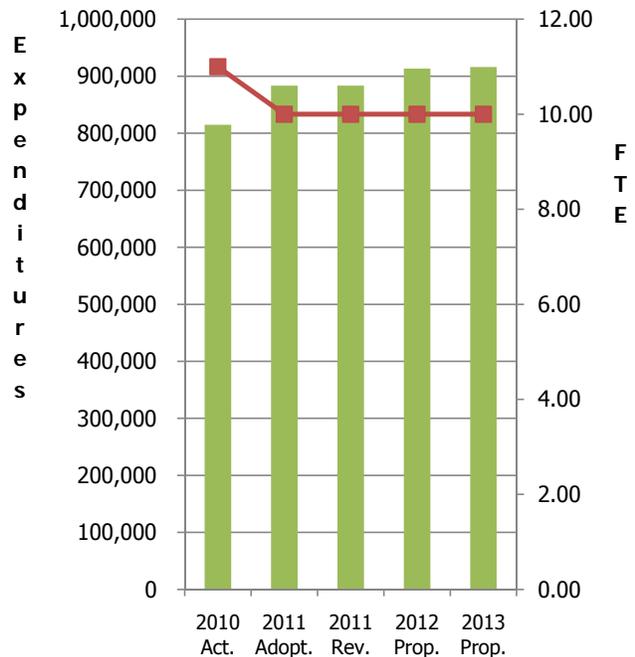
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	7.00	6.00	6.00	6.00	6.00	6.00
Continuous Part-Time	4.00	4.00	4.00	4.00	4.00	4.00
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>11.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	11.00	\$ 814,824
2011 Adopt.	10.00	\$ 883,428
2011 Rev.	10.00	\$ 883,428
2012 Prop.	10.00	\$ 913,315
2013 Prop.	10.00	\$ 916,077

**Notes:**

Recreation Programmer position was eliminated in FY 2011.

\$41,000 of the Special Events budget supported by the General Fund has been added to Recreation.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**WET ZONE**

**FINANCIAL SUMMARY**

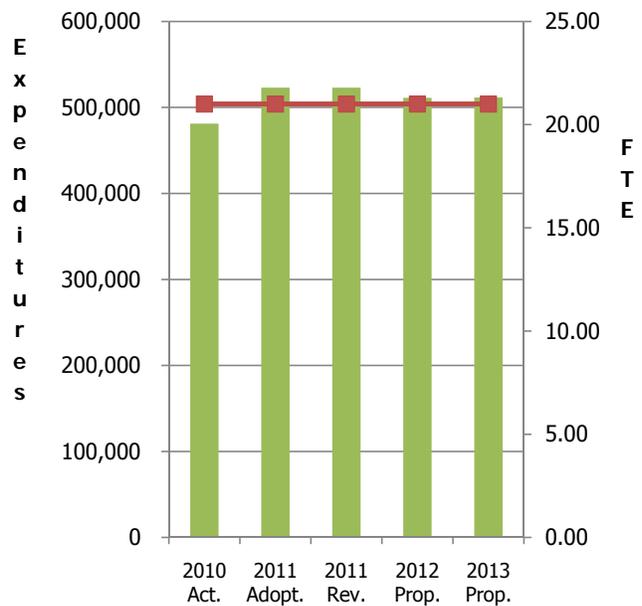
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 284,079	\$ 281,074	\$ 281,074	\$ 281,074	\$ 282,261	\$ 282,679
Supplies	78,043	99,925	99,925	99,925	99,925	99,925
Purchase Services	119,028	142,018	142,018	142,018	129,040	128,920
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 481,150</b>	<b>\$ 523,017</b>	<b>\$ 523,017</b>	<b>\$ 523,017</b>	<b>\$ 511,226</b>	<b>\$ 511,524</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	1.00	1.00	1.00	1.00	1.00	1.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	20.00	20.00	20.00	20.00	20.00	20.00
<b>Total</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	21.00	\$ 481,150
2011 Adopt.	21.00	\$ 523,017
2011 Rev.	21.00	\$ 523,017
2012 Prop.	21.00	\$ 511,226
2013 Prop.	21.00	\$ 511,524

Notes:



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**LIBRARY**

**FINANCIAL SUMMARY**

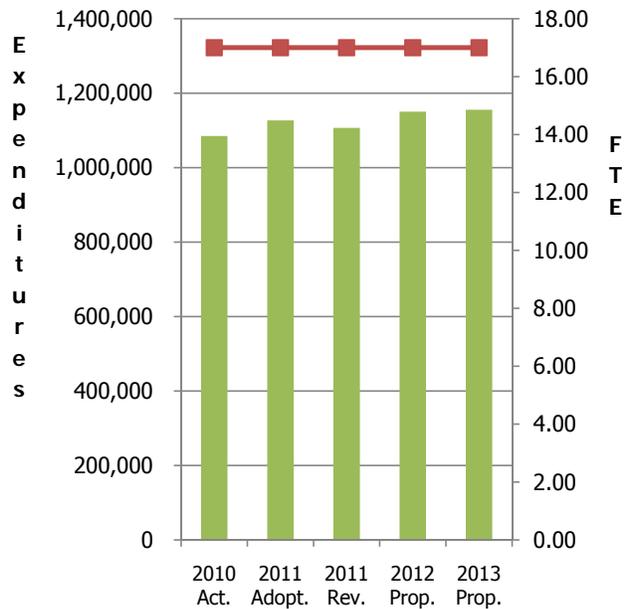
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 809,025	\$ 839,801	\$ 819,801	\$ 819,801	\$ 870,997	\$ 876,063
Supplies	148,396	166,721	166,721	166,721	165,846	165,846
Purchase Services	127,597	120,383	120,383	120,383	113,688	113,688
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 1,085,018</b>	<b>\$ 1,126,905</b>	<b>\$ 1,106,905</b>	<b>\$ 1,106,905</b>	<b>\$ 1,150,531</b>	<b>\$ 1,155,597</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	12.00	12.00	12.00	12.00	12.00	12.00
Continuous Part-Time	2.00	2.00	2.00	2.00	2.00	2.00
Seasonal	3.00	3.00	3.00	3.00	3.00	3.00
<b>Total</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	17.00	\$ 1,085,018
2011 Adopt.	17.00	\$ 1,126,905
2011 Rev.	17.00	\$ 1,106,905
2012 Prop.	17.00	\$ 1,150,531
2013 Prop.	17.00	\$ 1,155,597

Notes:



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**COMMUNICATIONS**

**FINANCIAL SUMMARY**

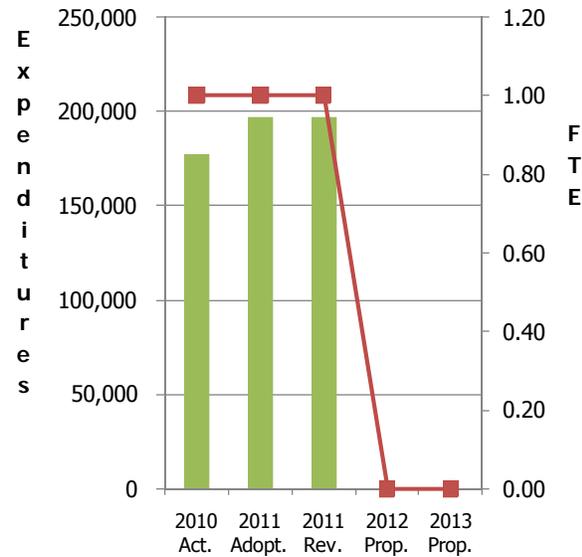
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 125,046	\$ 131,116	\$ 131,116	\$ 131,116	\$ -	\$ -
Supplies	18,893	12,500	12,500	12,500	-	-
Purchase Services	33,193	53,258	53,258	53,258	-	-
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 177,132</b>	<b>\$ 196,874</b>	<b>\$ 196,874</b>	<b>\$ 196,874</b>	<b>\$ -</b>	<b>\$ -</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	1.00	1.00	1.00	1.00	-	-
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>-</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	1.00	\$ 177,132
2011 Adopt.	1.00	\$ 196,874
2011 Rev.	1.00	\$ 196,874
2012 Prop.	-	\$ -
2013 Prop.	-	\$ -

**Notes:**  
The Public Engagement Manager and the Communications division was eliminated in FY 2012.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**CITIZEN ACTION CENTER**

**FINANCIAL SUMMARY**

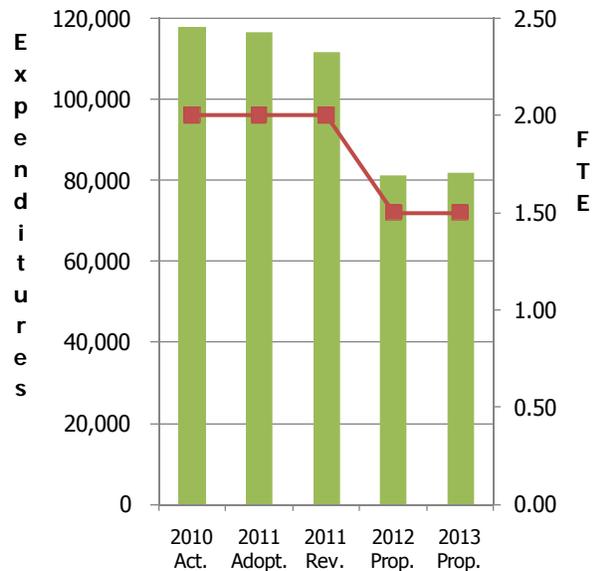
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 103,604	\$ 106,252	\$ 101,252	\$ 101,252	\$ 71,978	\$ 72,386
Supplies	475	500	500	500	500	500
Purchase Services	13,883	9,800	9,800	9,800	8,747	9,000
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 117,962</b>	<b>\$ 116,552</b>	<b>\$ 111,552</b>	<b>\$ 111,552</b>	<b>\$ 81,225</b>	<b>\$ 81,886</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	1.00	1.00	1.00	1.00	1.00	1.00
Continuous Part-Time	1.00	1.00	1.00	1.00	0.50	0.50
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>1.50</b>	<b>1.50</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	2.00	\$ 117,962
2011 Adopt.	2.00	\$ 116,552
2011 Rev.	2.00	\$ 111,552
2012 Prop.	1.50	\$ 81,225
2013 Prop.	1.50	\$ 81,886

**Notes:**  
A part-time position was eliminated in FY 2012.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**FACILITIES MAINTENANCE**

**FINANCIAL SUMMARY**

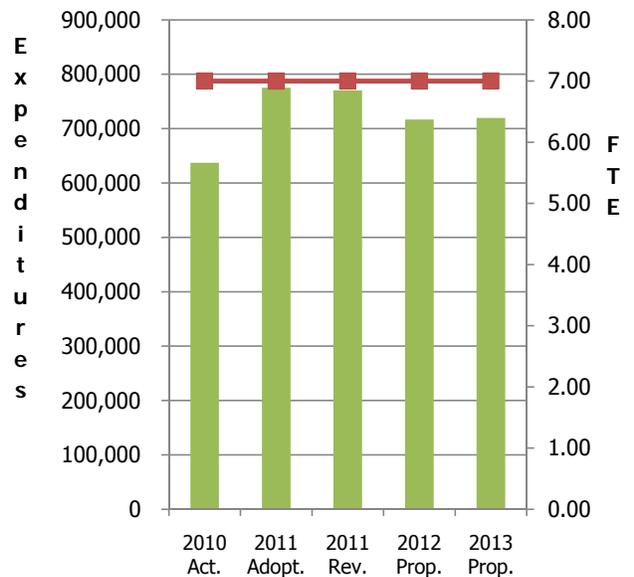
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 230,236	\$ 321,310	\$ 316,310	\$ 316,310	\$ 313,511	\$ 316,307
Supplies	116,429	109,525	109,525	109,525	96,525	96,525
Purchase Services	290,421	344,490	344,490	344,490	306,711	306,711
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 637,086</b>	<b>\$ 775,325</b>	<b>\$ 770,325</b>	<b>\$ 770,325</b>	<b>\$ 716,747</b>	<b>\$ 719,543</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	6.00	6.00	6.00	6.00	6.00	6.00
Continuous Part-Time	1.00	1.00	1.00	1.00	1.00	1.00
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	7.00	\$ 637,086
2011 Adopt.	7.00	\$ 775,325
2011 Rev.	7.00	\$ 770,325
2012 Prop.	7.00	\$ 716,747
2013 Prop.	7.00	\$ 719,543

**Notes:**  
In FY 2011 funding for building repairs was increased by \$69,250.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

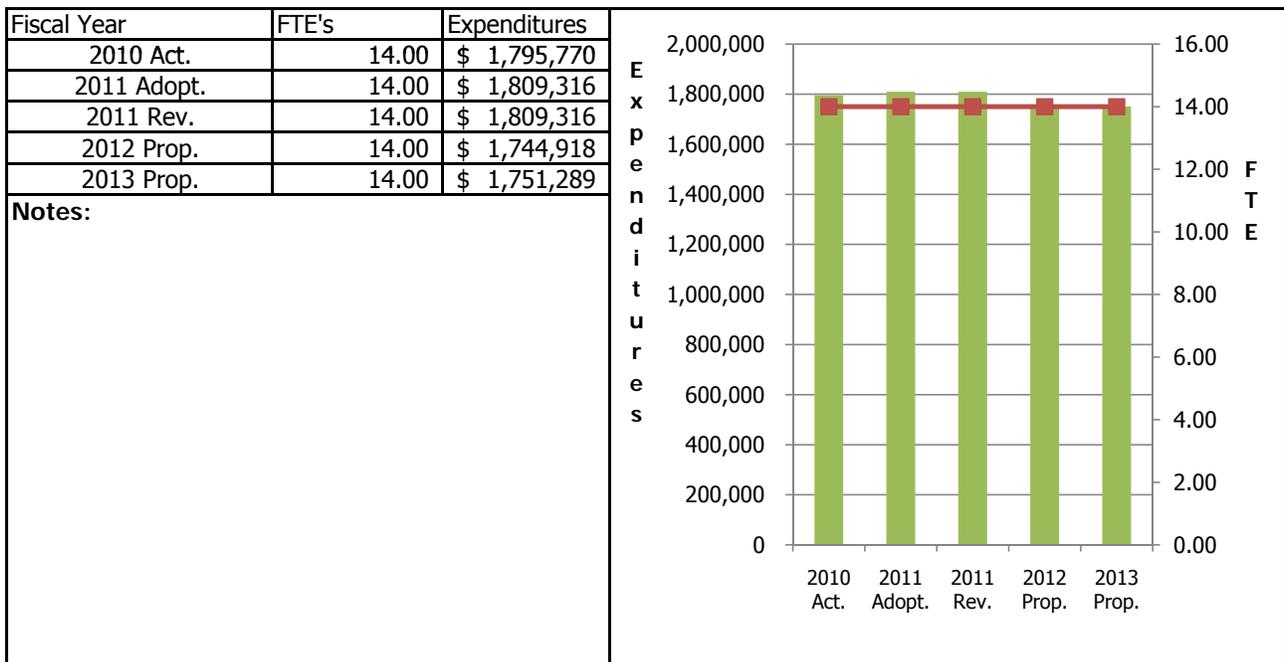
**STREETS**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 779,170	\$ 786,970	\$ 786,970	\$ 786,970	\$ 795,235	\$ 801,606
Supplies	91,362	83,053	83,053	83,053	67,085	67,085
Purchase Services	925,238	939,293	939,293	939,293	882,598	882,598
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 1,795,770</b>	<b>\$ 1,809,316</b>	<b>\$ 1,809,316</b>	<b>\$ 1,809,316</b>	<b>\$ 1,744,918</b>	<b>\$ 1,751,289</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	14.00	14.00	14.00	14.00	14.00	14.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**FLEET SERVICES**

**FINANCIAL SUMMARY**

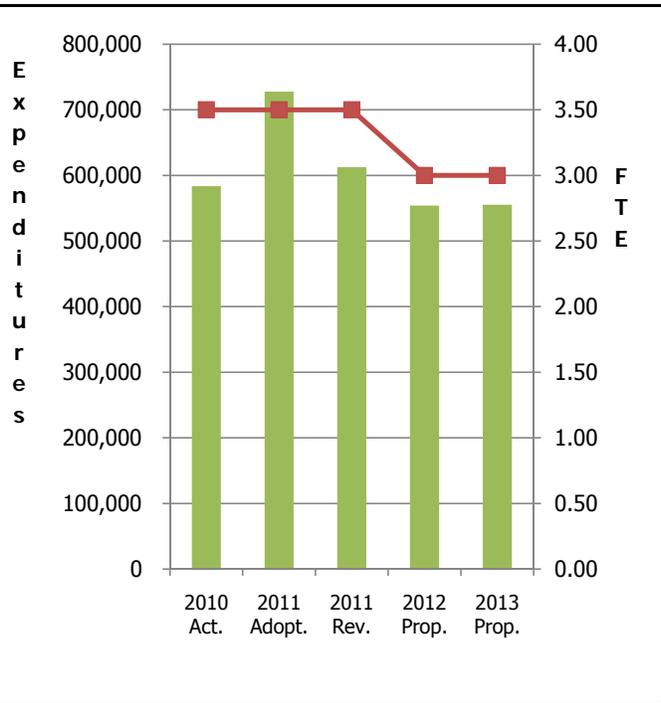
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 185,348	\$ 213,465	\$ 208,465	\$ 208,465	\$ 186,635	\$ 187,949
Supplies	182,631	246,993	246,993	246,993	214,004	214,004
Purchase Services	215,730	267,135	157,135	157,135	153,385	153,387
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 583,709</b>	<b>\$ 727,593</b>	<b>\$ 612,593</b>	<b>\$ 612,593</b>	<b>\$ 554,024</b>	<b>\$ 555,340</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	3.50	3.50	3.50	3.50	3.00	3.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>3.00</b>	<b>3.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	3.50	\$ 583,709
2011 Adopt.	3.50	\$ 727,593
2011 Rev.	3.50	\$ 612,593
2012 Prop.	3.00	\$ 554,024
2013 Prop.	3.00	\$ 555,340

**Notes:**  
 During FY 2011 \$36,543 was moved from the Fleet Services budget to the Streets division budget to fund the lease-purchase of equipment.  
  
 Maintenance costs for fire vehicles was moved to the Fire Department during FY 2011.  
  
 Part-time Administrative Assistant position was eliminated in FY 2012.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**PUBLIC WORKS ADMINISTRATION**

**FINANCIAL SUMMARY**

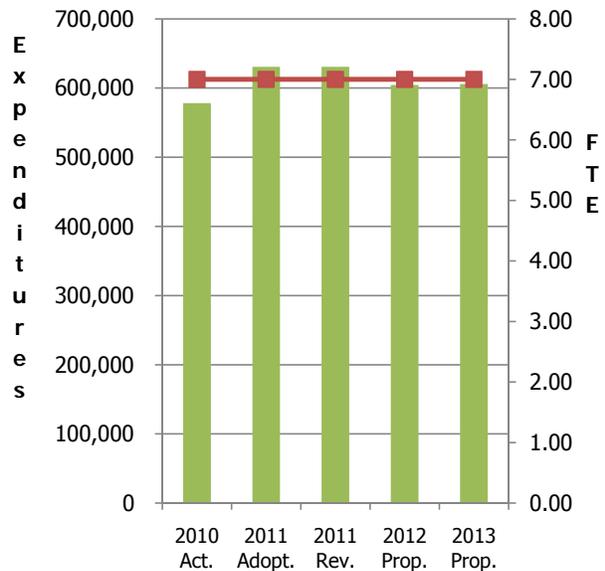
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 500,791	\$ 512,946	\$ 512,946	\$ 512,946	\$ 489,781	\$ 491,211
Supplies	20,704	29,249	29,249	29,249	29,129	29,129
Purchase Services	56,832	88,386	88,386	88,386	85,527	85,527
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 578,327</b>	<b>\$ 630,581</b>	<b>\$ 630,581</b>	<b>\$ 630,581</b>	<b>\$ 604,437</b>	<b>\$ 605,867</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	7.00	7.00	7.00	7.00	6.50	6.50
Continuous Part-Time	-	-	-	-	0.50	0.50
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	7.00	\$ 578,327
2011 Adopt.	7.00	\$ 630,581
2011 Rev.	7.00	\$ 630,581
2012 Prop.	7.00	\$ 604,437
2013 Prop.	7.00	\$ 605,867

**Notes:**  
Senior Administrative Assistant is funded 50% in the Utility Fund in FY 2012.  
  
Administrative Assistant was reduced to part-time in FY 2012.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**PLANNING**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 186,804	\$ 265,493	\$ 260,493	\$ 260,493	\$ 300,362	\$ 301,961
Supplies	2,526	4,036	4,036	4,036	4,036	4,036
Purchase Services	30,163	29,512	29,512	29,512	32,566	32,566
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 219,493</b>	<b>\$ 299,041</b>	<b>\$ 294,041</b>	<b>\$ 294,041</b>	<b>\$ 336,964</b>	<b>\$ 338,563</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	4.00	3.00	3.00	3.00	4.00	4.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	0.25	0.25	0.25	-	-
<b>Total</b>	<b>4.00</b>	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>	<b>4.00</b>	<b>4.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	4.00	\$ 219,493
2011 Adopt.	3.25	\$ 299,041
2011 Rev.	3.25	\$ 294,041
2012 Prop.	4.00	\$ 336,964
2013 Prop.	4.00	\$ 338,563

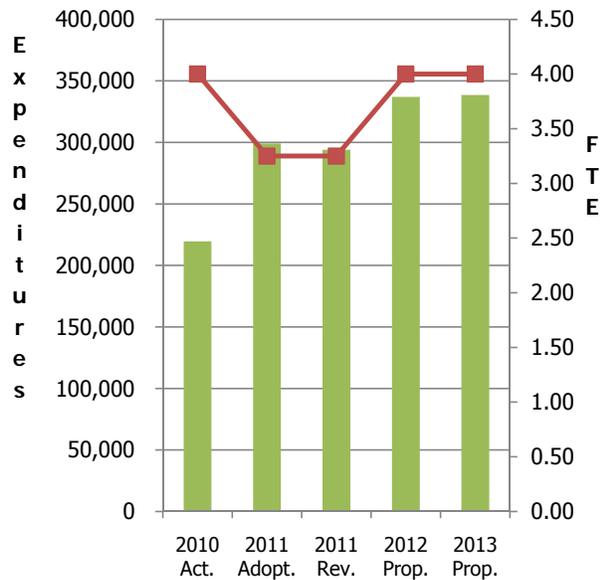
**Notes:**

Planner II was eliminated in FY 2011 and a Planning Intern was added.

Administrative Assistant was reclassified to a Development Services Technician in FY 2012.

Planner II was reclassified to a Senior Planner in FY 2012.

Planning Intern was reclassified to Planner I in FY 2012.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**GEOGRAPHIC INFORMATION SYSTEMS**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 69,578	\$ 70,837	\$ 70,837	\$ 70,837	\$ 71,450	\$ 71,861
Supplies	469	3,500	3,500	3,500	3,200	3,200
Purchase Services	21,356	29,499	29,499	29,499	26,700	26,700
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 91,403</b>	<b>\$ 103,836</b>	<b>\$ 103,836</b>	<b>\$ 103,836</b>	<b>\$ 101,350</b>	<b>\$ 101,761</b>

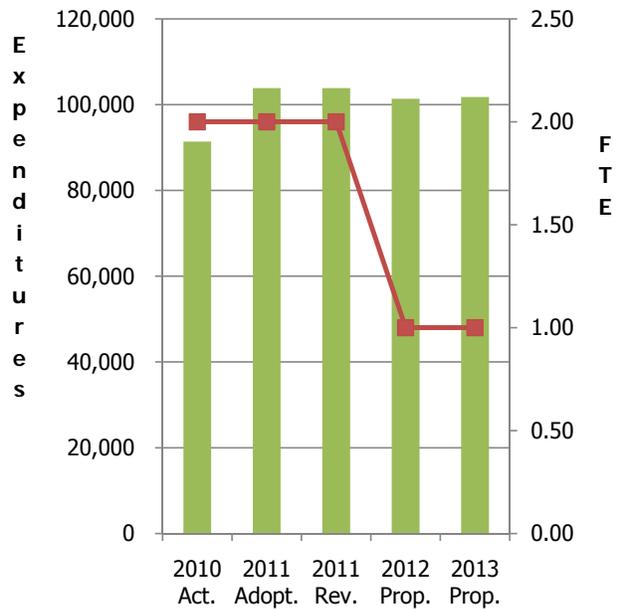
**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	2.00	2.00	2.00	2.00	1.00	1.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>1.00</b>	<b>1.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	2.00	\$ 91,403
2011 Adopt.	2.00	\$ 103,836
2011 Rev.	2.00	\$ 103,836
2012 Prop.	1.00	\$ 101,350
2013 Prop.	1.00	\$ 101,761

**Notes:**

GIS Programmer is unfunded in FY 2010 and 2011 and was eliminated in FY 2012.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**HUMAN RESOURCES**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 205,035	\$ 225,708	\$ 225,708	\$ 225,708	\$ 243,385	\$ 244,533
Supplies	3,910	5,625	5,625	5,625	5,125	5,125
Purchase Services	67,815	103,015	103,015	103,015	103,427	102,667
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 276,760</b>	<b>\$ 334,348</b>	<b>\$ 334,348</b>	<b>\$ 334,348</b>	<b>\$ 351,937</b>	<b>\$ 352,325</b>

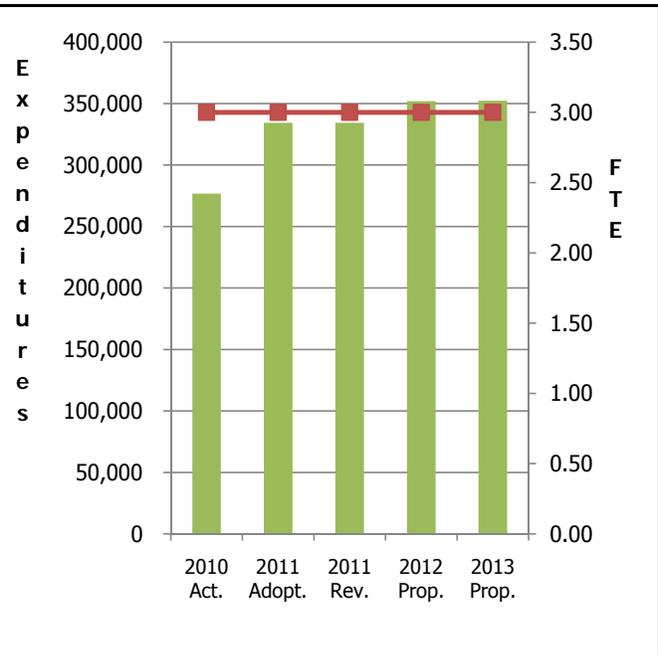
**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	3.00	3.00	3.00	3.00	3.00	3.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	3.00	\$ 276,760
2011 Adopt.	3.00	\$ 334,348
2011 Rev.	3.00	\$ 334,348
2012 Prop.	3.00	\$ 351,937
2013 Prop.	3.00	\$ 352,325

**Notes:**

FY 2011 includes an additional \$11,878 for enhanced benefits consulting services.



**CITY OF ROWLETT  
FY 2011-12  
GENERAL FUND**

**NON DEPARTMENTAL**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 6,353	\$ (375,000)	\$ (114,000)	\$ -	\$ (515,000)	\$ (350,000)
Supplies	86,908	5,500	5,500	5,500	5,500	5,500
Purchase Services	2,639,783	1,965,949	1,965,949	1,965,949	1,938,001	1,938,001
Capital Outlay	-	-	-	-	-	-
Transfers Out	1,040,027	2,341,154	2,026,154	2,537,485	1,156,722	1,156,722
<b>Total</b>	<b>\$ 3,773,071</b>	<b>\$ 3,937,603</b>	<b>\$ 3,883,603</b>	<b>\$ 4,508,934</b>	<b>\$ 2,585,223</b>	<b>\$ 2,750,223</b>

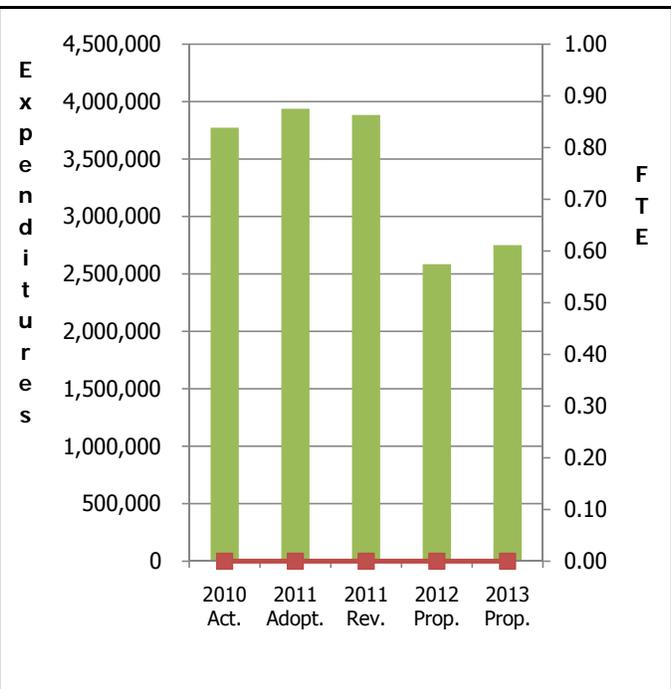
**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	-	-	-	-	-	-
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	0.00	\$ 3,773,071
2011 Adopt.	0.00	\$ 3,937,603
2011 Rev.	0.00	\$ 3,883,603
2012 Prop.	0.00	\$ 2,585,223
2013 Prop.	0.00	\$ 2,750,223

**Notes:**  
FY 2011 includes an increase in sales tax credits of \$191,130.

Transfers decreased by \$1.7 million in FY 2012.





**CITY OF ROWLETT  
FY 2011-12  
IMPACT FEES FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	-			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 1,977,525	\$ 587,420	\$ 587,420	\$ 602,240	\$ 455,597	\$ 469,954
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	20,962	28,285	28,285	28,285	31,000	31,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	11,411	13,357	13,357	13,357	13,357	13,357
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>32,373</u>	<u>41,642</u>	<u>41,642</u>	<u>41,642</u>	<u>44,357</u>	<u>44,357</u>
Total Available Resources	<u>2,009,898</u>	<u>629,062</u>	<u>629,062</u>	<u>643,882</u>	<u>499,954</u>	<u>514,311</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	67,658	28,285	28,285	28,285	30,000	30,000
Debt Service	-	-	-	-	-	-
Transfers Out	1,340,000	160,000	160,000	160,000	-	-
Total Expenditures	<u>1,407,658</u>	<u>188,285</u>	<u>188,285</u>	<u>188,285</u>	<u>30,000</u>	<u>30,000</u>
Ending Resources	<u>\$ 602,240</u>	<u>\$ 440,777</u>	<u>\$ 440,777</u>	<u>\$ 455,597</u>	<u>\$ 469,954</u>	<u>\$ 484,311</u>

**CITY OF ROWLETT  
FY 2011-12  
IMPACT FEES FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Licenses and Permits	\$ 20,962	\$ 28,285	\$ 28,285	\$ 28,285	\$ 31,000	\$ 31,000
Other:						
Interest Income	11,411	13,357	13,357	13,357	13,357	13,357
Total Revenues	<u>\$ 32,373</u>	<u>\$ 41,642</u>	<u>\$ 41,642</u>	<u>\$ 41,642</u>	<u>\$ 44,357</u>	<u>\$ 44,357</u>

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	-			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Improvements	67,658	28,285	28,285	28,285	30,000	30,000
Debt Service	-	-	-	-	-	-
Transfers Out	1,340,000	160,000	160,000	160,000	-	-
Total	<u>\$ 1,407,658</u>	<u>\$ 188,285</u>	<u>\$ 188,285</u>	<u>\$ 188,285</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>

**CITY OF ROWLETT  
FY 2011-12  
POLICE SEIZURE FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 265,637	\$ 175,656	\$ 175,656	\$ 270,915	\$ 121,679	\$ 97,229
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	273,584	100,764	100,764	100,764	100,550	100,550
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>273,584</u>	<u>100,764</u>	<u>100,764</u>	<u>100,764</u>	<u>100,550</u>	<u>100,550</u>
Total Available Resources	<u>539,221</u>	<u>276,420</u>	<u>276,420</u>	<u>371,679</u>	<u>222,229</u>	<u>197,779</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	181,658	250,000	250,000	250,000	125,000	100,550
Purchase Services	81,119	-	-	-	-	-
Capital Outlay	5,529	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>268,306</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>125,000</u>	<u>100,550</u>
Ending Resources	<u>\$ 270,915</u>	<u>\$ 26,420</u>	<u>\$ 26,420</u>	<u>\$ 121,679</u>	<u>\$ 97,229</u>	<u>\$ 97,229</u>

**CITY OF ROWLETT  
FY 2011-12  
POLICE SEIZURE FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		

Revenues:

Interest Earnings	\$ 717	\$ 764	\$ 764	\$ 764	\$ 550	\$ 550
Miscellaneous	272,867	100,000	100,000	100,000	100,000	100,000
<b>Total Current Revenues</b>	<b>\$ 273,584</b>	<b>\$ 100,764</b>	<b>\$ 100,764</b>	<b>\$ 100,764</b>	<b>\$ 100,550</b>	<b>\$ 100,550</b>

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		

Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	181,658	250,000	250,000	250,000	125,000	100,550
Purchase Services	81,119	-	-	-	-	-
Capital Outlay	5,529	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
<b>Total</b>	<b>\$ 268,306</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 125,000</b>	<b>\$ 100,550</b>

**CITY OF ROWLETT  
FY 2011-12  
ECONOMIC DEVELOPMENT FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 85,890	\$ 67,423	\$ 67,423	\$ 104,499	\$ 70,036	\$ 48,360
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	3,400	3,400	3,400	1,500	1,500
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	802	1,000	1,000	1,000	250	250
Transfers In	303,470	290,740	290,740	290,740	314,944	314,944
Total Current Revenues	<u>304,272</u>	<u>295,140</u>	<u>295,140</u>	<u>295,140</u>	<u>316,694</u>	<u>316,694</u>
Total Available Resources	<u>390,162</u>	<u>362,563</u>	<u>362,563</u>	<u>399,639</u>	<u>386,730</u>	<u>365,054</u>
Expenditures:						
Personnel Services	169,883	177,148	177,148	177,148	202,810	203,460
Supplies	3,796	4,450	4,450	4,450	4,450	4,450
Purchase Services	111,984	148,005	148,005	148,005	131,110	131,110
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>285,663</u>	<u>329,603</u>	<u>329,603</u>	<u>329,603</u>	<u>338,370</u>	<u>339,020</u>
Ending Resources	<u>\$ 104,499</u>	<u>\$ 32,960</u>	<u>\$ 32,960</u>	<u>\$ 70,036</u>	<u>\$ 48,360</u>	<u>\$ 26,034</u>

**CITY OF ROWLETT  
FY 2011-12  
ECONOMIC DEVELOPMENT FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Licenses and Permits:						
Building Permits	\$ -	\$ 3,400	\$ 3,400	\$ 3,400	\$ 1,500	\$ 1,500
Other:						
Interest Income	802	1,000	1,000	1,000	250	250
Transfers In:						
General Fund	142,543	143,670	143,670	143,670	156,722	156,722
Utility Fund	160,927	147,070	147,070	147,070	158,222	158,222
Total	303,470	290,740	290,740	290,740	314,944	314,944
Total Current Revenues	\$ 304,272	\$ 295,140	\$ 295,140	\$ 295,140	\$ 316,694	\$ 316,694

**CITY OF ROWLETT  
FY 2011-12  
ECONOMIC DEVELOPMENT FUND**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 169,883	\$ 177,148	\$ 177,148	\$ 177,148	\$ 202,810	\$ 203,460
Supplies	3,796	4,450	4,450	4,450	4,450	4,450
Purchase Services	111,984	148,005	148,005	148,005	131,110	131,110
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 285,663</b>	<b>\$ 329,603</b>	<b>\$ 329,603</b>	<b>\$ 329,603</b>	<b>\$ 338,370</b>	<b>\$ 339,020</b>

**POSITION SUMMARY**

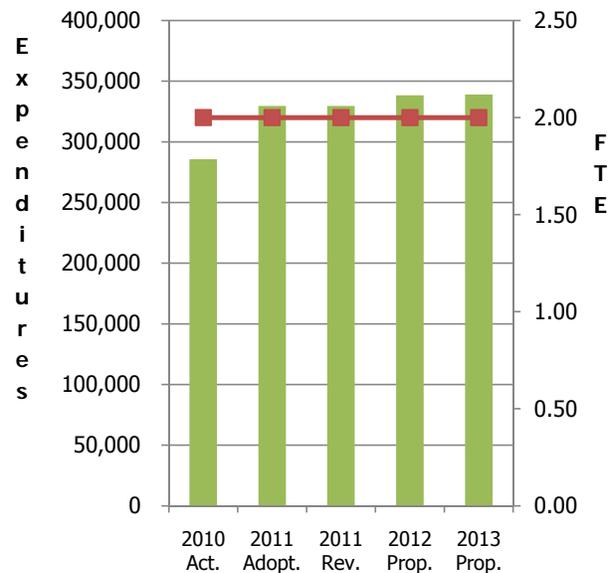
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		

By Status:

Full-Time	2.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	2.00	\$ 285,663
2011 Adopt.	2.00	\$ 329,603
2011 Rev.	2.00	\$ 329,603
2012 Prop.	2.00	\$ 338,370
2013 Prop.	2.00	\$ 339,020

Notes:



**CITY OF ROWLETT  
FY 2011-12  
INNOVATIONS FUND**

**BUDGET AND EXPEDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 146,717	\$ 55,000	\$ 55,000	\$ 715,957	\$ 660,354	\$ 378,015
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	3,009	-	-	-	-	-
Transfers In	785,000	1,745,000	1,430,000	1,430,000	-	-
<b>Total Current Revenues</b>	<b>788,009</b>	<b>1,745,000</b>	<b>1,430,000</b>	<b>1,430,000</b>	<b>-</b>	<b>-</b>
<b>Total Available Resources</b>	<b>934,726</b>	<b>1,800,000</b>	<b>1,485,000</b>	<b>2,145,957</b>	<b>660,354</b>	<b>378,015</b>
Expenditures:						
Personnel Services	-	107,615	107,615	107,615	-	-
Supplies	-	-	-	-	-	-
Purchase Services	123,190	410,259	697,041	1,030,567	229,339	-
Capital Outlay	95,579	53,000	323,000	347,421	53,000	-
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>218,769</b>	<b>570,874</b>	<b>1,127,656</b>	<b>1,485,603</b>	<b>282,339</b>	<b>-</b>
<b>Ending Resources</b>	<b>\$ 715,957</b>	<b>\$ 1,229,126</b>	<b>\$ 357,344</b>	<b>\$ 660,354</b>	<b>\$ 378,015</b>	<b>\$ 378,015</b>

**CITY OF ROWLETT  
FY 2011-12  
INNOVATIONS FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Other:						
Interest Earnings	3,009	-	-	-	-	-
Transfers In:						
General Fund	785,000	1,745,000	1,430,000	1,430,000	-	-
Fleet Services Fund	-	-	-	-	-	-
Information Tech Fund	-	-	-	-	-	-
Impact Fees Fund	-	-	-	-	-	-
Refuse Fund	-	-	-	-	-	-
	<u>785,000</u>	<u>1,745,000</u>	<u>1,430,000</u>	<u>1,430,000</u>	<u>-</u>	<u>-</u>
Total Current Revenues	<u>\$ 788,009</u>	<u>\$ 1,745,000</u>	<u>\$ 1,430,000</u>	<u>\$ 1,430,000</u>	<u>\$ -</u>	<u>\$ -</u>

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ 107,615	\$ 107,615	\$ 107,615	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	123,190	410,259	697,041	1,030,567	229,339	-
Capital Outlay	95,579	53,000	323,000	347,421	53,000	-
Total	<u>\$ 218,769</u>	<u>\$ 570,874</u>	<u>\$ 1,127,656</u>	<u>\$ 1,485,603</u>	<u>\$ 282,339</u>	<u>\$ -</u>

**CITY OF ROWLETT  
FY 2011-12  
HOTEL/MOTEL FUND**

**BUDGET AND EXPEDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 78,684	\$ -	\$ -	\$ (6,336)	\$ -	\$ 5,526
Current Revenues:						
Tax Revenues	38,118	43,773	43,773	50,109	47,698	47,175
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	407	577	577	577	577	577
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>38,525</u>	<u>44,350</u>	<u>44,350</u>	<u>50,686</u>	<u>48,275</u>	<u>47,752</u>
Total Available Resources	<u>117,209</u>	<u>44,350</u>	<u>44,350</u>	<u>44,350</u>	<u>48,275</u>	<u>53,278</u>
Expenditures:						
Personnel Services	11,991	12,085	12,085	12,085	11,484	11,484
Supplies	26,878	7,300	7,300	7,300	6,300	6,300
Purchase Services	84,676	24,965	24,965	24,965	24,965	24,965
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>123,545</u>	<u>44,350</u>	<u>44,350</u>	<u>44,350</u>	<u>42,749</u>	<u>42,749</u>
Ending Resources	<u>\$ (6,336)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,526</u>	<u>\$ 10,529</u>

**CITY OF ROWLETT  
FY 2011-12  
HOTEL MOTEL FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>Tax Revenues:</b>						
Hotel/Motel Tax	\$ 38,118	\$ 43,773	\$ 43,773	\$ 50,109	\$ 47,698	\$ 47,175
<b>Other:</b>						
Miscellaneous	-	-	-	-	-	-
Interest Income	407	577	577	577	577	577
	407	577	577	577	577	577
<b>Total Current Revenues</b>	<b>\$ 38,525</b>	<b>\$ 44,350</b>	<b>\$ 44,350</b>	<b>\$ 50,686</b>	<b>\$ 48,275</b>	<b>\$ 47,752</b>

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 11,991	\$ 12,085	\$ 12,085	\$ 12,085	\$ 11,484	\$ 11,484
Supplies	26,878	7,300	7,300	7,300	6,300	6,300
Purchase Services	84,676	24,965	24,965	24,965	24,965	24,965
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 123,545</b>	<b>\$ 44,350</b>	<b>\$ 44,350</b>	<b>\$ 44,350</b>	<b>\$ 42,749</b>	<b>\$ 42,749</b>

**CITY OF ROWLETT  
FY 2011-12  
PEG FUND**

**BUDGET AND EXPEDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 22,139	\$ 1,767	\$ 1,767	\$ 9,017	\$ 22,530	\$ 39,793
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	85,328	78,285	78,285	78,285	85,042	85,042
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>85,328</u>	<u>78,285</u>	<u>78,285</u>	<u>78,285</u>	<u>85,042</u>	<u>85,042</u>
Total Available Resources	<u>107,467</u>	<u>80,052</u>	<u>80,052</u>	<u>87,302</u>	<u>107,572</u>	<u>124,835</u>
Expenditures:						
Personnel Services	62,104	64,772	64,772	64,772	67,779	68,200
Supplies	1,385	-	-	-	-	-
Purchase Services	168	-	-	-	-	-
Capital Outlay	34,793	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>98,450</u>	<u>64,772</u>	<u>64,772</u>	<u>64,772</u>	<u>67,779</u>	<u>68,200</u>
Ending Resources	<u>\$ 9,017</u>	<u>\$ 15,280</u>	<u>\$ 15,280</u>	<u>\$ 22,530</u>	<u>\$ 39,793</u>	<u>\$ 56,635</u>

**CITY OF ROWLETT  
FY 2011-12  
PEG FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Franchise Fee	\$ 85,328	\$ 78,285	\$ 78,285	\$ 78,285	\$ 85,042	\$ 85,042
Other:						
Miscellaneous	-	-	-	-	-	-
Interest Income	-	-	-	-	-	-
	-	-	-	-	-	-
<b>Total Current Revenues</b>	<b>\$ 85,328</b>	<b>\$ 78,285</b>	<b>\$ 78,285</b>	<b>\$ 78,285</b>	<b>\$ 85,042</b>	<b>\$ 85,042</b>

**CITY OF ROWLETT  
FY 2011-12  
PEG FUND**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 62,104	\$ 64,772	\$ 64,772	\$ 64,772	\$ 67,779	\$ 68,200
Supplies	1,385	-	-	-	-	-
Purchase Services	168	-	-	-	-	-
Capital Outlay	34,793	-	-	-	-	-
<b>Total</b>	<b>\$ 98,450</b>	<b>\$ 64,772</b>	<b>\$ 64,772</b>	<b>\$ 64,772</b>	<b>\$ 67,779</b>	<b>\$ 68,200</b>

**POSITION SUMMARY**

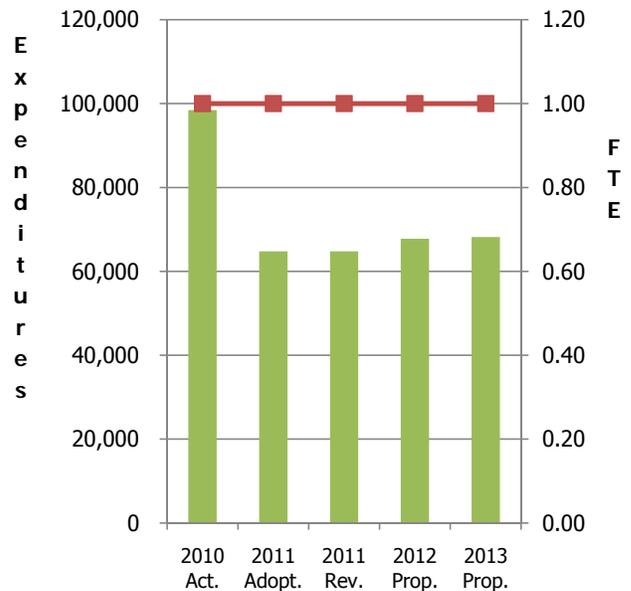
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		

By Status:

Full-Time	1.00	1.00	1.00	1.00	1.00	1.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	1.00	\$ 98,450
2011 Adopt.	1.00	\$ 64,772
2011 Rev.	1.00	\$ 64,772
2012 Prop.	1.00	\$ 67,779
2013 Prop.	1.00	\$ 68,200

**Note:**  
FY 2010 includes \$35,000 in one-time equipment purchases.



**CITY OF ROWLETT  
FY 2011-12  
GRANTS FUND**

**BUDGET AND EXPEDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ -	\$ -	\$ -	\$ (331,325)	\$ -	\$ -
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	321,196	17,035	17,035	348,360	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	24,590	24,590	24,590	24,590	24,590
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>321,196</u>	<u>41,625</u>	<u>41,625</u>	<u>372,950</u>	<u>24,590</u>	<u>24,590</u>
Total Available Resources	<u>321,196</u>	<u>41,625</u>	<u>41,625</u>	<u>41,625</u>	<u>24,590</u>	<u>24,590</u>
Expenditures:						
Personnel Services	104,985	24,590	24,590	24,590	24,590	24,590
Supplies	46,746	17,035	17,035	17,035	-	-
Purchase Services	13,659	-	-	-	-	-
Capital Outlay	487,131	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>652,521</u>	<u>41,625</u>	<u>41,625</u>	<u>41,625</u>	<u>24,590</u>	<u>24,590</u>
Ending Resources	<u>\$ (331,325)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF ROWLETT  
FY 2011-12  
GRANTS FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Grants	\$ 321,196	\$ 17,035	\$ 17,035	\$ 348,360	\$ -	\$ -
Other:						
Other Entity	-	24,590	24,590	24,590	24,590	24,590
Miscellaneous	-	-	-	-	-	-
Interest Income	-	-	-	-	-	-
	-	24,590	24,590	24,590	24,590	24,590
Total Current Revenues	\$ 321,196	\$ 41,625	\$ 41,625	\$ 372,950	\$ 24,590	\$ 24,590

**CURRENT GRANT AWARDS**

Other:			
GISD Security		\$ 24,590	\$ 24,590
		\$ 24,590	\$ 24,590

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 104,985	\$ 24,590	\$ 24,590	\$ 24,590	\$ 24,590	\$ 24,590
Supplies	46,746	17,035	17,035	17,035	-	-
Purchase Services	13,659	-	-	-	-	-
Capital Outlay	487,131	-	-	-	-	-
Total	\$ 652,521	\$ 41,625	\$ 41,625	\$ 41,625	\$ 24,590	\$ 24,590

**CITY OF ROWLETT  
FY 2011-12  
CDBG FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ (108,744)	\$ -	\$ -	\$ 20,976	\$ 20,476	\$ 20,476
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	619,654	217,245	217,245	216,745	217,245	217,245
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>619,654</u>	<u>217,245</u>	<u>217,245</u>	<u>216,745</u>	<u>217,245</u>	<u>217,245</u>
Total Available Resources	<u>510,910</u>	<u>217,245</u>	<u>217,245</u>	<u>237,721</u>	<u>237,721</u>	<u>237,721</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	22,500	22,000	22,000	22,000	22,000	22,000
Capital Outlay	-	-	-	-	-	-
Capital Improvements	467,434	195,245	195,245	195,245	195,245	195,245
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>489,934</u>	<u>217,245</u>	<u>217,245</u>	<u>217,245</u>	<u>217,245</u>	<u>217,245</u>
Ending Resources	<u>\$ 20,976</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 20,476</u>	<u>\$ 20,476</u>	<u>\$ 20,476</u>

**CITY OF ROWLETT  
FY 2011-12  
CDBG FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Other:						
CDBG	\$ 619,634	\$ 217,245	\$ 217,245	\$ 216,745	\$ 217,245	\$ 217,245
Interest Income	20	-	-	-	-	-
<b>Total Current Revenues</b>	<b>\$ 619,654</b>	<b>\$ 217,245</b>	<b>\$ 217,245</b>	<b>\$ 216,745</b>	<b>\$ 217,245</b>	<b>\$ 217,245</b>

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	22,500	22,000	22,000	22,000	22,000	22,000
Capital Improvements	467,434	195,245	195,245	195,245	195,245	195,245
Transfers	-	-	-	-	-	-
<b>Total</b>	<b>\$ 489,934</b>	<b>\$ 217,245</b>	<b>\$ 217,245</b>	<b>\$ 217,245</b>	<b>\$ 217,245</b>	<b>\$ 217,245</b>

**CITY OF ROWLETT  
FY 2011-12  
TAX INCREMENT FINANCING (TIF) FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Current Revenues:						
Tax Revenues	306,425	293,783	293,783	293,783	290,845	290,845
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	30	-	-	-	-	-
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>306,455</u>	<u>293,783</u>	<u>293,783</u>	<u>293,783</u>	<u>290,845</u>	<u>290,845</u>
Total Available Resources	<u>307,455</u>	<u>294,783</u>	<u>294,783</u>	<u>294,783</u>	<u>291,845</u>	<u>291,845</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	306,455	293,783	293,783	293,783	290,845	290,845
Total Expenditures	<u>306,455</u>	<u>293,783</u>	<u>293,783</u>	<u>293,783</u>	<u>290,845</u>	<u>290,845</u>
Ending Resources	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>

**CITY OF ROWLETT  
FY 2011-12  
TAX INCREMENT FINANCING (TIF) FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Tax Revenues:						
Property Tax	\$ 306,425	\$ 293,783	\$ 293,783	\$ 293,783	\$ 290,845	\$ 290,845
Other:						
Interest Earnings	30	-	-	-	-	-
Total Current Revenues	<u>\$ 306,455</u>	<u>\$ 293,783</u>	<u>\$ 293,783</u>	<u>\$ 293,783</u>	<u>\$ 290,845</u>	<u>\$ 290,845</u>

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Transfers	306,455	293,783	293,783	293,783	290,845	290,845
Total	<u>\$ 306,455</u>	<u>\$ 293,783</u>	<u>\$ 293,783</u>	<u>\$ 293,783</u>	<u>\$ 290,845</u>	<u>\$ 290,845</u>

**CITY OF ROWLETT  
FY 2011-12  
JUVENILE DIVERSION FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 90,360	\$ 102,710	\$ 102,710	\$ 105,297	\$ 98,044	\$ 66,510
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	77,008	58,696	58,696	58,696	41,602	41,602
Other	753	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>77,761</u>	<u>58,696</u>	<u>58,696</u>	<u>58,696</u>	<u>41,602</u>	<u>41,602</u>
Total Available Resources	<u>168,121</u>	<u>161,406</u>	<u>161,406</u>	<u>163,993</u>	<u>139,646</u>	<u>108,112</u>
Expenditures:						
Personnel Services	62,824	65,949	65,949	65,949	73,136	73,542
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>62,824</u>	<u>65,949</u>	<u>65,949</u>	<u>65,949</u>	<u>73,136</u>	<u>73,542</u>
Ending Resources	<u>\$ 105,297</u>	<u>\$ 95,457</u>	<u>\$ 95,457</u>	<u>\$ 98,044</u>	<u>\$ 66,510</u>	<u>\$ 34,570</u>

**CITY OF ROWLETT  
FY 2011-12  
JUVENILE DIVERSION FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Fines:						
Juvenile Caseworker	\$ 77,008	\$ 58,696	\$ 58,696	\$ 58,696	\$ 41,602	\$ 41,602
Other:						
Interest Income	753	-	-	-	-	-
Total Current Revenues	<u>\$ 77,761</u>	<u>\$ 58,696</u>	<u>\$ 58,696</u>	<u>\$ 58,696</u>	<u>\$ 41,602</u>	<u>\$ 41,602</u>

**CITY OF ROWLETT  
FY 2011-12  
JUVENILE DIVERSION FUND**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 62,824	\$ 65,949	\$ 65,949	\$ 65,949	\$ 73,136	\$ 73,542
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 62,824</b>	<b>\$ 65,949</b>	<b>\$ 65,949</b>	<b>\$ 65,949</b>	<b>\$ 73,136</b>	<b>\$ 73,542</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		

By Status:

Full-Time	1.00	1.00	1.00	1.00	1.00	1.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	1.00	\$ 62,824
2011 Adopt.	1.00	\$ 65,949
2011 Rev.	1.00	\$ 65,949
2012 Prop.	1.00	\$ 73,136
2013 Prop.	1.00	\$ 73,542

Notes:



**CITY OF ROWLETT  
FY 2011-12  
COURT TECHNOLOGY FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 214,091	\$ 211,979	\$ 211,979	\$ 224,240	\$ 227,048	\$ 227,048
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	62,198	47,134	47,134	47,134	33,670	33,670
Other	1,384	-	-	-	-	-
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>63,582</u>	<u>47,134</u>	<u>47,134</u>	<u>47,134</u>	<u>33,670</u>	<u>33,670</u>
Total Available Resources	<u>277,673</u>	<u>259,113</u>	<u>259,113</u>	<u>271,374</u>	<u>260,718</u>	<u>260,718</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	26,317	-	-	-	-	-
Purchase Services	10,631	44,326	44,326	44,326	33,670	33,670
Capital Outlay	16,485	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>53,433</u>	<u>44,326</u>	<u>44,326</u>	<u>44,326</u>	<u>33,670</u>	<u>33,670</u>
Ending Resources	<u>\$ 224,240</u>	<u>\$ 214,787</u>	<u>\$ 214,787</u>	<u>\$ 227,048</u>	<u>\$ 227,048</u>	<u>\$ 227,048</u>

**CITY OF ROWLETT  
FY 2011-12  
COURT TECHNOLOGY FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Adopted	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Fines:						
Court Technology	\$ 62,198	\$ 47,134	\$ 47,134	\$ 47,134	\$ 33,670	\$ 33,670
Other:						
Interest Earnings	1,384	-	-	-	-	-
<b>Total Current Revenues</b>	<b>\$ 63,582</b>	<b>\$ 47,134</b>	<b>\$ 47,134</b>	<b>\$ 47,134</b>	<b>\$ 33,670</b>	<b>\$ 33,670</b>

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	26,317	-	-	-	-	-
Purchase Services	10,631	44,326	44,326	44,326	33,670	33,670
Capital Outlay	16,485	-	-	-	-	-
Transfers	-	-	-	-	-	-
<b>Total</b>	<b>\$ 53,433</b>	<b>\$ 44,326</b>	<b>\$ 44,326</b>	<b>\$ 44,326</b>	<b>\$ 33,670</b>	<b>\$ 33,670</b>

**CITY OF ROWLETT  
FY 2011-12  
COURT SECURITY FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 69,524	\$ 101,042	\$ 101,042	\$ 76,353	\$ 55,356	\$ 55,549
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	46,457	36,269	36,269	20,769	25,044	25,044
Other	545	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>47,002</u>	<u>36,269</u>	<u>36,269</u>	<u>20,769</u>	<u>25,044</u>	<u>25,044</u>
Total Available Resources	<u>116,526</u>	<u>137,311</u>	<u>137,311</u>	<u>97,122</u>	<u>80,400</u>	<u>80,593</u>
Expenditures:						
Personnel Services	39,343	16,203	16,203	41,766	24,851	24,851
Supplies	-	-	-	-	-	-
Purchase Services	830	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>40,173</u>	<u>16,203</u>	<u>16,203</u>	<u>41,766</u>	<u>24,851</u>	<u>24,851</u>
Ending Resources	<u>\$ 76,353</u>	<u>\$ 121,108</u>	<u>\$ 121,108</u>	<u>\$ 55,356</u>	<u>\$ 55,549</u>	<u>\$ 55,742</u>

**CITY OF ROWLETT  
FY 2011-12  
COURT SECURITY FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Fines:						
Court Security	\$ 46,457	\$ 36,269	\$ 36,269	\$ 20,769	\$ 25,044	\$ 25,044
Other:						
Interest Income	545	-	-	-	-	-
Total Current Revenues	<u>\$ 47,002</u>	<u>\$ 36,269</u>	<u>\$ 36,269</u>	<u>\$ 20,769</u>	<u>\$ 25,044</u>	<u>\$ 25,044</u>

**CITY OF ROWLETT  
FY 2011-12  
COURT SECURITY FUND**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 39,343	\$ 16,203	\$ 16,203	\$ 41,766	\$ 24,851	\$ 24,851
Supplies	-	-	-	-	-	-
Purchase Services	830	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 40,173</b>	<b>\$ 16,203</b>	<b>\$ 16,203</b>	<b>\$ 41,766</b>	<b>\$ 24,851</b>	<b>\$ 24,851</b>

**POSITION SUMMARY**

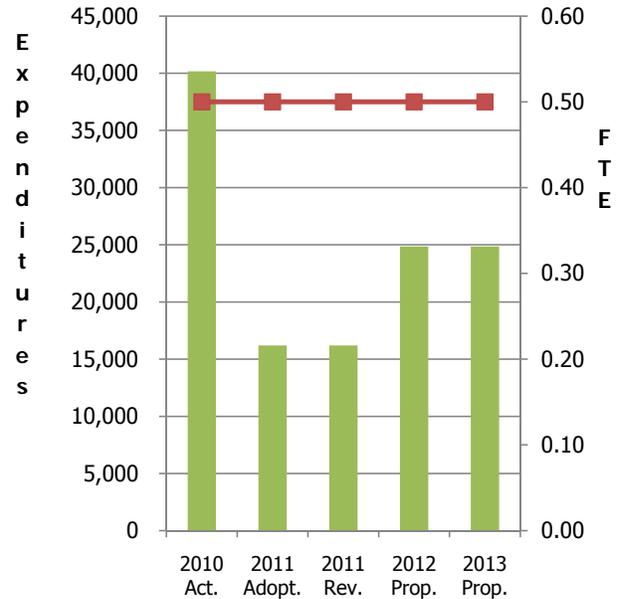
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		

By Status:

Full-Time	-	-	-	-	-	-
Continuous Part-Time	-	-	-	-	-	-
Seasonal	0.50	0.50	0.50	0.50	0.50	0.50
<b>Total</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	0.50	\$ 40,173
2011 Adopt.	0.50	\$ 16,203
2011 Rev.	0.50	\$ 16,203
2012 Prop.	0.50	\$ 24,851
2013 Prop.	0.50	\$ 24,851

Notes:



**CITY OF ROWLETT  
FY 2011-12  
TRAFFIC SAFETY FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 38,981	\$ 39,449	\$ 39,449	\$ 31,923	\$ 32,391	\$ 32,391
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	363,218	348,068	348,068	348,068	297,458	297,458
Other	380	468	468	468	468	468
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>363,598</u>	<u>348,536</u>	<u>348,536</u>	<u>348,536</u>	<u>297,926</u>	<u>297,926</u>
Total Available Resources	<u>402,579</u>	<u>387,985</u>	<u>387,985</u>	<u>380,459</u>	<u>330,317</u>	<u>330,317</u>
Expenditures:						
Personnel Services	9,548	1,838	1,838	1,838	1,838	1,838
Supplies	-	-	-	-	-	-
Purchase Services	361,108	346,230	346,230	346,230	296,088	296,088
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>370,656</u>	<u>348,068</u>	<u>348,068</u>	<u>348,068</u>	<u>297,926</u>	<u>297,926</u>
Ending Resources	<u>\$ 31,923</u>	<u>\$ 39,917</u>	<u>\$ 39,917</u>	<u>\$ 32,391</u>	<u>\$ 32,391</u>	<u>\$ 32,391</u>

**CITY OF ROWLETT  
FY 2011-12  
TRAFFIC SAFETY FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Fines and Forfeitures	\$ 363,218	\$ 348,068	\$ 348,068	\$ 348,068	\$ 297,458	\$ 297,458
Miscellaneous	-	-	-	-	-	-
Interest Earnings	380	468	468	468	468	468
<b>Total Current Revenues</b>	<b>\$ 363,598</b>	<b>\$ 348,536</b>	<b>\$ 348,536</b>	<b>\$ 348,536</b>	<b>\$ 297,926</b>	<b>\$ 297,926</b>

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 9,548	\$ 1,838	\$ 1,838	\$ 1,838	\$ 1,838	\$ 1,838
Supplies	-	-	-	-	-	-
Purchase Services	361,108	346,230	346,230	346,230	296,088	296,088
Capital Outlay	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
<b>Total</b>	<b>\$ 370,656</b>	<b>\$ 348,068</b>	<b>\$ 348,068</b>	<b>\$ 348,068</b>	<b>\$ 297,926</b>	<b>\$ 297,926</b>

**CITY OF ROWLETT  
FY 2011-12  
DEBT SERVICE FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 388,835	\$ 247,588	\$ 247,588	\$ 234,354	\$ 208,731	\$ 254,984
Current Revenues:						
Tax Revenues	7,989,708	8,064,580	8,064,580	8,064,580	8,045,463	7,649,425
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	13,286	15,786	15,786	15,786	13,293	13,293
Transfers In	932,969	923,282	923,282	923,282	937,965	939,352
Total Current Revenues	<u>8,935,963</u>	<u>9,003,648</u>	<u>9,003,648</u>	<u>9,003,648</u>	<u>8,996,721</u>	<u>8,602,070</u>
Total Available Resources	<u>9,324,798</u>	<u>9,251,236</u>	<u>9,251,236</u>	<u>9,238,002</u>	<u>9,205,452</u>	<u>8,857,054</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	327,048	145,224	145,224	145,224	135,499	138,632
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	8,763,396	8,884,047	8,884,047	8,884,047	8,814,969	8,469,018
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>9,090,444</u>	<u>9,029,271</u>	<u>9,029,271</u>	<u>9,029,271</u>	<u>8,950,468</u>	<u>8,607,650</u>
Ending Resources	<u>\$ 234,354</u>	<u>\$ 221,965</u>	<u>\$ 221,965</u>	<u>\$ 208,731</u>	<u>\$ 254,984</u>	<u>\$ 249,404</u>

**CITY OF ROWLETT  
FY 2011-12  
DEBT SERVICE FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>Tax Revenues:</b>						
Current Taxes	\$ 6,447,243	\$ 6,511,243	\$ 6,511,243	\$ 6,511,243	\$ 6,412,334	\$ 6,087,655
Delinquent Taxes	1,325,981	1,333,628	1,333,628	1,333,628	1,413,420	1,342,061
Delinquent Prior	136,487	117,531	117,531	117,531	117,531	117,531
Penalties and Interest	79,997	102,178	102,178	102,178	102,178	102,178
<b>Total</b>	<b>7,989,708</b>	<b>8,064,580</b>	<b>8,064,580</b>	<b>8,064,580</b>	<b>8,045,463</b>	<b>7,649,425</b>
<b>Other:</b>						
Interest Income	13,286	15,786	15,786	15,786	13,293	13,293
<b>Total</b>	<b>13,286</b>	<b>15,786</b>	<b>15,786</b>	<b>15,786</b>	<b>13,293</b>	<b>13,293</b>
<b>Internal Transfers:</b>						
Refuse Fund	238,030	239,949	239,949	239,949	241,656	243,043
TIF Fund	306,455	293,783	293,783	293,783	290,845	290,845
Golf Fund	388,484	389,550	389,550	389,550	405,464	405,464
<b>Total</b>	<b>932,969</b>	<b>923,282</b>	<b>923,282</b>	<b>923,282</b>	<b>937,965</b>	<b>939,352</b>
<b>Total Revenues &amp; Transfers In</b>	<b>\$ 8,935,963</b>	<b>\$ 9,003,648</b>	<b>\$ 9,003,648</b>	<b>\$ 9,003,648</b>	<b>\$ 8,996,721</b>	<b>\$ 8,602,070</b>

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	327,048	145,224	145,224	145,224	135,499	138,632
Capital Outlay	-	-	-	-	-	-
Debt Service	8,763,396	8,884,047	8,884,047	8,884,047	8,814,969	8,469,018
<b>Total</b>	<b>\$ 9,090,444</b>	<b>\$ 9,029,271</b>	<b>\$ 9,029,271</b>	<b>\$ 9,029,271</b>	<b>\$ 8,950,468</b>	<b>\$ 8,607,650</b>

**CITY OF ROWLETT  
FY 2011-12  
GOLF FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 388,964	\$ 559,746	\$ 559,746	\$ 581,475	\$ 496,376	\$ 526,759
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	1,642	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	582,051	592,239	592,239	589,239	595,847	600,628
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>583,693</u>	<u>592,239</u>	<u>592,239</u>	<u>589,239</u>	<u>595,847</u>	<u>600,628</u>
Total Available Resources	<u>972,657</u>	<u>1,151,985</u>	<u>1,151,985</u>	<u>1,170,714</u>	<u>1,092,223</u>	<u>1,127,387</u>
Expenditures:						
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	-	10,000	10,000	10,000	10,000	10,000
Capital Outlay	2,698	-	-	124,788	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	388,484	539,550	539,550	539,550	555,464	405,464
Total Expenditures	<u>391,182</u>	<u>549,550</u>	<u>549,550</u>	<u>674,338</u>	<u>565,464</u>	<u>415,464</u>
Ending Resources	<u>\$ 581,475</u>	<u>\$ 602,435</u>	<u>\$ 602,435</u>	<u>\$ 496,376</u>	<u>\$ 526,759</u>	<u>\$ 711,923</u>

**CITY OF ROWLETT  
FY 2011-12  
GOLF FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Other:						
Licenses and Permits	\$ 1,642	\$ -	\$ -	\$ -	\$ -	\$ -
Interest Income	3,347	2,005	2,005	2,005	2,005	2,005
Rentals/Leases	578,704	590,234	590,234	587,234	593,842	598,623
Miscellaneous	-	-	-	-	-	-
<b>Total Current Revenues</b>	<b>\$ 583,693</b>	<b>\$ 592,239</b>	<b>\$ 592,239</b>	<b>\$ 589,239</b>	<b>\$ 595,847</b>	<b>\$ 600,628</b>

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	-	10,000	10,000	10,000	10,000	10,000
Capital Outlay	2,698	-	-	124,788	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	388,484	539,550	539,550	539,550	555,464	405,464
<b>Total</b>	<b>\$ 391,182</b>	<b>\$ 549,550</b>	<b>\$ 549,550</b>	<b>\$ 674,338</b>	<b>\$ 565,464</b>	<b>\$ 415,464</b>

**CITY OF ROWLETT  
FY 2011-12  
UTILITY FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 4,113,433	\$ 4,365,568	\$ 4,365,568	\$ 3,759,940	\$ 3,773,501	\$ 3,983,508
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	21,429,738	22,931,271	22,931,271	22,944,408	23,635,664	24,243,922
Fines & Forfeitures	-	-	-	-	-	-
Other	27,566	124,923	124,923	124,923	126,172	126,172
Transfers In	139,397	139,397	139,397	139,397	289,397	139,397
<b>Total Current Revenues</b>	<b>21,596,701</b>	<b>23,195,591</b>	<b>23,195,591</b>	<b>23,208,728</b>	<b>24,051,233</b>	<b>24,509,491</b>
<b>Total Available Resources</b>	<b>25,710,134</b>	<b>27,561,159</b>	<b>27,561,159</b>	<b>26,968,668</b>	<b>27,824,734</b>	<b>28,492,999</b>
Expenditures:						
Personnel Services	1,697,922	2,026,772	2,026,772	2,026,772	2,068,381	2,084,005
Supplies	258,613	314,142	314,142	314,142	310,284	310,284
Purchase Services	8,424,304	9,095,614	9,095,614	8,995,295	10,135,446	10,715,516
Capital Outlay	16,247	190,000	190,000	190,000	208,703	208,703
Capital Improvements	300,000	900,000	900,000	900,000	550,000	550,000
Debt Service	5,105,006	5,134,046	5,134,046	5,134,046	5,117,984	5,117,984
Transfers Out	6,148,102	5,634,912	5,634,912	5,634,912	5,450,428	5,476,331
<b>Total Expenditures</b>	<b>21,950,194</b>	<b>23,295,486</b>	<b>23,295,486</b>	<b>23,195,167</b>	<b>23,841,226</b>	<b>24,462,823</b>
<b>Ending Resources</b>	<b>\$ 3,759,940</b>	<b>\$ 4,265,673</b>	<b>\$ 4,265,673</b>	<b>\$ 3,773,501</b>	<b>\$ 3,983,508</b>	<b>\$ 4,030,176</b>

**CITY OF ROWLETT  
FY 2011-12  
UTILITY FUND**

**EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Water / Wastewater Admin	\$ -	\$ 361,953	\$ 361,953	\$ 361,953	\$ 365,262	\$ 366,939
Water Operations	5,006,770	5,619,366	5,619,366	5,579,047	6,160,062	6,564,156
Wastewater Operations	4,318,636	4,283,758	4,283,758	4,223,758	4,588,624	4,773,441
Revenue Office	533,407	562,317	562,317	562,317	614,292	616,986
Meter Services	237,865	268,769	268,769	268,769	458,717	461,129
Non-Departmental	11,853,516	12,199,323	12,199,323	12,199,323	11,654,269	11,680,172
<b>Total Expenditures</b>	<b>\$ 21,950,194</b>	<b>\$ 23,295,486</b>	<b>\$ 23,295,486</b>	<b>\$ 23,195,167</b>	<b>\$ 23,841,226</b>	<b>\$ 24,462,823</b>

By Function:

By Category:

Personnel Services	\$ 1,697,922	\$ 2,026,772	\$ 2,026,772	\$ 2,026,772	\$ 2,068,381	\$ 2,084,005
Supplies	258,613	314,142	314,142	314,142	310,284	310,284
Purchase Services	8,424,304	9,095,614	9,095,614	8,995,295	10,135,446	10,715,516
Capital Outlay	16,247	190,000	190,000	190,000	208,703	208,703
Capital Improvements	300,000	900,000	900,000	900,000	550,000	550,000
Debt Service	5,105,006	5,134,046	5,134,046	5,134,046	5,117,984	5,117,984
Transfers Out	6,148,102	5,634,912	5,634,912	5,634,912	5,450,428	5,476,331
<b>Total Expenditures</b>	<b>\$ 21,950,194</b>	<b>\$ 23,295,486</b>	<b>\$ 23,295,486</b>	<b>\$ 23,195,167</b>	<b>\$ 23,841,226</b>	<b>\$ 24,462,823</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Full-Time	33.50	33.50	33.50	33.50	34.50	34.50
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>33.50</b>	<b>33.50</b>	<b>33.50</b>	<b>33.50</b>	<b>34.50</b>	<b>34.50</b>

**CITY OF ROWLETT  
FY 2011-12  
UTILITY FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>Charges for Services:</b>						
Water	\$ 10,971,126	\$ 11,911,377	\$ 11,911,377	\$ 11,948,105	\$ 12,360,410	\$ 12,804,635
Sewer	9,684,859	10,214,094	10,214,094	10,190,503	10,499,770	10,663,803
Subdivision Inspections	1,500	5,643	5,643	5,643	5,643	5,643
Water & Sewer Penalty	528,775	509,160	509,160	509,160	514,252	514,252
Miscellaneous	48,281	41,388	41,388	41,388	16,371	16,371
Water Meter & Tap Fee	14,479	18,696	18,696	18,696	15,000	15,000
Service Connect	57,494	69,126	69,126	69,126	61,784	61,784
Reconnect Fee	102,612	97,183	97,183	97,183	97,183	97,183
Impact Fees	20,612	64,604	64,604	64,604	65,251	65,251
	<u>21,429,738</u>	<u>22,931,271</u>	<u>22,931,271</u>	<u>22,944,408</u>	<u>23,635,664</u>	<u>24,243,922</u>
<b>Other:</b>						
Interest Income	27,566	124,923	124,923	124,923	126,172	126,172
G&A Transfer	139,397	139,397	139,397	139,397	139,397	139,397
Transfer in from Golf	-	150,000	150,000	150,000	150,000	-
Total	<u>166,963</u>	<u>414,320</u>	<u>414,320</u>	<u>414,320</u>	<u>415,569</u>	<u>265,569</u>
Total Current Revenues	<u>\$ 21,596,701</u>	<u>\$ 23,345,591</u>	<u>\$ 23,345,591</u>	<u>\$ 23,358,728</u>	<u>\$ 24,051,233</u>	<u>\$ 24,509,491</u>

**CITY OF ROWLETT  
FY 2011-12  
UTILITY FUND**

**WATER / WASTEWATER ADMINISTRATION**

**FINANCIAL SUMMARY**

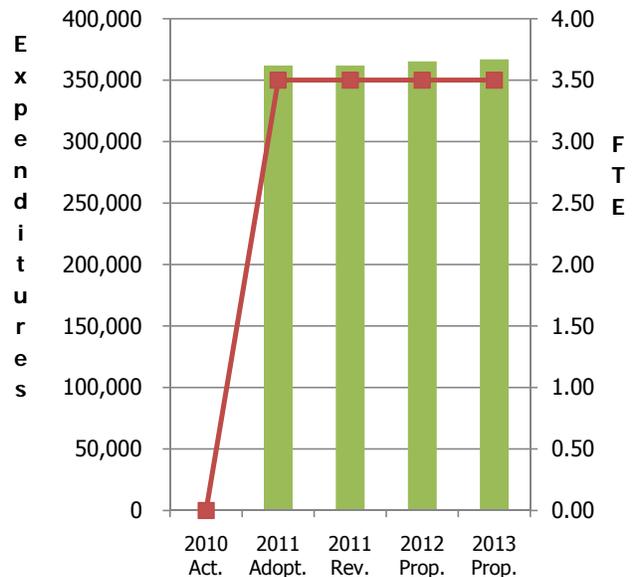
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ 268,208	\$ 268,208	\$ 268,208	\$ 275,137	\$ 276,814
Supplies	-	48,440	48,440	48,440	47,900	47,900
Purchase Services	-	45,305	45,305	45,305	42,225	42,225
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 361,953</b>	<b>\$ 361,953</b>	<b>\$ 361,953</b>	<b>\$ 365,262</b>	<b>\$ 366,939</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	-	3.50	3.50	3.50	3.50	3.50
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	-	\$ -
2011 Adopt.	3.50	\$ 361,953
2011 Rev.	3.50	\$ 361,953
2012 Prop.	3.50	\$ 365,262
2013 Prop.	3.50	\$ 366,939

**Notes:**  
The City created the Water / Wastewater Administration division in FY 2011 to better account for the administrative costs of the utilities fund.



**CITY OF ROWLETT  
FY 2011-12  
UTILITY FUND**

**WATER**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 521,170	\$ 558,817	\$ 558,817	\$ 558,817	\$ 550,311	\$ 554,281
Supplies	90,754	87,557	87,557	87,557	86,557	86,557
Purchase Services	4,389,047	4,877,992	4,877,992	4,837,673	5,428,194	5,828,318
Capital Outlay	5,799	95,000	95,000	95,000	95,000	95,000
<b>Total</b>	<b>\$ 5,006,770</b>	<b>\$ 5,619,366</b>	<b>\$ 5,619,366</b>	<b>\$ 5,579,047</b>	<b>\$ 6,160,062</b>	<b>\$ 6,564,156</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	11.50	9.00	9.00	9.00	9.00	9.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>11.50</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>

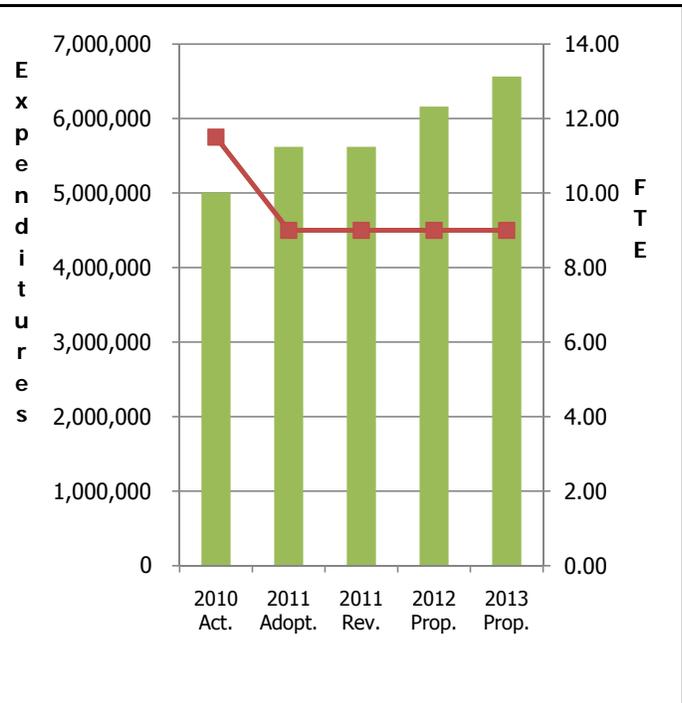
Fiscal Year	FTE's	Expenditures
2010 Act.	11.50	\$ 5,006,770
2011 Adopt.	9.00	\$ 5,619,366
2011 Rev.	9.00	\$ 5,619,366
2012 Prop.	9.00	\$ 6,160,062
2013 Prop.	9.00	\$ 6,564,156

**Notes:**  
Water Superintendent, Maintenance Specialist, and Administrative Assistant positions are moving to Water / Sewer Administration division from Water division in FY 2011.

\$73,427 has been added for the lease-purchase of equipment in FY 2011.

\$95,000 has been added for long term maintenance in FY 2011.

FY 2012 budget for water is \$554,792 higher than in FY 2011 and increases \$394,577 in FY 2013.



**CITY OF ROWLETT  
FY 2011-12  
UTILITY FUND**

**WASTEWATER**

**FINANCIAL SUMMARY**

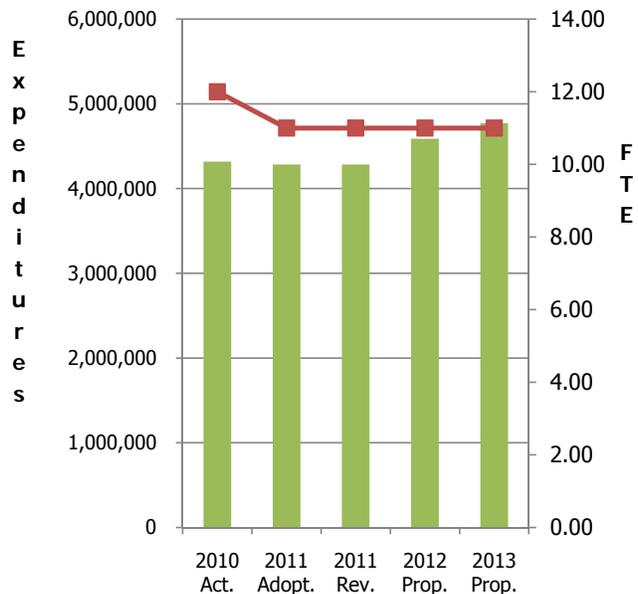
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 648,220	\$ 658,800	\$ 658,800	\$ 658,800	\$ 663,868	\$ 668,739
Supplies	120,878	113,311	113,311	113,311	113,311	113,311
Purchase Services	3,549,538	3,416,647	3,416,647	3,356,647	3,716,445	3,896,391
Capital Outlay	-	95,000	95,000	95,000	95,000	95,000
<b>Total</b>	<b>\$ 4,318,636</b>	<b>\$ 4,283,758</b>	<b>\$ 4,283,758</b>	<b>\$ 4,223,758</b>	<b>\$ 4,588,624</b>	<b>\$ 4,773,441</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	12.00	11.00	11.00	11.00	11.00	11.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>12.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	12.00	\$ 4,318,636
2011 Adopt.	11.00	\$ 4,283,758
2011 Rev.	11.00	\$ 4,283,758
2012 Prop.	11.00	\$ 4,588,624
2013 Prop.	11.00	\$ 4,773,441

**Notes:**  
Water Manager position is moving to Water / Sewer Administration division from Wastewater division in FY 2011.  
  
\$95,000 has been added for long term maintenance in FY 2011.  
  
FY 2012 budget for wastewater treatment is \$302,008 higher than in FY 2011.



**CITY OF ROWLETT  
FY 2011-12  
UTILITY FUND**

**REVENUE OFFICE**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 337,174	\$ 346,370	\$ 346,370	\$ 346,370	\$ 346,929	\$ 349,623
Supplies	5,233	4,430	4,430	4,430	4,430	4,430
Purchase Services	180,552	211,517	211,517	211,517	244,230	244,230
Capital Outlay	10,448	-	-	-	18,703	18,703
<b>Total</b>	<b>\$ 533,407</b>	<b>\$ 562,317</b>	<b>\$ 562,317</b>	<b>\$ 562,317</b>	<b>\$ 614,292</b>	<b>\$ 616,986</b>

**POSITION SUMMARY**

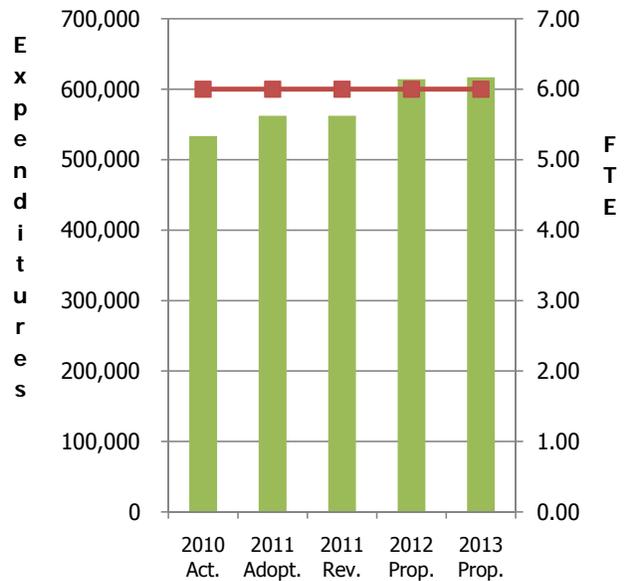
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	6.00	6.00	6.00	6.00	6.00	6.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	6.00	\$ 533,407
2011 Adopt.	6.00	\$ 562,317
2011 Rev.	6.00	\$ 562,317
2012 Prop.	6.00	\$ 614,292
2013 Prop.	6.00	\$ 616,986

**Notes:**

\$25,164 has been added in FY 2011 for an electronic bill payment service.

\$18,203 has been added in FY 2012 for IVR / Teleworks.



**CITY OF ROWLETT  
FY 2011-12  
UTILITY FUND**

**METER SERVICES**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 185,005	\$ 194,577	\$ 194,577	\$ 194,577	\$ 232,136	\$ 234,548
Supplies	41,748	60,404	60,404	60,404	58,086	58,086
Purchase Services	11,112	13,788	13,788	13,788	168,495	168,495
Capital Outlay	-	-	-	-	-	-
<b>Total</b>	<b>\$ 237,865</b>	<b>\$ 268,769</b>	<b>\$ 268,769</b>	<b>\$ 268,769</b>	<b>\$ 458,717</b>	<b>\$ 461,129</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	4.00	4.00	4.00	4.00	5.00	5.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>

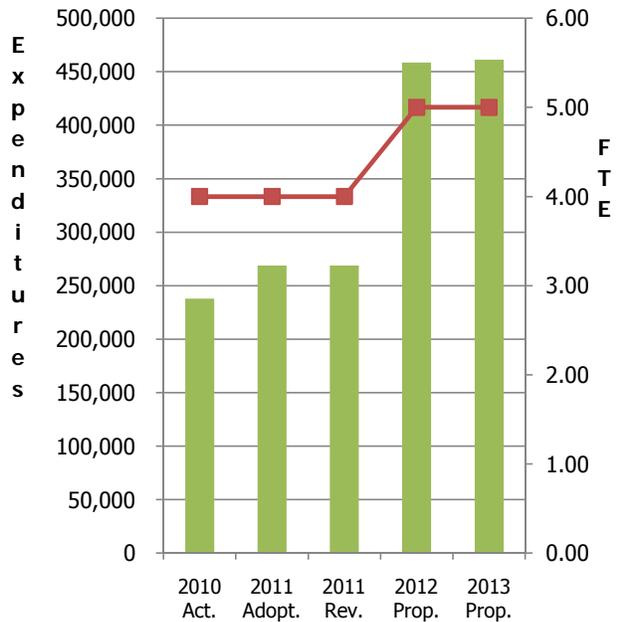
Fiscal Year	FTE's	Expenditures
2010 Act.	4.00	\$ 237,865
2011 Adopt.	4.00	\$ 268,769
2011 Rev.	4.00	\$ 268,769
2012 Prop.	5.00	\$ 458,717
2013 Prop.	5.00	\$ 461,129

**Notes:**

\$10,500 has been added for meter purchases in FY 2011.

Meter Maintenance Specialist has been added to assist with the meter replacement program.

\$156,537 in FY 2012 and \$310,857 in FY 2013 has been added for the lease-purchase of meters for the meter replacement program.



**CITY OF ROWLETT  
FY 2011-12  
UTILITY FUND**

**NON-DEPARTMENTAL**

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 6,353	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	294,055	530,365	530,365	530,365	535,857	535,857
Capital Outlay	-	-	-	-	-	-
Capital Improvement	300,000	900,000	900,000	900,000	550,000	550,000
Debt Service	5,105,006	5,134,046	5,134,046	5,134,046	5,117,984	5,117,984
Transfers Out	6,148,102	5,634,912	5,634,912	5,634,912	5,450,428	5,476,331
<b>Total</b>	<b>\$ 11,853,516</b>	<b>\$ 12,199,323</b>	<b>\$ 12,199,323</b>	<b>\$ 12,199,323</b>	<b>\$ 11,654,269</b>	<b>\$ 11,680,172</b>

**CITY OF ROWLETT  
FY 2011-12  
REFUSE FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 782,924	\$ 743,160	\$ 743,160	\$ 715,769	\$ 314,308	\$ 321,488
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	4,482,505	4,549,291	4,549,291	4,470,039	4,544,951	4,658,575
Fines & Forfeitures	-	-	-	-	-	-
Other	5,994	5,695	5,695	5,695	5,695	5,695
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>4,488,499</u>	<u>4,554,986</u>	<u>4,554,986</u>	<u>4,475,734</u>	<u>4,550,646</u>	<u>4,664,270</u>
Total Available Resources	<u>5,271,423</u>	<u>5,298,146</u>	<u>5,298,146</u>	<u>5,191,503</u>	<u>4,864,954</u>	<u>4,985,758</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	2,995,101	3,059,723	3,059,723	3,059,723	3,074,287	3,150,227
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	238,030	239,949	239,949	239,949	241,656	243,043
Transfers Out	1,322,523	1,577,523	1,577,523	1,577,523	1,227,523	1,227,523
Total Expenditures	<u>4,555,654</u>	<u>4,877,195</u>	<u>4,877,195</u>	<u>4,877,195</u>	<u>4,543,466</u>	<u>4,620,793</u>
Ending Resources	<u>\$ 715,769</u>	<u>\$ 420,951</u>	<u>\$ 420,951</u>	<u>\$ 314,308</u>	<u>\$ 321,488</u>	<u>\$ 364,965</u>

**CITY OF ROWLETT  
FY 2011-12  
REFUSE FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>Charges for Services:</b>						
Residential	\$ 3,621,460	\$ 3,677,779	\$ 3,677,779	\$ 3,613,292	\$ 3,697,996	3,790,446
Commercial	861,045	871,512	871,512	856,747	846,955	868,129
Fuel Surcharge	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
	<u>4,482,505</u>	<u>4,549,291</u>	<u>4,549,291</u>	<u>4,470,039</u>	<u>4,544,951</u>	<u>4,658,575</u>
<b>Other:</b>						
Interest Income	4,161	3,962	3,962	3,962	3,962	3,962
Discounts Earned	1,833	1,733	1,733	1,733	1,733	1,733
	<u>5,994</u>	<u>5,695</u>	<u>5,695</u>	<u>5,695</u>	<u>5,695</u>	<u>5,695</u>
<b>Total Current Revenues</b>	<u>\$ 4,488,499</u>	<u>\$ 4,554,986</u>	<u>\$ 4,554,986</u>	<u>\$ 4,475,734</u>	<u>\$ 4,550,646</u>	<u>\$ 4,664,270</u>

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	2,995,101	3,059,723	3,059,723	3,059,723	3,074,287	3,150,227
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	238,030	239,949	239,949	239,949	241,656	243,043
Transfers Out	1,322,523	1,577,523	1,577,523	1,577,523	1,227,523	1,227,523
<b>Total</b>	<u>\$ 4,555,654</u>	<u>\$ 4,877,195</u>	<u>\$ 4,877,195</u>	<u>\$ 4,877,195</u>	<u>\$ 4,543,466</u>	<u>\$ 4,620,793</u>

**CITY OF ROWLETT  
FY 2011-12  
DRAINAGE FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 709,857	\$ 602,689	\$ 602,689	\$ 976,482	\$ 982,847	\$ 756,885
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	1,305,614	1,306,614	1,306,614	1,306,614	1,319,680	1,332,877
Fines & Forfeitures	-	-	-	-	-	-
Other	870	734	734	734	734	734
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>1,306,484</u>	<u>1,307,348</u>	<u>1,307,348</u>	<u>1,307,348</u>	<u>1,320,414</u>	<u>1,333,611</u>
Total Available Resources	<u>2,016,341</u>	<u>1,910,037</u>	<u>1,910,037</u>	<u>2,283,830</u>	<u>2,303,261</u>	<u>2,090,496</u>
Expenditures:						
Personnel Services	104,217	106,635	106,635	106,635	107,109	108,033
Supplies	9,155	53,831	53,831	53,831	53,681	47,270
Purchase Services	36,177	75,837	75,837	75,837	70,768	70,768
Capital Outlay	-	-	-	-	-	-
Capital Improvements	335,502	335,502	335,502	335,502	583,502	335,502
Debt Service	200,931	375,301	375,301	375,301	377,439	378,902
Transfers Out	353,877	353,877	353,877	353,877	353,877	353,877
Total Expenditures	<u>1,039,859</u>	<u>1,300,983</u>	<u>1,300,983</u>	<u>1,300,983</u>	<u>1,546,376</u>	<u>1,294,352</u>
Ending Resources	<u>\$ 976,482</u>	<u>\$ 609,054</u>	<u>\$ 609,054</u>	<u>\$ 982,847</u>	<u>\$ 756,885</u>	<u>\$ 796,144</u>

**CITY OF ROWLETT  
FY 2011-12  
DRAINAGE FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Charges for Services:						
Residential	\$ 1,205,671	\$ 1,202,085	\$ 1,202,085	\$ 1,202,085	\$ 1,214,106	\$ 1,226,247
Commercial	99,943	104,529	104,529	104,529	105,574	106,630
	<u>1,305,614</u>	<u>1,306,614</u>	<u>1,306,614</u>	<u>1,306,614</u>	<u>1,319,680</u>	<u>1,332,877</u>
Other:						
Interest Income	<u>870</u>	<u>734</u>	<u>734</u>	<u>734</u>	<u>734</u>	<u>734</u>
Total Current Revenues	<u>\$ 1,306,484</u>	<u>\$ 1,307,348</u>	<u>\$ 1,307,348</u>	<u>\$ 1,307,348</u>	<u>\$ 1,320,414</u>	<u>\$ 1,333,611</u>

**CITY OF ROWLETT  
FY 2011-12  
DRAINAGE FUND**

**FINANCIAL SUMMARY**

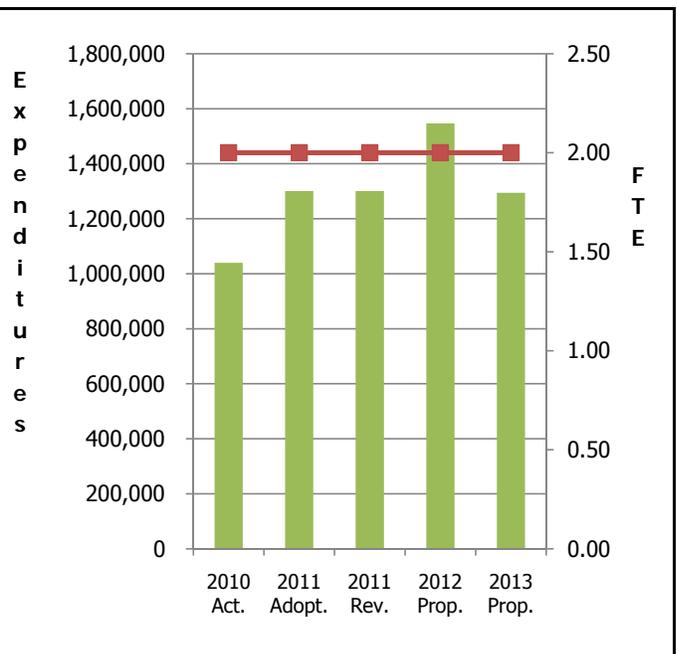
Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 104,217	\$ 106,635	\$ 106,635	\$ 106,635	\$ 107,109	\$ 108,033
Supplies	9,155	53,831	53,831	53,831	53,681	47,270
Purchase Services	36,177	75,837	75,837	75,837	70,768	70,768
Capital Outlay	-	-	-	-	-	-
Capital Improvements	335,502	335,502	335,502	335,502	583,502	335,502
Debt Service	200,931	375,301	375,301	375,301	377,439	378,902
Transfers Out	353,877	353,877	353,877	353,877	353,877	353,877
<b>Total</b>	<b>\$ 1,039,859</b>	<b>\$ 1,300,983</b>	<b>\$ 1,300,983</b>	<b>\$ 1,300,983</b>	<b>\$ 1,546,376</b>	<b>\$ 1,294,352</b>

**POSITION SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>By Status:</b>						
Full-Time	2.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

Fiscal Year	FTE's	Expenditures
2010 Act.	2.00	\$ 1,039,859
2011 Adopt.	2.00	\$ 1,300,983
2011 Rev.	2.00	\$ 1,300,983
2012 Prop.	2.00	\$ 1,546,376
2013 Prop.	2.00	\$ 1,294,352

**Notes:**  
\$36,000 was added for repairs and \$19,800 for service contract maintenance in FY 2011.



**CITY OF ROWLETT  
FY 2011-12  
EMPLOYEE BENEFITS FUND**

**BUDGET AND EXPENDITURE SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ -	\$ -	\$ -	\$ -	\$ 838,569	\$ 838,569
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	3,091,744	3,091,744	3,091,744	3,306,590	3,306,590
Fines & Forfeitures	-	-	-	-	-	-
Other	-	10,000	10,000	11,367	10,000	10,000
Transfers In	-	-	-	511,331	-	-
Total Current Revenues	-	3,101,744	3,101,744	3,614,442	3,316,590	3,316,590
Total Available Resources	-	3,101,744	3,101,744	3,614,442	4,155,159	4,155,159
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	3,101,744	3,101,744	2,775,873	3,316,590	3,316,590
Capital Outlay	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	-	3,101,744	3,101,744	2,775,873	3,316,590	3,316,590
Ending Resources	\$ -	\$ -	\$ -	\$ 838,569	\$ 838,569	\$ 838,569

**CITY OF ROWLETT  
FY 2011-12  
EMPLOYEE BENEFITS FUND**

**REVENUE DETAIL**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
<b>Charges for Services:</b>						
Employee Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	-
City Contributions	-	3,091,744	3,091,744	3,091,744	2,686,869	2,686,869
COBRA Contributions	-	-	-	-	-	-
Retiree Contributions	-	-	-	-	619,721	619,721
City HRA Contributions	-	-	-	-	-	-
	-	3,091,744	3,091,744	3,091,744	3,306,590	3,306,590
<b>Other:</b>						
Interest Income	-	-	-	1,367	-	-
Miscellaneous	-	10,000	10,000	10,000	10,000	10,000
	-	10,000	10,000	11,367	10,000	10,000
<b>Transfers:</b>						
Transfer from General Fund	-	-	-	511,331	-	-
	-	-	-	511,331	-	-
<b>Total Current Revenues</b>	<b>\$ -</b>	<b>\$ 3,101,744</b>	<b>\$ 3,101,744</b>	<b>\$ 3,614,442</b>	<b>\$ 3,316,590</b>	<b>\$ 3,316,590</b>

**FINANCIAL SUMMARY**

Description	FY 2009-10 Actual	FY 2010-11			FY 2011-12 Proposed	FY 2012-13 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	-	3,101,744	3,101,744	2,775,873	3,316,590	3,316,590
Capital Outlay	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 3,101,744</b>	<b>\$ 3,101,744</b>	<b>\$ 2,775,873</b>	<b>\$ 3,316,590</b>	<b>\$ 3,316,590</b>

CITY OF ROWLETT  
SUMMARY OF TWO YEAR  
CAPITAL IMPROVEMENTS PLAN (with priority rankings)

Project Number	Project Title	Ranking	Carryover 2010	New Funding	2011		Total Budget	Proposed 2012	Total Proposed		Two Year Total	Notes
					Approved Amendments	2010			2013	2013		
WA060643	Upsizing water line - Enclave	100	25,000	-	-	-	25,000	-	-	-	-	-
WA060644	Upsizing water line - Mallard Reserve	100	16,013	-	-	-	16,013	-	-	-	-	-
DR060640	Waterview Drainage Improvements	100	4,791	17,033	-	-	21,824	-	-	-	-	-
PK050600	Golf Course Improvements	71	327,377	-	(170,523)	-	156,854	-	-	-	-	-
FA030028	Public Works Facility Renovation	66	7,000	-	-	-	7,000	-	-	-	-	-
ST030199	Miller Road Recon-Phase I	65	320,000	-	-	-	320,000	-	-	-	-	-
FA030405	Fire Station #2	62	87,133	-	-	-	87,133	-	-	-	-	-
ST030233	Chaha Road Reconstruction	61	39,221	-	-	-	39,221	-	-	-	-	-
CO030368	Rowlett Rd Recon-Phase 3	61	3,687	-	99,235	-	102,922	-	-	-	-	-
SS030013	Rowlett Road Lift Station	59	1,434,686	4,624	-	-	1,439,310	-	-	-	-	-
CO030360	Kenwood Heights Sub Imp #1	58	8,650	-	-	-	8,650	-	-	-	-	-
CO030361	Kenwood Heights Sub Imp #2	58	23,380	-	-	-	23,380	-	-	-	-	-
CO030362	Kenwood Heights Sub Imp #3	58	103,062	-	(101,927)	-	1,135	-	-	-	-	-
FA070679	Municipal Facilities	56	31,433	-	-	-	31,433	-	-	-	-	-
SP090703	Coyle House Renovation	38	20,884	176,000	-	-	196,884	-	-	-	-	-
WA110720	PGBT Utility Reimbursement	90	-	3,700,000	(300,000)	-	3,400,000	-	-	-	-	-
WA090668	24" water line along Princeton Road from Liberty Grove Road to Dalrock Road	76	241,646	-	(200,670)	-	40,976	-	-	-	-	-
ST030215	Merritt Road Interconnector PH I & II	73	1,158,029	11,993,250	-	-	13,151,279	200,000	-	-	200,000	80/20 with NTTA. Total cost is \$14M. Costs will be revised once alignment is chosen. Includes \$11.2M grant.
ST030379	Martin/Freedom Drive Extension	72	1,488,900	15,769	62,216	-	1,566,885	-	-	-	-	\$1,350,000 from NCTCOG.
SS060647	Main Street Lift Station	72	463,353	3,848	-	-	467,201	-	-	-	-	-
CO030369	Rowlett Rd Recon-Phase 2	59	4,287,214	1,150,800	758,126	-	6,196,140	1,300,000	-	-	1,300,000	80/20 grant in 2009.
SS100704	Eastside Lift Station	tba	726,200	207,957	100,000	-	1,034,157	-	-	-	-	-
SS100705	Westside Lift Station	tba	594,496	7,752	200,000	-	802,248	-	-	-	-	-
WA030447	Misc. Water Line Repair & Replacement	100	524,205	31,282	-	-	555,487	250,000	300,000	300,000	550,000	-
ST090689	Asphalt Rehabilitation/Overlay	90	39,544	350,000	-	-	389,544	450,000	350,000	350,000	800,000	-
ST090690	Crack Seal	90	150,000	150,000	-	-	300,000	150,000	150,000	150,000	300,000	-
ST090691	Falcon Drive PID	90	9,815	-	-	-	9,815	-	-	-	-	-
ST090692	Foam Injection	90	12,034	150,000	-	-	162,034	100,000	100,000	100,000	200,000	-
DR060639	Misc. Drainage Imp. Per Storm Drain MP	90	673,817	-	-	-	673,817	133,800	305,502	305,502	439,302	-
ST090693	Screening Wall Rehabilitation	90	77,012	-	50,000	-	127,012	50,000	50,000	50,000	100,000	-
ST090694	Sign Replacement/Pavement Marking	90	22,336	90,000	80,000	-	192,336	90,000	90,000	90,000	180,000	-
ST090695	Traffic Signal Repair/Maintenance	90	15,000	60,000	-	-	75,000	30,000	30,000	30,000	60,000	-
WA030325	Water Tank Refurbishing	90	51,387	750,000	-	-	801,387	50,000	-	-	50,000	-
ST090696	Alley panel replacement	70	169,772	500,000	-	-	669,772	500,000	500,000	500,000	1,000,000	-
ST060570	Misc. Concrete/Asphalt >60 PCI	70	1,321,611	1,500,000	-	-	2,821,611	1,430,000	1,500,000	1,500,000	2,930,000	This project will be used for median landscaping projects
ST110715	Sidewalk Replacement	70	-	-	30,000	-	30,000	70,000	-	-	70,000	-

ALL PROJECTS

CITY OF ROWLETT  
SUMMARY OF TWO YEAR  
CAPITAL IMPROVEMENTS PLAN (with priority rankings)

Project Number	Project Title	Ranking	Carryover 2010	2011		Total Budget	Proposed 2012	Total Proposed 2013	Two Year Total	Notes
				New Funding	Approved Amendments					
<b>ALL PROJECTS</b>										
ST080687	Princeton Road Replacement	60	(62,667)	-	178,888	116,221	-	-	-	
PK050588	Miller Road Irrigation-Landscape	41	87,810	-	-	87,810	-	-	-	
PK050591	Rowlett Road Landscape	41	50,838	-	-	50,838	-	-	-	
PK050577	Katy RR Park	46	189,643	326,000	-	515,643	-	-	-	
DR110721	Stormwater Management	tba	-	30,000	-	30,000	30,000	30,000	60,000	
DR110712	Penridge & Chiesa Erosion Control	tba	-	200,800	-	200,800	114,200	-	114,200	
ST110716	Kyle Drainage Imp.	tba	-	475,711	-	475,711	524,289	-	524,289	
tba	Capital Equipment	tba	-	-	-	-	250,000	250,000	500,000	
CO050599	CDBG Projects	93	213,499	342,084	(36,981)	518,602	195,245	195,245	390,490	
SS030442	Misc. Sewer Line Repair & Replacement	90	125,674	669,272	-	794,946	250,000	250,000	500,000	
PK030472	Park Improvements	90	60,000	-	-	60,000	-	-	-	Funded by impact fees
ST030413	Miller / Chiesa Intersection (formerly Miller Road Recon-Phase II)	86	260,769	-	-	260,769	-	-	-	Cost shown is City share. County to share 50/50 paving costs estimated to be \$4.5M (\$2.25M in 2010 and 2011)-City pay, not manage.
SP060618	Downtown TOD Projects (previously Dalrock Park-N-Ride)	82	250,000	2,286,150	-	2,536,150	-	-	-	Grant from NCTCOG will fund \$2M.
ST050574	Traffic Management Projects	82	75,450	150,000	-	225,450	200,000	-	200,000	Projects for capacity, turn lanes, deceleration lanes, etc.
WA110709	Castle Hills 12" waterline (including easements)	75	-	532,665	-	532,665	-	-	-	
WA090700	16" water line Main Street	75	24,000	-	-	24,000	-	627,400	627,400	
WA090702	16" water line Miller RR-PGBT	75	11,100	-	-	11,100	-	852,400	852,400	
ST030350	Alley Improvements	70	1,534,321	1,938,311	(80,000)	3,392,632	295,000	395,000	690,000	
tba	2.25MG elevated tank for upper pressure plane @ Hwy 66	65	-	-	-	-	1,000,000	3,229,120	4,229,120	
SS030015	18" Merritt Road Sewer Line	59	-	-	-	-	1,900,000	-	1,900,000	
WA030052	Rowlett Road Pump Station and associated work	59	-	302,550	-	302,550	2,250,000	2,150,000	4,400,000	
WA100568	12" Dalrock and Chiesa	52	-	-	-	-	-	1,100,000	1,100,000	
PK060620	Scenic Point Park	47	-	705,000	-	705,000	-	-	-	
tba	12" Water Miller east of Chiesa	tba	-	-	-	-	-	250,000	250,000	
WA110710	36" Merritt Road Waterline	tba	-	2,203,450	-	2,203,450	-	-	-	
tba	Kenwood Park	tba	29,643	-	-	29,643	-	-	-	
tba	Martha Elevated Tank Refurbishment	tba	-	-	-	-	-	100,000	100,000	
tba	Miller Road/Rowlett Creek Bridge	tba	-	-	-	-	623,443	-	623,443	
tba	PGBT Water & Miller Heights to RHS	tba	-	-	-	-	-	350,000	350,000	
ST110717	Southbound Dalrock @66 turn lane design	tba	-	120,000	-	120,000	-	-	-	
SS110719	SSES Implementation	tba	-	101,683	-	101,683	249,768	623,376	873,144	
	Unallocated fund balance		-	-	-	-	1,808,603	510,000	2,318,603	
	Total All Projects		17,328,768	31,241,991	668,364	49,239,123	14,494,348	14,288,043	28,782,391	

**CITY OF ROWLETT  
SUMMARY OF TWO YEAR  
CAPITAL IMPROVEMENTS PLAN (with priority rankings)**

Project Number	Project Title	Ranking	Carryover 2010	New Funding	2011		Total Budget	Proposed 2012	Total Proposed 2013	Two Year Total	Notes
					Approved Amendments						

**ALL PROJECTS**

\*Bold - Project involves multiple funds.

Color Code:

Completed or Nearly Completed Projects

Contracted or Committed

Cash CIP

Bond Committee Recommendations

New or Future Projects

New Bonds (no tax or rate increase)

CITY OF ROWLETT  
SUMMARY OF TWO YEAR  
CAPITAL IMPROVEMENTS PLAN (with priority rankings)

Project Number	Project Title	Ranking	Carryover 2010	2011			Proposed 2012	Proposed 2013	Two Year Total	Notes
				New Funding	Approved Amendments	Total Budget				

**ALL PROJECTS**

**FUNDING SOURCES (ALL FUNDS):**

SOURCES OF FUNDS:

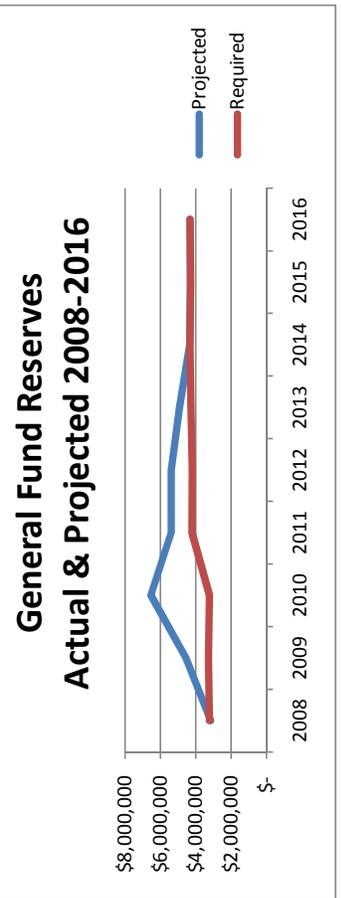
Current Revenues	-	4,647,986	-	4,647,986	4,083,502	3,835,502	7,919,004	
Previous Resources	14,099,122	12,204,758	853,479	27,157,359	8,915,601	1,757,296	10,672,897	
Debt Financing - CO's	-	-	-	-	-	-	-	
Debt Financing - GO's	-	-	-	-	-	-	-	
Debt Financing - Revenue Bonds	-	-	-	-	-	8,500,000	8,500,000	
Federal Sources	2,495,620	11,200,000	-	13,695,620	1,300,000	-	1,300,000	
NCTCOG	-	2,000,000	-	2,000,000	-	-	-	
County	-	-	-	-	-	-	-	
CDBG	213,499	342,084	(36,981)	518,602	195,245	195,245	390,490	
Impact Fees	499,643	286,000	(210,350)	575,293	-	-	-	
Donations	-	150,000	-	150,000	-	-	-	
Other	20,884	411,163	62,216	494,263	-	-	-	
<b>Total Sources</b>	<b>17,328,768</b>	<b>31,241,991</b>	<b>688,364</b>	<b>49,239,123</b>	<b>14,494,348</b>	<b>14,288,043</b>	<b>28,782,391</b>	

USES OF FUNDS:

Alley Improvements	9,323,737	2,438,311	(80,000)	11,682,048	795,000	895,000	1,690,000	
Land/Site Acquisition	504,381	-	-	504,381	-	-	-	
Streets & Roadways	962,634	19,113,449	674,357	20,750,440	3,807,688	2,415,245	6,222,933	
Park Improvements	456,039	297,244	-	753,283	1,031,000	-	1,031,000	
Public Safety	154,817	-	-	154,817	-	-	-	
Library	-	-	-	-	-	-	-	
Recreation	-	-	-	-	-	-	-	
Utility Improvements	5,280,429	9,116,987	194,530	14,591,946	6,752,057	10,167,798	16,919,855	
Leasehold Improvements	569,719	276,000	(170,523)	675,196	-	-	-	
Other	77,012	-	50,000	127,012	2,108,603	810,000	2,918,603	
<b>Total Uses</b>	<b>17,328,768</b>	<b>31,241,991</b>	<b>688,364</b>	<b>49,239,123</b>	<b>14,494,348</b>	<b>14,288,043</b>	<b>28,782,391</b>	

CITY OF ROWLETT  
GENERAL FUND - MULTI YEAR MODEL\*  
FOR FISCAL YEARS 2012-2016

	9/30/2010	9/30/2011	9/30/2011	9/30/2011	9/30/2012	9/30/2013	9/30/2014	9/30/2015	9/30/2016
	Audited	Adopted	Projected						
<b>Beginning Reserves</b>	\$ 4,561,534	\$ 6,530,427	\$ 6,530,427	\$ 6,530,427	\$ 5,375,891	\$ 5,376,774	\$ 4,916,779	\$ 4,330,032	\$ 4,298,293
<b>RESOURCES</b>									
<b>External Revenues:</b>									
Total taxes	\$ 22,582,744	\$ 21,527,355	\$ 21,585,355	\$ 21,585,355	\$ 21,179,307	\$ 21,179,307	\$ 21,293,538	\$ 21,410,047	\$ 21,528,881
Total franchise fees	2,930,136	2,911,230	2,979,231	2,979,231	3,018,276	3,058,509	3,130,132	3,203,701	3,279,274
Total licenses & permits	424,875	426,770	465,441	465,441	434,552	442,723	462,594	484,208	507,737
Total fees & charges	2,340,994	2,409,342	2,361,010	2,361,010	2,427,042	2,481,082	2,504,784	2,528,847	2,553,278
Total fines & forfeitures	1,962,713	1,507,006	1,307,006	1,307,006	1,307,006	1,307,006	1,307,006	1,307,006	1,307,006
Total Intergovernmental	-	-	-	-	-	-	-	-	-
Total Other	656,610	534,854	615,789	615,789	535,247	535,642	541,396	547,216	553,102
Total External Revenues	30,898,072	29,316,557	29,313,832	29,313,832	28,901,431	29,004,269	29,239,450	29,481,026	29,729,279
<b>Internal Revenues:</b>									
Transfers from other funds	4,372,178	4,479,845	4,479,845	4,479,845	4,534,209	4,560,112	4,604,897	4,650,861	4,698,037
<b>Total Resources:</b>	\$ 35,270,250	\$ 33,796,402	\$ 33,793,677	\$ 33,793,677	\$ 33,435,640	\$ 33,564,380	\$ 33,844,347	\$ 34,131,887	\$ 34,427,316
<b>Percent Change</b>	-2.9%	n/a	-4.2%	-4.2%	-1.1%	0.4%	0.8%	0.8%	0.9%
<b>USES</b>									
<b>External Expenditures</b>									
Total salaries & benefits	\$ 22,803,246	\$ 23,114,972	\$ 23,024,440	\$ 23,024,440	\$ 22,680,207	\$ 23,008,820	\$ 23,218,680	\$ 23,441,876	\$ 23,679,314
Total supplies	1,560,008	1,690,650	1,550,650	1,550,650	1,597,367	1,606,590	1,622,656	1,638,882	1,655,271
Total purchased services	5,673,276	6,382,299	6,267,969	6,267,969	6,254,696	6,505,028	6,681,393	6,147,579	6,105,163
Total capital outlay	207,387	162,242	162,242	162,242	272,000	272,000	250,000	250,000	250,000
Total other	2,017,411	1,405,427	1,405,427	1,405,427	1,473,766	1,475,215	1,501,642	1,528,566	1,555,998
Total External Expenditures	32,261,329	32,755,590	32,410,728	32,410,728	32,278,036	32,867,653	33,274,371	33,006,904	33,245,747
<b>Internal Expenditures:</b>									
Total Internal Expenditures	1,040,027	2,852,485	2,537,485	2,537,485	1,156,722	1,156,722	1,156,722	1,156,722	1,156,722
<b>Total Uses:</b>	\$ 33,301,356	\$ 35,608,075	\$ 34,948,213	\$ 34,948,213	\$ 33,434,758	\$ 34,024,375	\$ 34,431,093	\$ 34,163,626	\$ 34,402,469
<b>Percent Change</b>	-4.6%	n/a	4.9%	4.9%	-4.3%	1.8%	1.2%	-0.8%	0.7%
<b>Ending Reserves</b>	\$ 6,530,427	\$ 4,718,755	\$ 5,375,891	\$ 5,375,891	\$ 5,376,774	\$ 4,916,779	\$ 4,330,032	\$ 4,298,293	\$ 4,323,141
<b>Percent of Reserves</b>	20.2%	14.4%	16.6%	16.6%	16.7%	15.0%	13.0%	13.0%	13.0%
<b>No. of Days Reserves</b>	74	53	61	61	61	55	47	48	47
<b>Current Year Surplus/(Shortfall)</b>	1,968,893	(1,811,673)	(1,154,536)	(1,154,536)	882	(459,995)	(586,747)	(31,739)	24,848



Why are years 2014-2016 shaded.?

The City of Rowlett has a lot of moving pieces in evaluating the future. The national economy certainly is at the top of the list; however, the impact PG&T and DART will have on Rowlett is still undetermined and the timing with which new developments will be added will take time to mature and understand.

**CITY OF ROWLETT  
GENERAL FUND - MULTI YEAR MODEL\*  
FOR FISCAL YEARS 2012-2016**

9/30/2010 Audited	9/30/2011 Adopted	9/30/2011 Projected	9/30/2012 Projected	9/30/2013 Projected	9/30/2014 Projected	9/30/2015 Projected	9/30/2016 Projected
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**Key Assumptions:**

Taxable Assessed Value will decline another 1.5% in FY2012 and remain flat thru FY2016.  
Sales taxes remain flat in FY2012 and FY2013, and begin to climb 2% annually thereafter.  
The net 5.25 fee's eliminated in FY2012 are permanent.

No raises FY2012 thru FY2016.

Retirement benefit costs are reduced in FY2012 and FY2013 and remain flat thereafter.

Employee health benefit costs increase 7% annually.

Existing cost containment measures keep supplies and purchased services at or below inflation, approximately 2%-3%.

Beginning in FY2012, operating budget has 6 police cars and leases for 4 fire trucks and 3 ambulances built in every year.

Beginning in FY2012 & FY2013, the lease payments on technology financed in the Innovation and Bridge Fund has been added.

The anticipated surplus above and beyond the required 13% reserve in FY2011 will be carried over into FY2013 as part of a bridge strategy to not cut additional positions or increase taxes for services until FY2014.

\*Note: The multi year model provides for only current levels of service and committed financial obligations, including some "affordable" sustainability components with regards to fleet, and park amenities & maintenance, and technology. It does not include all future components necessary for "optimal" sustainability.